

الشرق الأوسط

EUROPE'S BUSINESS NEWSPAPER

# FINANCIAL TIMES

CHERNOBYL

Hot spot of contention

Page 16

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FT No. 31,459  
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Wednesday May 22 1991

World News Business Summary

## US outlines conditions for easing aid to Yugoslavia

The US will soften the impact of suspending financial assistance to Yugoslavia if Mr Slobodan Milosevic, a Croat, is chosen as the country's next federal president, Warren Zimmermann, US ambassador to Yugoslavia, said yesterday. Page 15

## Fresh ANC demand

The African National Congress (ANC) demanded an inadequate compromise deal between the carrying of tribal weapons such as spears in troubled black townships. Instead, it wants a total ban on all dangerous weapons. Page 4

## 'No torture' pledge

President Patricio Aylwin pledged to fight the remaining pockets of terrorism in Chile without resorting to torture or other inhuman methods. Page 3

## Journalists freed

Colombian drug traffickers released two journalists, one held more than half a year, amid rumours that the country's most-wanted Mafia boss is about to hand himself in. Page 5

## UK bans fight dogs

Britain banned the import of American pit bull terriers and of Tosses, a Japanese breed of fighting dog, amid a public outcry over the mauling of a 6-year-old girl. Page 2

## Rain hampers aid

Heavy rains lashed Dhaka, Bangladesh, preventing a US task force and relief agencies from sending aircraft with supplies to victims of last month's cyclone disaster. Page 2

## Warsaw clean up

The Polish army appeared on the streets of Warsaw to shift rubbish that has piled up since a strike by waste collectors began last Thursday. Page 2

## Kuwaiti trial put off

Kuwait adjourned its second trial of people accused of collaborating during the Iraqi occupation. Page 4

## German aid plan

Germany plans to attach conditions to its development aid by obliging recipient countries to defend against terrorism, undertake political reform and respect human rights. Page 1

## Willi Stoph held

Police detained Willi Stoph, the former East German prime minister, after he was accused of involvement in orders to shoot people trying to flee to the west. Page 1

## Thai copyright row

Thailand said it may bow down to US demands for reducing piracy of copyrights and drugs patents, over which Washington has threatened trade sanctions. Page 1

## Pressure on Iraq

Britain said that 51-year-old engineer Douglas Brand, jailed for life by Iraq on spying charges last week, did not receive a fair trial and it would pressure Baghdad until he was freed. Page 1

## Space shuttle delay

US space agency NASA delayed the launch of shuttle Columbia for at least a day after problems with an on-board computer unit. Page 1

## Alan Bond quizzed

Alan Bond, former chief of Bond Corporation, appeared for the first time before a corruption inquiry in Perth, Western Australia, which is probing business deals with the state government. Page 1

## '00' for Europe

The European Commission proposed a single dialling code - a simple '00' - from 1993 for all international phone calls made within Europe, replacing 12 national codes. Page 2

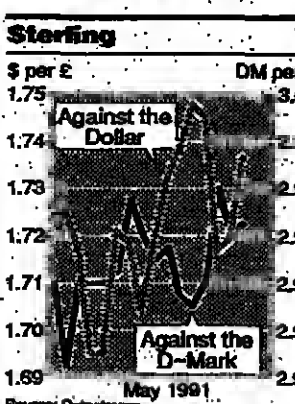
## Volkswagen and Ford in Esc400bn joint venture

Ford and Volkswagen are expected to announce shortly the go-ahead for an ambitious Esc400bn (\$2.6bn) joint vehicle development project in Europe which would include the building of an assembly plant in Portugal. Page 1

The two companies are co-operating in the development of a so-called multi-purpose vehicle or people carrier, a high roof 7-8 seat estate car, to compete with vehicles such as the Renault Espace, expected to be one of the fastest growing segments of the European car market in the 1990s. Page 16

DOLLAR weakened and the D-Mark had a firmer tone after intervention by the German Bundesbank and Swedish Central Bank. In London, sterling rose 1% cents to close at \$1.7865 and also advanced against the D-Mark to close at DM2.9725 from DM2.9700. Currencies, Page 36

## STERLING



Source: Reuters

## FIAT, Italy's biggest private-sector company, announced an unchanged dividend of £370 for ordinary and preference shares in the heavily competitive net group profits to £1.613bn (\$1.27bn) last year from £1.336bn. Page 19

## HONGKONG Holdings, Hong Kong-based property and construction group, is to raise between HK\$5.64bn (\$724m) and HK\$5.93bn through a one-for-one rights issue. Page 19

## BATHURST Steel of the US and British Steel radically altered plans for a joint venture in the heavily competitive American market for structural steels. Page 19

## KANUS Energy, German subsidiary of GEC-Alsthom's European Gas Turbine Company (GEC), has won a \$102m turnkey contract to supply seven 38MW gas turbines to the United Arab Emirates. Page 5

## OECD: officials from industrial countries, meeting at the Organisation for Economic Co-operation and Development in Paris, again failed to reach agreement on reforms to export credit rules. Page 5

## MATSUSHITA Electric Industrial, Japanese consumer electronics company, reported a 4 per cent increase in pre-tax profit to ¥276.5bn (\$2bn) in the year to end March, but expects slower Japanese economic growth and a higher interest rates will mean a fall in profits this year. Page 20

## CATERPILLAR, world's biggest manufacturer of earth-moving equipment, warned it might turn in a second quarter loss and said its earnings outlook for the rest of 1991 was very uncertain. Page 20

## ENDESA, Spain's main electricity utility which is 70 per cent state-owned and listed on Wall Street, reported a 15 per cent rise in after-tax profits to Ptas6.1bn (\$63m) for 1990 and is to pay a dividend of Ptas109 per share against Ptas100 last year. Page 20

## BLACK & Decker, electrical tool maker, has sold its Malory Controls business in Brazil in what amounts to the country's first management buyout of a foreign subsidiary financed by international investors. Page 20

## Indian political stability shaken • Police on maximum alert in New Delhi

# Gandhi dead in bomb blast

By Our Foreign Staff

INDIA'S fragile political stability was deeply shaken last night when Mr Rajiv Gandhi, the former prime minister, was killed in a bomb explosion in the southern state of Tamil Nadu. Mr Gandhi, leader of the Congress Party, died in the blast at Sriperumpudur, 24 miles from Madras, while campaigning for the next stage of India's week-long elections, which began on Monday.

The Press Trust of India, which said its own reporter was at the scene, said Mr Gandhi was blown up after he stepped from his car to address an election meeting. He was decapitated by the force of the blast, the report said.

At least a dozen other people were feared killed in the blast, which left Mr Gandhi lying in a pool of blood with several unidentified bodies. Security men immediately cordoned off the area and were trying to rush injured people to hospitals.

There was no immediate claim of responsibility for the attack or indication of who was responsible. But most of the violence in the southern state has been attributed to Tamil militants from neighbouring Sri Lanka who have sought refuge in Tamil Nadu.

Mr Gandhi, prime minister from 1984 until 1989, sent Indian army troops to the island nation of Sri Lanka in an attempt to end years of ethnic strife between the Sinhalese majority and the Tamil minority.

But the then Indian leader became enmeshed in a 2½-year stalemate war with the militants and India withdrew from the Indian Ocean island in March 1990, six months after Mr Gandhi left office.

He had been on the target list of Sikh terrorists fighting for an independent nation in northern Punjab state, but the Sikhs have not been known to operate in Tamil Nadu.

Mr Gandhi, 46, took over as leader of the Congress Party from his mother, Indira Gandhi, who was assassinated by her Sikh bodyguards in 1984.

Before heading for yesterday's meeting, Mr Gandhi had placed a garland on a statue of his assassinated mother.

Indira's death came four months after she ordered an army raid on Sikh militants who had holed themselves up in the Golden Temple of Amritsar. More than 2,000 people, mostly Sikhs, were killed in that confrontation with her government.

Mr Gandhi had arrived at Madras airport about two hours earlier to campaign for his party in this week's national elections.

He was reported to have been cheerful and confident about his party's chances in the elections. Most opinion polls have said the Congress was likely to do well in the election and Mr Gandhi was poised to make a comeback.

Police went on maximum alert in New Delhi last night following news of Mr Gandhi's death. A police spokesman said the capital's strict police force would be kept on full alert to handle possible violence.

India's elections this year have been the bloodiest ever, with 200 people killed since the start of campaigning six weeks ago.

Mr Gandhi survived several assassination attempts during his political career. In September 1986, a lone gunman fired a volley of shots at him during a service in memory of Mahatma Gandhi, himself a victim of an assassin.

Mr John Major, Britain's prime minister, said last night: "Everyone will be shocked and saddened by the very tragic news of Rajiv Gandhi's murder. Our hearts go out to his family and the other families of those killed in this incident."

"It is a grave risk that politicians face in democracies. He was a very brave man, a man of very rare qualities. He had very many friends in the Commonwealth and in this country who will miss him a very great deal."

Asked if he thought the democracy in India would survive, Mr Major replied: "Oh yes. Oh yes. Democracy is a very secure plant and I have no doubt it will survive."

He said that times might be difficult and turbulent, "but India is a very vibrant democracy and I am sure it will survive."

Mr Mark Lennox-Boyd, British Foreign Office minister, said: "Our reaction is one of horror."

"It is a terrible act and it is something the Indian people will feel terribly, even if they disagreed with Rajiv Gandhi politically."

The British government would do all it could to help in the future.

Mr Neil Kinnock, opposition Labour party leader, said last night: "He had a real vision for a modern democratic India and tried everything he could to bring it to life."

Five polls cancelled, Page 4



Former prime minister Rajiv Gandhi casting his vote in New Delhi earlier this week

## Security measures shunned on election trail

By David Housego in New Delhi

RAJIV GANDHI had in this election campaign thrown all security precautions to the wind.

When he climbed on to the platform at an election rally, his first gesture was to get the police to remove the security barriers and to encourage the crowd to come forward.

He said in conversation that what he had largely lost was the Congress Party's last election in 1989 was its inability to communicate. By this he meant, in part, their difficulties in getting their policies across.

But he also meant that the massive security precautions that had surrounded him ever since his mother, Mrs Indira Gandhi, was assassinated

by Sikh extremists in 1984, had prevented the contact with crowds on which politics and leadership thrives in India.

He was determined in this campaign to break down the barriers and to communicate. He tossed back garlands into the crowd. His still-boyish face beamed with a large and almost permanent smile. His language was simpler. He even cracked jokes which was not easy for a man reserved and shy by temperament.

In this much more personal style of campaigning he was following the instincts of his mother. In a campaign which for him began well where the crowd was enthusiastic and where his party's morale

was boosted by their response - it seemed the only way of restoring confidence in his leadership.

But no polling day approached, it became clear that his Congress Party was falling back in the face of the electoral onslaught made in the north by the Hindu revivalist Bharatiya Janata Party (BJP). If this election had been postponed to its normal date, the Congress would have stood two more days of polling on Thursday and Sunday - it is doubtful whether Congress could have obtained a stable majority, or even perhaps a majority. But all assumptions could now be changed.

The first query in the minds of Indians - who were shocked into silence by the news as it began to

spread at close to midnight Indian time - was whether there would be a repetition of the dreadful riots that followed Mrs Gandhi's assassination in 1984 and which left thousands dead in Delhi. The target of revenge then was the Sikhs. Last night it was still unknown who was behind the explosion.

The second immediate question will be over the future of the election itself. The Congress Party could benefit from a sympathy wave in its favour. On the other hand, the Congress has been so identified with Mr Gandhi that for many people there must be a question of whether the election can continue after his death.

Mr Gandhi had a difficult political

career. He took over from his mother as prime minister with no political experience. He was by career an airline pilot with an apparent interest in politics. Apart from his mother the other politician in the family was his younger brother Sanjay who was killed in an air crash while flying his own plane in 1983. Rajiv was thus the third member of the family to have died violently.

The issue on which he fought this campaign - but which was being pushed aside by the surge of Hindu revivalism - was that the return to power of the Congress Party would provide political stability. His death instead plunges India into a fresh crisis of instability.

## Rebel victories force Ethiopian president to quit, flee country

By Julian O'Connell in Kampala

PRESIDENT Mengistu Haile Mariam has resigned and fled Ethiopia under pressure from the Soviet Union, the US and sweeping rebel victories against his demoralised 14-year-old regime.

Faced with the imminent prospect of the disintegration of his nation, Mr Mengistu succumbed to internal and external pressure and quit power yesterday.

He leaves behind a country poised on the brink of economic and political crisis after 14 years of oppressive Marxist-Leninist rule which devastated the economy, crushed political dissent, exacerbated famine and failed to solve an enduring civil war.

Mr Mengistu, the seventh African head of state to lose power this year, left the country in an Ethiopian Airlines Twin Otter plane yesterday morning for Nairobi, where it is believed he met Kenyan President Daniel arap Moi, an old friend. He was expected to leave last night for his final destination of Zimbabwe to

rejoin his wife and family.

A radio broadcast at noon said Vice President Tesfaye Gebre Kidan, a former defence minister and right hand man to Mr Mengistu, had taken over the country.

Mr Gebre Kidan said on radio: "The person who has been responsible for the bloodshed in Ethiopia has departed to avoid more bloodshed."

Ethiopia's Council of State, the nation's highest ruling body, appealed for a ceasefire in the 30-year-old civil war and called for a transitional government incorporating all opposition groups.

A senior US official confirmed that the Bush administration had been instrumental behind Mr Mengistu's departure. The US approached Mr Nathan Shamrayan, the Zimbabwean foreign minister, last Friday, and President Robert Mugabe sent a special envoy to Addis Ababa at the weekend urging Mr Mengistu to stand down as soon as possible because his continued presence jeopardised vital peace talks in

London next week.

With rebels now 75km outside the capital, all sides in the civil war are due to meet in London next week to try to thrash out a peace proposal for a transitional government aimed at preventing the imminent battle for Addis Ababa and the break-up of the nation.

Mr Mengistu was considered a main obstacle to a peace breakthrough.

US officials publicly welcomed Mr Mengistu's departure yesterday and called on rebel groups to stop fighting.

"We got him finally," said one US official. "We have been trying to prevent another hard landing in Africa after Somalia and Liberia and we hope a US effort would result in avoiding that. We had to get Mengistu out to give the peace process and a political transition a chance of success."

Mr Mengistu had also been under pressure to quit from the Soviet Union, once his staunchest ally during the cold war.

Details, Page 4



## Believe it or not Vladimir makes the same business decisions as you.

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## Soviet Union enters market for off-the-shelf economic answers

President Mikhail Gorbachev has enthusiastically agreed to subcontract the formation of his future economic policy to Harvard, but what does this mean for the Soviet Union and the west?

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## MARKETS

STERLING	
New York futures:	
£1.7372	
London:	
£1.7365	
Doll 97.25 (2.97)	
FF10.085 (10.0775)	
SP2.515 (2.5075)	
Y28.5 (28.5)	
£ Index 92 (91.7)	
2 GOLD	
New York: Comex Jun	
\$357.5 (358.1)	
London:	
\$356.5 (355.35)	
N SEA OIL (Argus)	
Brent Jul	
\$19.725 (19.575)	
Chief price changes yesterday: Page 19	

DOLLAR	
New York futures:	
DM1.712	
FF5.907	
SP1.448	
Y137.37	
London:	
DM1.7115 (1.722)	
FF5.9075 (5.925)	
SP1.448 (1.458)	
Y137.4 (138.2)	
\$ Index 95.5 (95.4)	
Tokyo close: Y138.15	
US futures rates	
Fed Funds 5 1/4%	
3-m Treasury Bids:	
yield: 5.57%	
Long Bond:	
96 1/4	
yield: 8.278%	

STOCK INDICES	
FT-SE 100:	
2482.7 (+18.1)	
FT Ordinary:	
1942.5 (+15.2)	
FT-A All-Share:	
1,199.03 (+0.6%)	
New York futures:	
DJ Ind. Av.	
2,217.04 (+24.82)	
S&P Comp:	
375.85 (+3.55)	
Tokyo: Nikkei	
25,461.21 (-41.82)	
LONDON MONEY	
3-month interbank close:	
11 1/2-11 3/4% (11 1/2)	
Libor long gilt future:	
June 90 93 (90%)	



## EUROPEAN NEWS

## OECD REPORT

## Ireland 'needs reform plan, public spending restraint'

By George Graham in Paris

IRELAND'S economy has shown a remarkable improvement over the last four years, but with growth now slowing down, the government must maintain its commitment to exchange rate stability and public spending restraint, the Organisation for Economic Co-operation and Development (OECD) has warned.

In its annual report on the Irish economy, published today, the Paris-based economic policy organisation says that Ireland's growth rate, which had topped 5 per cent a year in 1989 and 1990, will more than halve this year to only 2.2 per cent.

The OECD says that with Ireland's main trading partner, the UK, in recession, and prospects for agriculture affected by European Community budget constraints, unemployment is likely to remain high, although inflation may decline further.

Ireland must now add a programme of structural reform to its rigorous exchange rate and government spending policies.

## IRELAND'S ECONOMIC OUTLOOK

	1990	1991	1992
GNP (% change)	5.1	2.2	2.5
Inflation (%)	3.2	2.8	2.7
Unemployment rate (%)	14.0	14.3	14.4
Trade balance (\$bn)	+3.8	+3.7	+4.0
Current balance (\$bn)	+0.9	+0.8	+0.7
Government net borrowing (% of GNP)	2.3	2.1	2.2

if it wants to maintain output and employment growth at satisfactory rates and to narrow the gap between its unemployment rate and living standards and the average of the OECD's 24 member countries.

Corporate taxation must be reformed in order to raise more revenue from companies and ensure greater neutrality of the tax regime towards capital and labour, the OECD advises.

At the moment, Ireland's industrial policy relies heavily on tax privileges and direct subsidies. Although these have attracted high-tech, export-oriented manufacturing businesses, but they have had little spillover into the domestic sector.

tors of the economy, the report continues.

The distorted tax structure has retarded the development of an efficient domestic service sector and has favoured capital in an economy characterised by a large excess supply of labour.

The OECD applauds the government's efforts to curb its borrowing requirement, but warns that Ireland's debt still amounts to 111 per cent of gross national product (GNP), the second highest ratio in the OECD area.

It urges that government borrowing should not exceed an average of 2 per cent of GNP over the next three years.

## Denmark's ombudsman to sue bank

By Hilary Barnes in Copenhagen

DENMARK'S consumer ombudsman has launched a frontal attack on one of the chief sources of income for the country's banking system through the use of what is known to bankers as "the float".

The float is the system by which banks take interest on money lent from the day the loan is made, but only pay interest on deposits from the day after the deposit is made.

According to the ombudsman, Mr Hagen Jørgensen, the float is not in the interest of consumers and is in conflict with the marketing act. Both claims are strongly contested by the banks.

The banks refused a request from Mr Jørgensen last year to change the system, so now the ombudsman has decided to sue one of Denmark's four biggest banks, Halken, in a test case before the Commercial and Maritime Court.

According to Mr Jørgensen, the banks should treat loans and deposits equally. The present system is unfair to consumers, since it gives all the benefit to one side only, and lacks transparency, he says.

Mr Steen Rasmussen, chief executive at Unibank and chairman of the Bankers Association, says the ombudsman "has no right to involve himself in our business methods."

Bankers say the float is a main source of bank income. If it is disallowed, the banks will have to introduce charges on transactions to make up the lost income.

The Bankers Association claims all other countries in Europe use the float, while in Germany customers pay a charge for each transaction.

Correction  
Yugoslavia

Because of an editing error the Financial Times reported yesterday that continued EC aid for Yugoslavia was dependent on that country maintaining its unity.

European Commission officials have made clear that the EC will continue to channel aid and credit to Yugoslavia, but that Yugoslavia's hopes of closer relations with the Community hinge on its maintaining its unity.

## EC likely to unblock Soviet aid

By David Buchanan in Brussels

SENIOR EC and Soviet officials are expected to unblock Ecu550m (\$448m) worth of EC food and technical aid to Moscow during talks starting in Brussels today.

The EC pledged the aid last December, but had since withheld it for political and organisational reasons.

During the first meeting of the EC-Soviet "mixed commission", EC officials hope the Soviet delegation led by Mr Ernest Ombrinsky, a deputy foreign minister, will be able to offer sufficient assurances on EC food reaching the poor, young and neediest people in big Soviet cities - rather than the pockets of governmental officials or racketeers - for shipments to begin.

At their December 1990 summit, EC leaders promised Moscow Ecu250m in food aid, halving it as vital to sustaining Soviet citizenry through the winter and as an important political symbol of new EC-Soviet ties.

Scarcely a kilo has reached Soviet territory, because Brussels has failed to get assurances that the food would be distributed primarily through organisations like the Soviet Red Cross.

"We regret the aid did not go immediately, but the fact there has been a delay does not mean that the food is any less necessary now", said an EC official yesterday.

A parallel promise of Ecu400m in technical aid fell casualty to political tension between Brussels and Moscow.

Earlier this year over the latter's strongarm tactics in the Baltic republics.

Brussels delayed both the aid and the opening meeting of the EC-Soviet commission, set up under the 1989 EC-Soviet co-operation accord.

EC officials hope the meeting will start committing the money to projects on training, energy, transport, financial services and food distribution.

A further element of the EC aid package - an EC budget guarantee for the Soviet Union to borrow up to Ecu500m in the west to buy food - has been held up.

This is because Moscow is quibbling over the precise terms and duration of the guarantee, EC officials said.

## France's industrial output declines

FRENCH industrial production fell sharply in March as warmer weather reduced energy output, writes George Graham in Paris.

The industrial production index published yesterday by Insee, the state statistical service, showed a 2.7 per cent decline from the previous month and a 1.9 per cent drop from March 1990.

Insee said energy output alone dropped after a cold February by 15 per cent in March. With the exception of agricultural and food products, all other industrial sectors recorded higher production in March.

All the same, output levels for consumer goods, semi-finished goods, industrial capital goods and, above all, cars and household equipment, are still lower than a year ago.

## Jail for German chief executive

Mr Helmut Lohr, the former chief executive of Standard Elektrik Lorenz (SEL), the German telecommunications company, was yesterday sentenced to three years imprisonment for fraud, embezzlement, and tax evasion. His wife Franziska was fined DM100,000 on the tax charge, writes Andrew Fisher in Frankfurt.

Mr Lohr was arrested in January 1988 on charges which related mainly to the misuse of company funds to pay for a holiday villa in Majorca and improvements to his home near Stuttgart. He had then just been appointed senior vice-president for corporate development of Alcatel, the French parent of SEL. He had been the chief executive of SEL since 1976 and until his arrest was one of the most powerful men in West Germany's telecommunications sector.

## Sweden seeks food VAT cut

Sweden's Social Democrat government yesterday proposed cutting the VAT rate on food from 25 per cent to 18 per cent in response to election year criticism that the country has the highest food prices in Europe.

The proposal is part of an anti-inflation package designed to win support for a tight two-year national wage agreement that is in the final stages of negotiation. The government also promises to stabilise housing rents through mediation.

## Air controllers suspend strike

Soviet air traffic controllers yesterday suspended a threatened strike. Reuter reports from Moscow.

The Air Traffic Controllers' Union, whose members administer flights from the Baltic coast to the Pacific, said they agreed late on Monday on a 60 per cent average pay rise.

The offer of a 20 per cent increase on their original 200 per cent demand, but the government conceded other issues such as a 36-hour week.

"In principle all questions have been resolved. The strike is suspended, but it can be resumed if they do not meet their pledges by August 10," a trade union spokesman said.

## Denmark cuts interest rates

Denmark's central bank, citing such economic factors as low inflation and sluggish growth, announced yesterday that it would cut two key interest rates by one-half a percentage point from Wednesday, Reuter reports from Copenhagen.

The cuts reduce the bank's key lending rate to banks to 9.5 per cent from 10 per cent and the deposit rate to nine per cent from 9.5 per cent.

The central bank said it would also cut its little-used discount rate to nine per cent from 9.5 per cent.

The Financial Times (Europe) List Published by the Financial Times, 100, Old Bailey, London EC3A 3DF. Telephone: 020 7556 7000. Fax: 020 7556 7001. Telex: 161635. Registered office: Number One, Southview, Basingstoke, Hampshire RG24 0AA. England and Wales, Companies: D.E.P. (UK) Ltd. Main shareholders: The Financial Times Limited, The Financial News Limited. Publishing director: B. Hughes, 168 Rue de Rivoli, 75004 Paris Cedex 01. Tel: 01 42 97 06 21. Fax: 01 42 97 06 22. Editor: Richard Lambert. Financial Times, Number One Southview, Basingstoke, Hampshire RG24 0AA. London SE1 9HL. The Financial Times Ltd. 1991.

Registered office: Number One, Southview, Basingstoke, Hampshire RG24 0AA. England and Wales, Companies: D.E.P. (UK) Ltd. Main shareholders: The Financial Times Limited, The Financial News Limited. Publishing director: B. Hughes, 168 Rue de Rivoli, 75004 Paris Cedex 01. Tel: 01 42 97 06 21. Fax: 01 42 97 06 22. Editor: Richard Lambert. Financial Times, Number One Southview, Basingstoke, Hampshire RG24 0AA. London SE1 9HL. The Financial Times Ltd. 1991.

Financial Times (Scandinavia) Vinnestaket 42A, DK-2100 Copenhagen, Denmark. Telephone: (33) 13 44 41. Fax: (33) 933335.

## Moscow and Bonn settle housing for soldiers row

By Layla Boulton in Moscow

GERMANY and the Soviet Union will today announce an agreement settling a bitter dispute over housing for Soviet soldiers returning from eastern Germany.

The agreement, reached yesterday after two days of negotiation, means that foreign construction companies can begin building flats with funds provided by Germany after Bonn threatened to block the money.

The German government last year agreed to put up DM7.8bn for the construction of 36,000 flats in the Soviet Union as part of a DM15bn aid package to secure Soviet approval for a united Germany's inclusion in Nato.

Moscow plans to withdraw its 384,000 troops from what used to be East Germany by the end 1994 as part of the deal. But Moscow angered Bonn last month by deciding to award an initial batch of four contracts for 8,000 flats to Turkish and Finnish companies. Despite its initial agreement to select contractors for the project by open tender, the German government threatened to block the funds unless German companies were given some of the work.

Moscow argued however that the German offers were uncompetitive while the Turkish government for one protested that there was no point in holding an open tender if the best bids were rejected.

Details of the compromise agreement were not available last night but it is likely to entail the formation of international consortia involving German and other companies to carry out some of the work together.

It is possible however that the compromise does not radically alter the results of the first tender, awarding at least half the work to Turkish companies. The Economics Ministry in Bonn confirmed an agreement had been reached on the orders but declined to give details.

## EC investment in transport 'too low'

By David Gardner in Brussels

THE FUTURE of the EC economy is being menaced by totally inadequate investment in transport infrastructure, Mr Karel Van Miert, transport commissioner, said yesterday.

While the volume of Community freight traffic was set to double over the next two years, current levels of investment were half what was needed, averaging annually less than 1 per cent of EC domestic product, the commissioner told a conference on the EC's "missing networks", organised by the European Round Table of Industrialists' group.

The conference called for infrastructure to be planned as "a single European network", backing the Commission's own proposals for a common infrastructure policy, submitted to the intergovernmental conference on political union.

Mr Van Miert said that at stake was "the competitiveness of our industry, our economic growth, the living standards of our people, and the defence of our jobs". He promised a white paper on infrastructure by the end of the year. This is likely to include proposals for road pricing, and for separating rail-road infrastructure from railway operators.

In an unusually hard-hitting speech, the Finnish socialist commissioner attacked "conservatives from another age" among the member states who try to "defend their privileges by stigmatising supposed Brussels bureaucracy".

The proposal, being drawn up by Industry Commissioner Mr Martin Bangemann, is aimed at making enforcement of speed limits uniform throughout the 12-nation bloc. Speed limiters cut off a vehicle's fuel supply when a speed limit is exceeded.

A proposal to limit lorries to 80 kph (50 mph) on motorways has been consistently blocked by Germany and Britain but Britain recently announced speed limiters would be obligatory in all coaches and lorries from next August.

Mr Van Miert said the advent of the single market would encourage cross-border shopping and meant there was a special need for such regulation. Less reputable mail order groups were inclined to use cross-border transactions as a way of wriggling out of legal obligations in other member states, he said.

Belgian mail order companies that whatever technology was used, consumers still had the right to information about what they were buying.

A directive would try to ensure that consumers' liberty of choice was not restricted and that they were given a reasonable period to consider what they were buying.

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## 'Junk mail' directive under consideration

By Andrew Hill in Brussels

EUROPEAN consumers need some form of protection from sharp practice by unscrupulous mail order companies, the European Commission said yesterday.

Mr Karel Van Miert, the commissioner responsible for consumer protection, said he planned to produce a mail order directive in the next few weeks.

EC officials said the directive could extend to shopping by television and could also cover "junk mail" - the unsolicited and unwanted "special offers" which clutter up letter-boxes across the EC.

Details of the directive have not yet been worked out, but Mr Van Miert told a conference

## Polish army deployed for refuse collection

By Christopher Bobinski in Warsaw

THE POLISH army appeared on the streets of Warsaw yesterday for the first time since martial law in 1981 to shift rubbish that has piled up since a strike by waste collectors began last Thursday.

The authorities warned of an outbreak of disease from the accumulating rubbish, saying the capital faced a massive presence of flies and vermin and a steady increase of rats and mice.

Bus and tram drivers joined the rubbish collectors' strike yesterday to back demands for wage increases of 50 per cent.

Private bus operators organised emergency services and traffic jams built up in the city as people used their cars to get to and from work.

The Solidarity trade union leadership in Warsaw came out in support of the strikers' demands and offered to mediate between them and the city authorities.

The strikers have rejected an offer of monthly pay rises of up to Zl 40,000 (\$34) made to the three sectors.

The strike comes on the eve of a nationwide day of protest by Solidarity.

The aim of the protest is to get the government to recognise that reactionary policies should be reversed, that former Communist officials in the administration should be purged and that wage controls in the state sector should be gradually lifted.

Privatisation policies are also under fire on the grounds that they have been conducted without adequate consultation with workers.

Miners in the industrial area of Silesia are to stage a two-hour token stoppage and in Warsaw a mass rally is planned in the city centre.

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## Commission rings the changes in dialling code

By Christopher Bobinski in Warsaw

COMPARED with the outcry at the EC's intervention over the British potato crisis and the Spanish tildie, the Commission's moves against the plethora of Europe's international telephone dialling prefixes seem to raise few hackles, writes Andrew Hill in Brussels.

Brussels wants to harmonise them. So do members of the European parliament. And while they're about it, they also want to harmonise the Spanish, French, British, Irish and Dutch prefixes.

From 1993, European travellers should be able to dial a single code from any EC country and get access to the international network.

That code will be 00, already used in half the EC's member states.

The Commission's double-zero option seems unlikely to excite Europe's telecommunications ministers for long when they debate the issue on June 3.

However, such was the hell raised by MEPs and the EC's popular press when those alleged scandals came to light that the Commission is taking no chances this time. Yesterday's statement spells out the reasons for the prefix harmonisation in elaborate detail. In short, a single market demands a single prefix.

In case that is not enough to pacify fuming politicians and pressure groups, Brussels is offering member states a six-year breathing space in which to adopt the 00 prefix if they are experiencing "technical, financial or organisational difficulties".

Such caution may well be justified. Even a tedious telephone prefix can be given an emotional charge if one tries hard enough. As one Brussels joke yesterday: "James Bond had to earn the double-zero prefix; now the Commission wants to impose it."

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Such caution may well be justified. Even a tedious telephone











## WORLD TRADE NEWS

## Quayle turns up the heat in Japan rice market row

By Robert Thomson in Tokyo

US Vice President Dan Quayle left Japan yesterday, having turned up the heat in the debate on opening the country's rice market, but without a clear assurance from Japanese politicians that rice imports would be allowed.

Japanese politicians and bureaucrats have decided that the market should be opened as part of the present round of Gatt negotiations, but they are still wary of announcing their decision for fear of alienating the country's politically influential farmers.

Mr Quayle explained to Japanese leaders that an early announcement of rice reform would be a significant contribution to the difficult Uruguay Round negotiations on agriculture, but the Japanese responses were vague and generally indicated that Tokyo would not make a concession until the EC and US settled their agricultural differences.

Mr Quayle brought a "shopping list" of trade complaints from Washington, and asked



Quayle shopping list

for increased imports of US cars, an increase in the use of US components in cars made by Japanese companies in the US, and reforms to Japan's complex distribution system.

He breakfasted with five senior members of the ruling Liberal Democratic Party, and said that "all agricultural products" should be placed on the

negotiating table. The Japanese politicians later gave separate press conferences and played to the local audience by suggesting a rice market opening was a "difficult question".

They insisted that the matter should be considered not as a bilateral dispute between the US and Japan, but as part of the multilateral debate on agriculture.

Mr Motoji Kondo, the agriculture minister, announced that a "political decision" has not been taken on rice, although it is now widely known that the Japanese government will eventually propose imports be restricted to 3 per cent of total Japanese consumption.

A senior LDP parliamentarian, Mr Shin Kanemaru, said at the weekend that Japan would have to open the rice market partially, and warned the country's economy would be seriously damaged if the US eventually imposed bans on imports of cars, electrical appliances or machinery.

## US-EC split 'delays Gatt talks'

By William DuBois in Geneva

A FUNDAMENTAL difference of approach between the US and the EC remains the major problem in bringing the Uruguay Round trade talks to a successful conclusion, a leading representative of US business said yesterday.

The EC believed only a modest outcome was now possible, but the US still aimed for substantial results in all original 15 areas under discussion.

In particular, the US was prepared to "walk" rather than take half a loaf on the crucial liberalisation of the \$770bn (\$453bn)-a-year world trade in services, said Mr Harry Freeman, executive director of the MTN Coalition, a big business group claiming to represent over 14,000 US companies.

Mr Freeman's assessment was delivered at an international seminar on global services two days before the US administration hopes to secure from Congress renewal of President Bush's "fast-track" authority to negotiate trade agreements.

Congress's hard-won approval is seen as opening the way for the re-start of the four-year trade talks which broke down over world farm reform at Gatt's ministerial meeting in Brussels in December. Mr Frans Andriessen, EC Trade

Commissioner, has repeatedly warned other countries to lower their farm reform hopes. But Mr Freeman made it clear the fundamental split between the US and the EC concerned more than agriculture.

With the Soviet Union, China and the countries of Eastern Europe poised to become full Gatt members, "we want to write now the trade rules for the whole world, not that half Gatt now comes," Mr Freeman said. The US saw the Round as providing an opportunity for a breakthrough in liberalising traditional Gatt areas and new ones, such as services, intellectual property and foreign investment.

The EC was according lower priority to the multilateral trade talks than to its own monetary union and other internal issues. Conventional wisdom in the US was that US business, the Bush administration and Congress were not likely to accept the "mutual" agreement in the Round sought by the EC.

In services, Mr Freeman said, the US wanted a comprehensive accord among a large number of countries. The EC should:

● Liberalise as many sectors as possible; be incorporated into Gatt, not become a sepa-

rate agreement.

● Allow countries falling victim to protectionist measures in services to obtain remedy in the field of goods; leave no work to be done in some future Gatt round. "In any case, we want it all now, in this Uruguay Round," Mr Freeman said.

In contrast to farm reform, where Brussels is seen as the primary obstacle, the US has been widely accused of blocking progress in services by insisting that Gatt's non-discriminating most-favoured-nation (MFN) principle should not apply to all sectors.

The US would accept the principle of unconditional MFN treatment, as long as there was true liberalisation, Mr Freeman said. But he offered no concessions on shipping and telecommunications, two sectors for which the US has sought exemptions from MFN.

All countries would make reservations in some areas, Mr Freeman added. The Bush administration had stood up to domestic lobbies for textiles, manufacturers, dairy, peanut and sugar beet farmers and the AFL-CIO unions to advance the trade talks. But US businessmen constantly heard the EC could not act because of domestic political considerations.

## S Korea's socialist trade grows

SOUTH KOREA'S trade with socialist countries is continuing to grow rapidly as exporters take advantage of improved diplomatic ties and pursue market diversification strategies, the Trade and Industry Ministry says, John Riddling reports from Seoul.

In the first quarter of this year, South Korea's trade with the socialist world grew 46 per

cent to \$1,290m (\$758m) on a customs-cleared basis. Trade volume is projected to reach about \$7bn for the whole year.

For the first three months, exports to socialist countries increased 55 per cent to \$326.57m. Imports rose 41 per cent to \$963.55m. Exchanges with socialist countries are the fastest growing area of South Korean trade, encouraged by

the setting-up of diplomatic ties with the Soviet Union at the end of last year, and exchange of trade offices with China earlier this year.

China continued to be South Korea's single biggest trading partner and an important supplier of raw materials to Seoul. Trade with the Soviet Union rose 41 per cent to \$246.3m in the first quarter.

## CoCom's liberal euphoria fades

William Dawkins reports on problems in easing technology sales

WESTERN allies are due in the next few days to complete the widest liberalisation of technology sales to the former east bloc since the cold war - yet the gesture will be strictly provisional.

If the hectic round of last minute negotiations goes to plan, the accord will be finalised tomorrow and on Friday in Paris, at a high-level meeting of CoCom, thus reducing its old list of 120 controlled goods to around a third of its former size and streamlining the product categories.

The session will group submissions from the 17-nation Co-ordinating Committee for Multilateral Export Controls (CoCom), the shadowy organisation devoted to preventing exports of militarily useful technology to the Soviet Union and its former allies.

The deal would put into detailed effect - and could tone down - what was a euphoric outline accord at CoCom's last high-level meeting last June. It came in response to the political reforms in eastern Europe which at one point had threatened to split CoCom members: all of Nato, minus Iceland, plus Japan and Australia.

CoCom was hoping to agree this reform at a high level meeting at the end of February, but had to put it off because of failure to agree on the level of liberalisation for computer and telecommunications equipment, the two most sensitive sectors.

This week, CoCom members will attempt a delicate balancing act between the need to allow reforming east Europeans to buy the technology they badly need to develop their economies, and the need to protect western security

against a constantly changing threat. Under the surface is the fierce competition in technology trade between the US, Japan, France and Germany.

A lot has happened to qualify last June's liberal mood. One practical lesson of the Gulf war has been that the dividing line between military and civilian technology is less clear than CoCom's even "suspicious" officials had imagined. A prime example is underground fibre optic cables; bomb proof and essential to any military command structure, according to one official.

However there are no plans to discuss any extension of CoCom's controls to Iraq or other strategically worrying countries.

Meanwhile, the Soviet military crackdown on the upheavals in the Baltic republics has provided a reminder of the fragility of political reform and made Moscow seem more of a potential threat. The organisation is now ready to reimpose controls fast if the Soviet Union should move towards military dictatorship, warn US and European officials. The signs are that, if anything, European members see developments in the Soviet Union as just as strategically worrying as the traditionally hawkish US.

The reform that the allies asked CoCom officials to start working out in detail last summer was based on a UK idea to replace the cumbersome old system with a so-called "core list" of eight product categories, since expanded to 10, for which export licences will be needed, often with approval from CoCom itself. If agreement goes ahead as expected, national governments are expected to have relaxed their own export licensing regula-

tions accordingly by late June or early July.

The core list includes obviously sensitive goods; high-speed computers; advanced telecommunications equipment and information protection devices; advanced materials and machine tools; sensing systems, navigation

One practical lesson of the Gulf war has been that the dividing line between military and civilian technology is less clear than even CoCom's most suspicious officials had imagined

and avionics equipment, marine technology and propulsion systems.

Goods outside the list would be sold freely, without the need to obtain a licence. CoCom would continue its existing controls on exports of munitions and atomic energy, areas that even liberal Europeans agree should be kept secret.

In the event, the core list has been refined slightly: two categories - materials processing and telecommunications have been sub-divided into two types of products. Officials have not yet agreed where to draw the line on telecommunications cable capacity, a reflection of the Gulf war experience as well as US security services' worries that fibre optic lines will be harder to tap. This will be one of the main points to be tackled by their political masters in the high-level meeting.

The general strategy is to

## OECD still deadlocked on export credit rules

By Peter Montagnon

TOP officials from industrial countries, meeting at the Organisation for Economic Co-operation and Development (OECD) in Paris, again failed to reach agreement on reforms to export credit rules.

Ministers at the OECD annual meeting next month must now take a final decision on the reforms which could transform the financing of capital goods exports to the developing world.

A draft package involving tough new curbs on tied-aid credits - export credits sweetened with development aid - and elimination of subsidies on routine export credits to middle-income countries, is now firmly on the table, with final details not quite in place.

Last-minute amendments narrowly failed to satisfy nations such as the US, anxious about the rising use of tied-aid credits by Japan and several European nations, including France, Italy and Spain. One worry remains the enforceability of the package.

Mr Kero Timonen, the Finnish export credit official who heads the OECD's export credit committee, will take more soundings before submitting the proposed reforms to ministers. Bankers fear the export credit subsidy war will get worse, unless ministers act.

Delegates said the draft package resembles the one discussed in April, which would effectively ban the use of tied-aid credits for projects otherwise commercially viable. Tied-aid would only be allowed if the aid element constituted 80 per cent of the financing, making such credits prohibitively expensive.

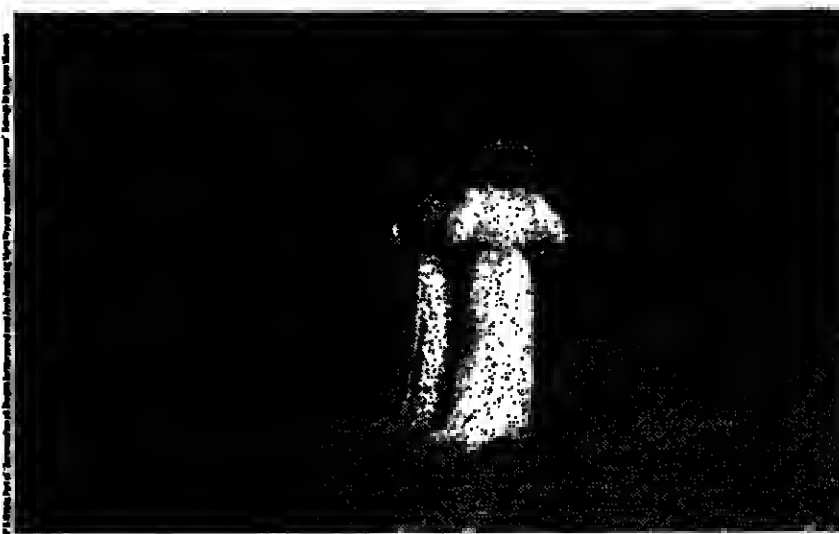
But the April package was amended to drop a suggestion that a similar rule should apply to all large projects regardless of commercial viability. Instead, the 80 per cent rule would apply to all credits to upper-middle-income countries. The OECD no longer proposes ending subsidies on credits to the poorest countries. Maximum interest subsidies on such credits would be cut another 0.3 percentage points. The 80 per cent rule would also not apply to the poorest countries, which would still be subject to a minimum 50 per cent grant rule.

## GEC-Alsthom unit wins UAE contract

KANIS ENKBERG, the German subsidiary of GEC-Alsthom's European Gas Turbine Company (EGT), has won a \$102m (\$60m) turnkey contract to supply seven 38MW gas turbines to the United Arab Emirates, Andrew Baxter reports.

The turbines will be installed by the end of next year in five power stations in the Northern Emirates. The deal is EGT's fifth heavy-duty gas turbine contract for the UAE in a year. Last month, Kanis won a \$2m contract for a 25MW power station in Abu Dhabi.

## Northern Flights.



## Copenhagen daily

6.55 (except Sunday) 11.30 16.45 18.20 20.00



## Stockholm daily

11.00 13.30 (Friday 14.30) 17.35 19.35 (except Saturday)



## Oslo daily

10.30 17.10 19.15 (except Saturday)

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## UK NEWS

## Major urged to block European integration

By Ivo Dawney, Political Correspondent

MR JOHN MAJOR, the prime minister, was yesterday urged to block moves towards European monetary and political union as more than 100 Conservative MPs, more than a quarter of the parliamentary party, threatened to split British policy on the issue.

The latest row over Britain's approach to the integration of the European Community was prompted by a motion signed by 105 Conservative MPs, including three former cabinet ministers, condemning moves which they fear would lead to a loss of sovereignty.

The motion, which won the signatures of Mr Nicholas Ridley, Mr Cecil Parkinson and Mr Norman Tebbit, "backed" the

government in its rejection of a draft treaty drawn up recently in Luxembourg.

The draft suggests moves towards a single currency, a Central Bank empowered by majority voting, supranational law making powers for the European Parliament and a common foreign and defence policy.

In an effort to head off a party split, Mr Major told the House of Commons yesterday that the draft treaty needed to be changed.

But he was careful to avoid fully endorsing the sentiments of the motion which had earlier provoked widespread anger among Conservative supporters of closer European links.

Challenged by Mr Alan Belth, the Liberal Democrat economic spokesman to clarify his position, Mr Major would only confirm that Britain was "increasingly taking the lead" in Europe and that negotiations were continuing.

"The Luxembourg paper identified in the motion is but one part of the negotiation and the motion rightly identifies elements in it which need to be changed and which will be changed before the negotiation is complete," he said.

In spite of Mr Major's public disclaimer, pro-European MPs privately reported that Downing Street was "apoplectic" about the motion organised by Mr William Cash, a backbench

Tory MP, and supported by the anti-federalist wing of the party.

Interpreting the move, as an effort to "bounce" the government into taking a firm stand against monetary or political union, they said that its timing would only damage party unity on the issue.

The behind-the-scenes row was also regarded as another blunder by party managers, coming just a day after it emerged that Mr Richard Ryder, the chief whip, had been drafted in as a "trouble-shooter" to improve the party's image.

Mr Hugh Dykes, a pro-European MP, accused the organisers of the motion of "sheer des-

peration" at raising the issue at a time when the government was grappling with very difficult domestic issues.

There is, however, growing unrest in a large section of the Tory party over a perceived failure of Mr Major to declare that he will veto any moves towards a single currency.

Later last night, Mr Major sounded a positive European note when he told a Confederation of British Industry dinner in London that the benefits of the UK's membership of the exchange rate mechanism were being seen in the economy.

It had enabled the government to cut interest rates, and establish stability for the pound.

## UK's far pavilion may find role in London

Peter Bruce reports from behind the scenes at the 1992 World Exposition in Seville

A £14.5m glass and steel structure being completed as the British pavilion for the 1992 World Exposition in Seville, southern Spain, may be dismantled and shipped back to London as a new high-technology arts centre.

Sir Peter Palumbo, chairman of the UK Arts Council, is leading the idea and won strong backing in Seville yesterday from Sir Terence Conran, the former Storehouse chairman, who is designing the pavilion's interior, and Mr Luke Rittner, the former Arts Council Director General who is managing Britain's cultural programme in Seville in 1992.

Sir Terence, who was attending the topping out of the building on the Expo site yesterday, said the pavilion, which is the size of Westminster Abbey, would fit perfectly on a site near the Butlers Wharf project, opposite the Tower of London, which he used to own but which is now in receivership.

"All it needs is the will to do it," Sir Terence said. The building, designed as a transparent shop window for Britain at Expo, "would be a wonderful new Institute of Contemporary



Shop window for Britain: an artists' impression of the British pavilion in Seville

Arts (ICA) in London," Mr Rittner said.

The idea had first been put to Mr Palumbo last year and is being taken seriously by the Butlers Wharf receivers and some of the contractors involved in building it in Seville.

Both the architect, Mr Nicholas Grimshaw, and the design engineers, Ove Arup, said it would be feasible to dismantle the structure and ship it back to Britain, where it met building standards and could be easily adapted to a cold climate.

The Department of Trade and Industry, the pavilion's owners, is, however, understood to have doubts about the project and has asked a number of British estate agents to try to sell it on the Expo site. Experts said it would cost less than £2m to dismantle the building, place it in barges on the Guadalquivir River and ship it to London.

Topping out the British structure came as a relief to the Expo authorities as most of the 110 nations exhibiting at the fair are behind schedule.

Expo is costing about \$80m to mount and, next door to the British, the Germans are still digging their foundations. Expo opens next April 20, and the US was only yesterday opening bids for its \$65m building, drawing sharp criticism from the local organisers. "The Americans are probably the most worrisome of all," said Mr Emilio Cassinello, chairman of the Expo. "We have told them we expect to see them working by the end of the week." The Expo authorities are understood to have

contacted manufacturers of decorative hoardings in case pavilions are not completed.

Britain, though, has not escaped without criticism in Seville. UK companies, Mr Cassinello said, were "conspicuously absent" among the list of 26 major foreign corporate sponsors of the Expo, although one Spanish sponsor, the Cruzcampo brewery, has just been bought by Guinness.

DTI officials were determinedly vague about their plans for the UK pavilion after Expo, although France, Italy and Austria have already decided to leave theirs as national cultural centres on the Expo site. The French building, most of which will be underground, is to become a library, the Austrian, a music study centre, and the Italian plan to convert theirs into an industrial design museum.

This could leave Britain embarrassingly isolated among its European partners for trying to commercialise its presence in Seville by selling the building. A proposal to turn it over to the British Council is unlikely to come to much.

## BRITAIN IN BRIEF



## Import of fighting dogs banned

Legislation enforcing the destruction of all dangerous fighting dogs in Britain is expected to be rushed through parliament. Meanwhile, the import of such dogs was banned at midnight last night following public outcry at the latest attack on a six-year-old girl.

Legislation, expected to be announced by Mr Kenneth Baker, the home secretary, will also provide for the muzzling of rottweilers, doberman pinschers and wolfhounds in public. This is the first decisive government move to safeguard the public against dangerous dogs since a spate of attacks last year.

Mr John Major, the prime minister, said the "horrible" weekend attack on Enochana Khan had led him and Mr Baker to agree that "urgent action" had to be taken.

The import ban will include American pit bull terriers and Japanese tosa. Up to 10,000 pit bulls, imported or bred here since 1977, could be put down although the government has yet to define which dogs will be affected.

## MMC to probe match market

The UK market for matches and disposable lighters is to be investigated by the Monopolies and Mergers Commission for the second time in two years. Sir Gordon Borrie, director general of fair trading, has given the MMC eight months to report on Bryant & May's monopoly of the UK market said to be worth about £100m a year.

Bryant & May, which estimates that it has 77 per cent of a market, said it was at a loss to explain the director general's decision. Mr David Wheeler, managing director, said it was particularly surprising since the merger of Swedish Match and Bryant & May was investigated and cleared by the MMC in 1987. The merger received the MMC's blessing largely because of the availability of imported matches, particularly from Russia and Czechoslovakia.

## 'Irregularities' at island bank

TSB Bank Channel Islands has disclosed that it had uncovered "irregularities" in its treasury division which could entail substantial losses. The Jersey-based bank, which is linked to the Trustee Savings Bank Group, said that the problem was connected with foreign exchange dealings, but it gave no details. The St Helier police had been notified.

In a notification to the Stock Exchange, the bank's board said it was too early to quantify exactly the extent of the losses. "But on present information," it said, "it is envisaged that full year profits will be substantially reduced and the half-year results may show a loss."

## BR strike threat eased

The threat of strikes on British Rail eased when BR conditionally accepted a call from the industry's arbitration board to raise its final pay offer to 120,000 workers to 7.75 per cent. BR will meet unions today to discuss the improvement.

## SWITZERLAND 700 Years

The FT proposes to publish this survey to celebrate Switzerland's 700th anniversary on 16th June 1991. 54% of Chief Executives of Europe's largest companies read the FT. If you want to reach this important audience, by advertising in this survey call Patricia Surridge on 071 573 3426 or fax 071 573 3079 or Nigel Stowell in Geneva Tel 022 7311604, Fax 022 7319481

## FT SURVEYS

on its previous final offer of 7 per cent. It called last night for the BMT transport union to abandon an industrial action ballot due for the end of this week.

## UK may get Patriot system

British Aerospace, the defence equipment manufacturer, is teaming up with US giant Raytheon to offer Britain the Patriot missile defence system, one of the great successes of the Gulf war.

Patriot is one of the options under consideration to replace the Bloodhound medium-range missiles which are being phased out this year. They were introduced in 1966 and are considered obsolete.

BAe says Patriot is the most advanced medium-range surface-to-air missile currently available in the world. It achieved international fame for its success in destroying Iraqi Scud missiles.

## Minister urges open-sky policy

A worldwide "open sky" policy should be in operation for airlines, according to Mr Malcolm Rifkind, UK transport secretary.

He called for the elimination of state subsidies to favoured European airlines, adding: "Europe will be untrue to itself for as long as national frontiers limit the opportunities for airlines originating from within the Community."

US airlines also had to



Malcolm Rifkind: Europe must be true to itself realise they could not expect to maximise their transatlantic opportunities unless British airlines had similar opportunities within America. Mr Rifkind said. Realising these objectives would require a new style and framework for negotiations to replace the old out-moded and bureaucratic framework.

## Road system in 'disrepair'

Britain's main roads and motorways are crumbling into disrepair faster than the government is patching them up, the National Audit Office says in a highly critical report. The report accuses the Transport Department of failing to anticipate the speed at which roads deteriorate and of leaving repairs so late that expensive reconstruction becomes necessary. It also points to severe shortcomings in the system of letting contracts for motorway repairs, revealing that only one contractor had been fined for late completion since the system was introduced in 1984.

## Electricity costs rise slowly

Electricity prices to large consumers in the UK have risen by 5.6 per cent on average this year. This is the lowest increase in three years, according to a survey published by National Utility Services (NUS), the utility cost analysis service. The NUS research was based on prices actually paid by its clients in the UK at more than 175,000 premises. Average prices to customers taking one megawatt were 3.94p per kilowatt hour in April 1991, compared with 3.73p a year ago, NUS said. However, prices

to small consumers had risen between 3 and 10.5 per cent, the survey found.

## Yokogawa to build factory

Yokogawa, a Japanese manufacturer of automated process control systems, is to build a factory in Runcorn, in north-west England, creating 200 jobs over three years.

The £10m investment will include a research and development facility. The company sells measurement and control systems and data communication technology to a wide range of manufacturing industries.

## Receivers called in at chain store

Administrative receivers have been called in at Knote & Knockers, the retail chain whose brass fixtures and accessories came to epitomise the home improvement fad which swept Britain during the late 1980s.

The company, which has been badly hit by the depressed housing market and the retailing recession, was unable to raise sufficient funds to allow it to continue trading independently.

Mr Nick Lyle, one of the receivers from Thomas Ross, said Knote & Knockers had borrowings of £1.1m from Barclays Bank and owed trade creditors a further £1.5m.

## Recession hits life insurers

The recession is hitting the life insurance industry, with new premiums in the first quarter of 1991 down 14 per cent, at £1.45bn, compared with £1.68bn in the first three months of 1990.

Mr Mike Jones, chief executive of the Association of British Insurers, said "the insurance industry is having to overcome the effects of rising unemployment and reduced consumer spending power". Regular premium business, which fell by 9 per cent, held up better than single premium, down 16 per cent. Unit-linked policies fell by 39 per cent.

## Pressure for home loan cuts

Home loans and savings institutions were pressed by a senior member of the government to pass on immediately the benefits of recent cuts in interest rates by allowing customers to renegotiate annual review agreements.

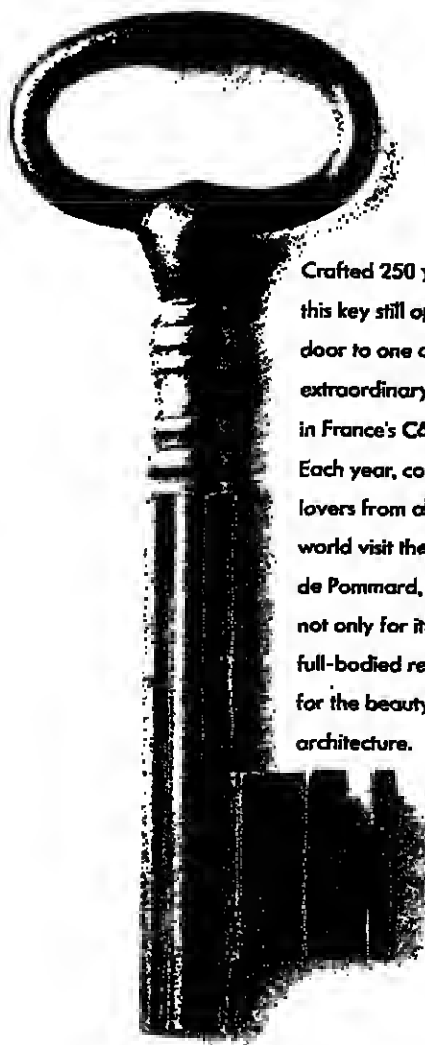
Mr John MacGregor, lord president and leader of the House of Commons, said about 40 per cent of mortgage holders had not felt the full benefit of the 3-point reduction in base rates since the autumn.

That reflects the decision of many large lenders, notably Halifax, to adjust their mortgage agreements annually



John MacGregor: expressing cabinet frustrations to shield customers from large month-to-month fluctuations in repayments. Mr MacGregor's comments, checked in advance with the Treasury, underlined the frustration of the cabinet that lower borrowing costs have not been translated into a significant rise in the government's standing in the opinion polls.

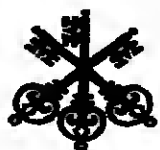
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## EMERGENCY APPEAL

The Embassy of Costa Rica to the United Kingdom is making a special appeal for contributions to help the victims of the earthquake, that devastated the Southern Caribbean Region of Costa Rica on April 22nd.

The earthquake (7.4 Richter Scale) caused extensive damage, and according to the latest official figures, there are 15,000 people that require shelter and emergency aid, as well as countless dead and injured. The roads and means of communications were demolished in the whole region, as well as other important infrastructure such as hospitals and the water supply system.

Contributions for the victims can be sent directly to the Embassy, making cheques payable to "Disaster Relief-Costa Rica", or a deposit can be made to the following account:

DISASTER RELIEF-COSTA RICA  
Account no: 40312193  
BARCLAYS BANK PLC  
172 Edgware Road  
London W2  
Sorting Code: 20-65-63

The Embassy of Costa Rica would like to thank you in advance for any help in this difficult situation.



UK NEWS

## London calls for cultural revolution in UK business

By Charles Leadbeater, Industrial Editor

BRITISH BUSINESS needs to undergo a cultural revolution in its approach to innovation if its performance is to match that of companies in competitor countries, Mr Peter Lilley, trade and industry secretary, warned yesterday.

He unveiled a package of 12 measures, he said, designed to catalyse the cultural shift industry needed. The government is trying to open up a new dimension to economic policies in the 1990s by arguing that a process of cultural change was needed to complement moves over the last decade to make markets more competitive.

Labour attacked the proposals as vacuous. Mr Gordon Brown, its trade and industry spokesman, will respond later this week with a major speech outlining the party's plans for the DTI.

Mr Lilley, echoing many of the themes of the prime minister's presentation on Monday of new policies on higher and higher education, laid much of the blame for Britain's poor record on commercial innovation at the door of the education system.

He strongly attacked what he said were twin biases inhibiting innovation. These were the bias towards economic



Lilley: seeking innovation

rather than vocational skills in the education system and the bias in management towards financial and legal qualifications at the expense of engineering and technology.

The measures Mr Lilley announced are mainly aimed at easing the transfer of technology and people between the science base in higher education and industry.

● The main programme is a 3-year, industry-led, programme of collaborative research between universities and companies into the management of innovation within manufacturing.

● The DTI will soon publish a research and development scoreboard to measure British companies' spending on R&D. It will also fund a study into measures of manufacturing performance which managers and investors could use to assess companies alongside more traditional measures such as earnings per share.

● The number of visiting professorships of engineering in higher education, which allow industrialists to teach in engineering faculties, will be increased from 8 to 20.

● Universities and Polytechnics which want to market their services to industry will be able to apply to the DTI for funds to assess their strength and weaknesses.

● The DTI will offer higher educational institutions funds to set up industrial units to form the main bridge in their relations with industry.

● The government programme to send engineers to Japan will be expanded while support will be increased for groups of industrialists who travel overseas to examine science and technology projects.

● The DTI's innovation services will be streamlined to make it easier for companies to apply for funds to help them with R&D.

## Sun rises on Japanese investment in Wales

Anthony Moreton on the art of persuasion used to attract companies to the region

FIFTEEN months ago Mr Suehiro Nakamura, then general manager of Sony's European TV production,

drove from his office in Bridgend, south Wales, into Cardiff and told Welsh Office officials that his company was considering a major expansion in Europe and that the Bridgend site was a candidate.

Mr Nakamura, now promoted back to Tokyo, was urging the company to choose the Welsh site but admitted there were other candidates. Sony has 11 manufacturing sites in Europe and although Bridgend was the first to be commissioned - in 1973 - and only the second outside Japan after San Diego, some of the others had good claims on the £147m investment.

In particular, the company was highly pleased with its Barcelona plant which had the advantage of having land for expansion and spare capacity.

Wales, though, is used to the tough negotiating that accompanies the drive to win internationally mobile projects, especially those like Sony's which promise 1,400 jobs. It had recently won the £140m Toyota engine plant for Deeside in north Wales and the £120m Bosch plant outside Cardiff.

The region was also chosen by British Airways, the UK flag carrier, to build a £75m maintenance plant at Cardiff

### Wales



airport to service the airline's fleet of Boeing 747 Jumbo jets.

All these projects could have gone elsewhere in the world. But as Mr David Hunt, Welsh secretary, said in Bridgend yesterday, "Wales is able to mount a massive campaign based on a lot of experience whenever there is the slightest sniff of interest by a company."

This investment by Sony is a great landmark, not just for Wales but for Britain as a whole because the quality of output in the Bridgend plant meets the most stringent Japanese standards.

Wales can also offer regional assistance as Bridgend enjoys assisted-area status. In the end the Welsh Office put up £10m in selective aid, Mr Hunt said,

SONY, the Japanese electronics company, yesterday confirmed that it will build a £147m television manufacturing plant in south Wales, creating at least 1,400 jobs, on a 162-acre "greenfield" site at Peacock.

The site is two miles from Sony's existing plant at Bridgend and colour television production will be transferred from there to the new plant, releasing space at Bridgend for cathode ray tube manufacture.

Peacock will become Sony's leading European centre for television research and development.

Mr David Hunt, the Welsh Secretary, said yesterday that the government had put £10m in grants into the Peacock project. He added: "But it is a massive investment by Sony themselves which Wales has secured against stiff international competition."

"marvellous leverage of 14:1. That is a great return on our money."

Mr Hunt was to play a key role in winning the contract. Last November he flew to Tokyo with Dr Gwyn Jones, chairman of the Welsh Development Agency, ostensibly to front an inward investment mission. Their first call was on Sony.

The Japanese like being courted by top players, especially ministers, and successive secretaries of state in Wales, such as Mr Peter Walker and the then Mr Nicholas Edwards, have always seen the opening of corporate doors as part of their role.

"You don't approach a company like Sony as though you are a double-glazing sales-

man," one official in the Welsh Office said yesterday. "It is necessary to build confidence among Japanese businessmen and make them feel they are wanted."

"It is also important to dovetail in with their strategy and show how working in Wales can help them achieve their corporate aims."

Much of the dovetailing is done by the Welsh Development Agency through its inward-investment arm, Welsh Development International.

The work of the agency has contributed to Wales winning a major share of inward investment into Britain.

Wales captures about a fifth of those projects coming to Britain even though it has only

5 per cent of the population. Forty years ago there were just 18 foreign companies in Wales.

Today there are more than 330 overseas companies, of which more than 100 are from the US such as Kellogg and Hoover; a further 51 from Germany.

The 40 Japanese companies, which now employ 14,000 people in Wales, are the largest concentration from that country to be found anywhere in Britain.

Some of the arrivals are big names, such as Sony, Brother Industries, Sharp, National Panasonic and Toyota, but not all. WDI pays equal attention to the smaller fry.

The first Japanese concern to arrive in Wales, Sekisui, which came in 1972, still employs just 90, making polyethylene foam in Merthyr Tydfil. Kintetsu World Express, the smallest, has just three employees at its warehouse in Mid Glamorgan.

Yesterday Mr David Hunt was 49. "Sony's expansion was a marvellous birthday present," he said. And Mr Takashi Hayashi, now general manager at Bridgend, not only performed the ceremonial breaking of the sake barrel with Mr Hunt and Dr Jones, but also led the singing, equally ceremonial in Wales, of Happy Birthday to the minister.

## Stock exchange sets date for launch of transaction system

By Richard Waters

MAY 11 1992 is set to become the biggest day in the City's calendar since 27 October 1986, the day the Big Bang reforms took effect. It has been earmarked for the launch of Taurus, the London Stock Exchange's (LSE) long-awaited paperless settlement system, it was announced yesterday.

The LSE also published a detailed month-by-month timetable laying out the rigorous systems development, legislative and regulatory hurdles that City firms and listed companies will have to clear before Taurus can be launched. While the Big Bang, brought with it a new trading system for the London stock market, Taurus will revamp all its back office operations - the process of settling transactions, from the moment a deal is done to the actual transfer of securities for cash.

The launch had been planned for this autumn, but was delayed by the difficulty of drafting a new legislative framework to accommodate an electronic system for ordering and transferring shares.

Mr John Watson, Taurus project director, also said yesterday that the extensive systems development needed to accommodate Taurus would have been difficult to accomplish by the original target date.

The new deadline is dictated largely by the need for secondary legislation to pass through Parliament - a process that could still be upset by an autumn general election. Draft legislation was published by

the Department of Trade and Industry last week.

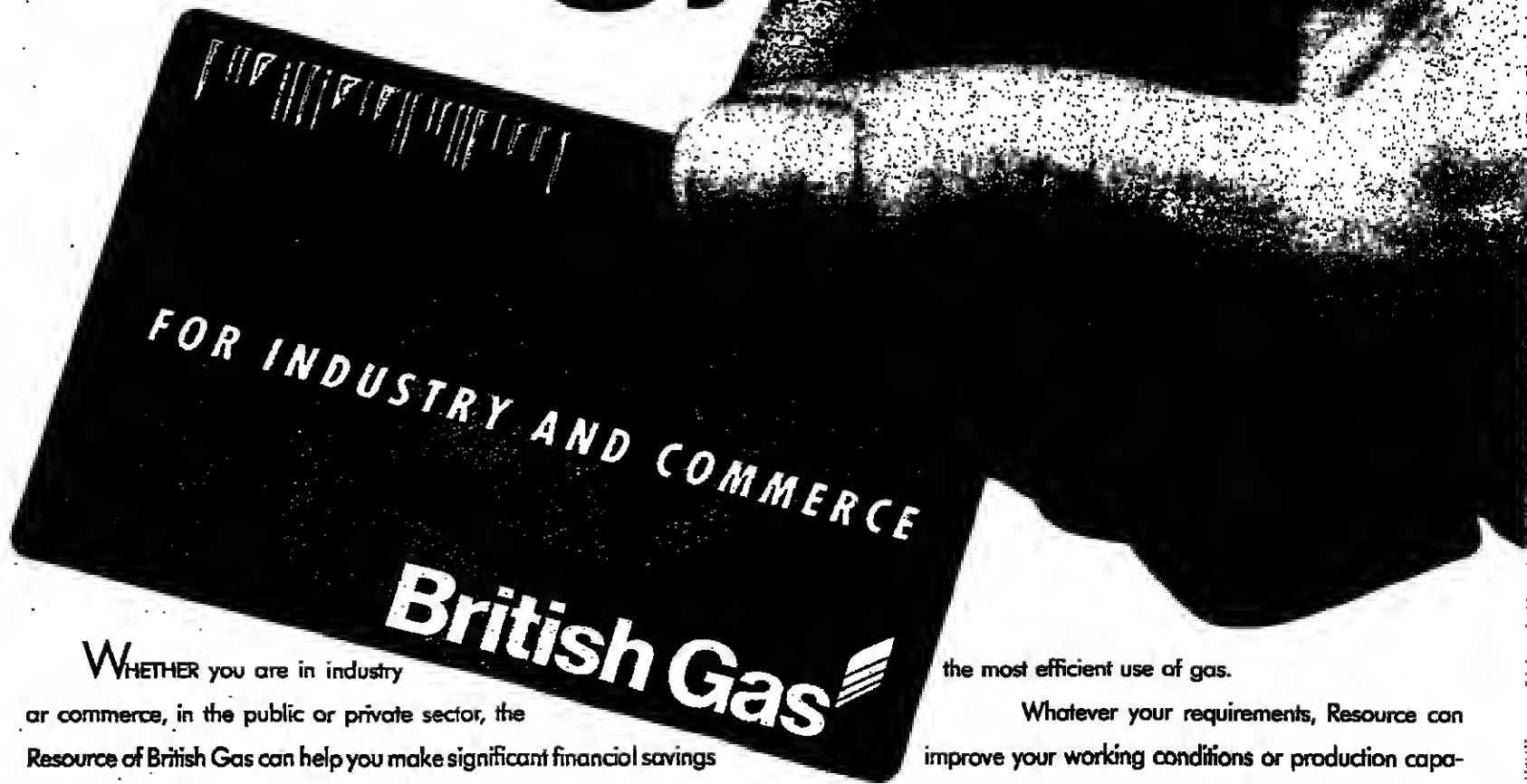
The five companies originally lined up by the LSE as the first to convert to Taurus - ICI, BP and three of the leading clearing banks - will miss the new start date. Their annual general meetings, at which shareholders will be asked to approve the conversion to Taurus, will take place too late for the May 11 launch, the exchange said.

The LSE is now seeking other large companies with general meetings earlier in the year to spearhead the development. The exchange's timetable allows for an extensive public information campaign to persuade listed companies (who will not be forced to convert to Taurus, at least in its early phases) and private shareholders of the benefits of the system. Information will be sent to all listed companies and shareholders during July.

Listed companies who want to convert to Taurus will then send out fuller information to their shareholders from the end of this year, and a copy of the necessary amendments to their articles of association which will require a 75 per cent majority to be adopted.

The LSE said that it plans to introduce the second phase of Taurus by the end of 1992. This phase will include what is likely to be the biggest change for investors - the introduction of rolling settlement, under which all deals will be settled a set number of days after they are carried out.

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Payment of the redemption price will be made on and after surrender of the Bonds, together with all coupons appertaining thereto maturing on or after 28th June, 1991, at any of the following paying agents:

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Avenue des Arts 58  
1040 Brussels

The Bank of Yokohama, Ltd.  
40 Basinghall Street  
London EC2V 5DE

Dai-ichi Kangyo Bank  
Nederland N.V.  
Singel 540, 1017AZ  
Amsterdam

Kreditbank S.A. Luxembourg  
43 Boulevard Royal  
Luxembourg

The Kyowa Saitama Bank, Ltd.  
(formerly The Kyowa Bank, Ltd.)  
Princes House, 93-95 Gresham St.  
London EC2V 7NA

The Long-Term Credit Bank  
of Japan, Limited  
18 King William St.  
London EC4N 7TR

Morgan Guaranty Trust Company  
of New York  
Avenue des Arts 35  
1040 Brussels

From and after 28th June, 1991, interest on the Bonds will cease to accrue.

The aggregate principal amount of the Bonds outstanding as of 7th May, 1991 was U.S. \$15,000. Prior to 28th June, 1991, the Bonds may be converted into shares of Common Stock of the Company at the conversion price (with the Bonds taken at their principal amount translated into Japanese Yen at the rate of Yen 228.75 equals U.S. \$1) of Yen 500 per share of Common Stock. Each bondholder who wishes to convert his Bonds should deposit his Bonds, together with all unexpired coupons, with any of the conversion agents being the same as the paying agents specified above, accompanied by a Notice of Conversion (the form of which notice is available from any of the conversion agents). SUCH CONVERSION RIGHTS WILL TERMINATE AS TO ALL BONDS AT THE CLOSE OF BUSINESS ON 28TH JUNE, 1991.

For the information of the bondholders, the reported closing price of the Common Stock of the Company on the Tokyo Stock Exchange on 7th May, 1991 was Yen 788. The selling price for U.S. \$ of telegraphic transfer against the Yen vis-à-vis customers quoted by The Bank of Tokyo, Ltd., in Tokyo, on 7th May, 1991 was U.S. \$1 equals Yen 139.50.

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FINANCIAL TIMES CONFERENCES

## AEROSPACE AND COMMERCIAL AVIATION IN A RAPIDLY CHANGING WORLD

11 & 12 June 1991, PARIS

An international conference to be arranged immediately prior to the Paris International Air Show.

Assumptions about the future for the industry are being reappraised in the light of events over recent months, including the economic difficulties in many countries and the effects of the war in the Gulf. The intention in holding this conference, which has the support of GIFAS and Air & Cosmos, is to bring together industry leaders to share their views on the future prospects for the industry.

Speakers will include:

**M. Henri Martre**  
Aerospiale

**Mr Stuart Iddles**  
Airbus Industrie

**Mr Brian Rowe**  
GE Aircraft Engines

**Mr Olof Lundberg**  
INMARSAT

**Mr Louis J Williams**  
NASA

**Mr Joseph W N Nyagah**  
Kenya Airways Ltd

**Mr Richard R Albrecht**  
Boeing Commercial Airplane Group

**M. Louis Gallois**  
SNECMA

**Dr Johann Schäffler**  
DASA

**Mr John Weston**  
British Aerospace Military Aircraft Limited

**Mr Karel van Miert**  
Commission of the European Communities

**Mr Boris E Panyukov**  
Minister of Civil Aviation, USSR

The language of the conference will be English/French and simultaneous translation will be provided.

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### FT LAW REPORTS

## Collision ship can be sued in UK

THE PO Court of Appeal (Lord Justice Lloyd, Lord Justice Nourse and Lord Justice Ralph Gibson): May 9 1991

THE ADMIRALTY Court has a special jurisdiction under the 1968 Collision Convention to hear a collision claim against a ship which avoided arrest in the UK by putting up security, and the plaintiffs are therefore not obliged under the 1968 Jurisdiction and Judgments Convention to sue in the country of the defendant's domicile.

The Court of Appeal so held when dismissing an appeal by the defendant owners of Po and her sister ship Republica, from Mr Justice Sheen's dismissal of two motions for a stay of collision proceedings brought against them by the plaintiff owners of USNS Bowditch.

Lord Justice Ralph Gibson dissented on the ground that in his view the Brazilian court was the more appropriate forum for trial of the action.

LORD JUSTICE LLOYD said that on January 9 1987 the Italian vessel, Po, entered Rio de Janeiro harbour and anchored north of the Presidente Costa de Silva bridge.

On the same day Bowditch anchored about 1.5 cables south of Po.

Bowditch was owned by the US navy, but at the material time was operated by a company called LSC Marine Inc.

The master of Po thought Bowditch had anchored too close, and complained. During the following few days the ships swung to the wind or tide without coming to any harm.

On January 16 a wind blew up from the north east. Po dragged her anchor and collided with Bowditch.

On January 22 LSC Marine commenced proceedings in the Brazilian court. Po was arrested. Her P&I (protection and indemnity) club gave a \$1.2m undertaking to secure her release. On January 23 the port administrative agent held an enquiry into the cause of the casualty. In his report dated January 22 1988 he found Po was not to blame. The port captain agreed. In March 1988 the Brazilian proceedings were discontinued.

On September 30 1988 the owners of Bowditch began the present proceedings claiming \$3m. The vessel was a constructive total loss. The writ in

rem was served when Po was in Southampton on October 6. To prevent arrest her P&I club put up \$3.5m security. On one of the present motions the owners of Po sought an order that the English court should decline jurisdiction on the ground that under the Convention on Jurisdiction and Enforcement of Judgments 1968, the proceedings ought to have been brought in Italy. Mr Justice Sheen dismissed the application. Po now appealed.

Article 2 of the 1968 Convention set out the basic rule on jurisdiction, that defendants were to be sued in the state of their domicile.

By section 2 of the Civil Jurisdiction and Judgments Act 1982 the Convention had force of law in the UK.

Article 55 to 59 (Title VII) of the Convention dealt with the relationship of the Convention to other Conventions governing jurisdiction in relation to particular matters, known as "special Conventions".

Article 57 provided that the 1968 Convention should not prevent a court of a contracting state which was party to a special Convention, from assuming jurisdiction in accordance with the special Convention, even where the defendant was domiciled in another contracting state not party to the special Convention.

One of the special Conventions preserved by article 57 was the Collision Convention (Brussels, May 10 1962).

Article 1 of the Collision Convention provided that a collision action could only be introduced (a) before the court of the defendant's residence; or (b) "before the court of the place where arrest has been effected... or where arrest could have been effected and... security has been furnished"; or (c) the court of the place of collision.

Mr Brice for Po argued that Bowditch could not take advantage of UK jurisdiction since the US was not a party to the 1968 Convention, nor to the Collision Convention.

The purpose of article 57 was to enable EC member states to honour their obligations to non-member states under particular Conventions. There was nothing in the 1968 Convention nor in the reports on the Convention, which supported Mr Brice's argument. The fact that the US was not a party was irrelevant.

As for the Collision Convention, article 8 provided that the

Convention should apply to all persons interested when vessels belonged to contracting states, "provided always that a contracting state could make the application to a person of a non-contracting state conditional on reciprocity."

There was no evidence Italy made application of the Collision Convention to US vessels conditional on reciprocity. Accordingly, the High Court had jurisdiction just as it would if Bowditch were a British ship.

Mr Brice argued that Mr Justice Sheen was wrong to hold that the Collision Convention was part of English law. He said the Convention was never implemented in the same way that the 1968 Convention had been by the 1982 Act.

Article 57 did not depend for its beneficial operation on showing that the contracting states had implemented the special Convention. It was enough that the state was party to the Convention, which the UK was.

In the *Deichland* (1989) 2 Lloyd's Rep 261, in an action in rem for damage to cargo, the P&I club gave an undertaking to avoid arrest, as in the present case. The Court of Appeal held that article 2 of the 1968 Convention applied, so that the plaintiffs were obliged to sue in Germany. The plaintiffs had argued that the High Court had jurisdiction by virtue of article 7 of the Arrest Convention (Brussels, May 10 1962).

Article 7 provided "the courts of the country in which the arrest was made shall have jurisdiction".

The difference between article 7 and article 1(1)(b) of the Collision Convention was at once apparent. Whereas jurisdiction under article 7 depended on arrest alone, article 1(1)(b) included, as an alternative basis of jurisdiction, the ability to arrest and the furnishing of security.

These words were absent from article 7. It was their absence which led the Court of Appeal in the *Deichland* to reject the plaintiff's argument.

The absence of an actual arrest was crucial in *Deichland*, in this case it was not.

The motion was dismissed. Po had not made out a case that the court should decline jurisdiction in favour of the Italian court by reason of the 1968 Convention.

By their other motion the owners of Po asked the court to stay the action on the

ground of *forum non conveniens*. They said the Brazilian courts were clearly more appropriate for trial of the action.

Mr Stone for the owners of Bowditch, would have argued that where, as here, the defendant was domiciled in a contracting state under the 1968 Convention, there was no discretion to stay on the ground of *forum non conveniens*.

He accepted that the argument was not open to him, in the light of the recent court of Appeal decision in *Harrods* (Buenos Aires) FT March 26 1991.

It was common ground that the principles to be applied were those stated in *The Spiliada* (1987) 1 AC 460.

The broad question was whether the defendants had demonstrated that a Brazilian forum would be clearly more appropriate.

The judge had the relevant principles in mind. Although greater weight might have been given to some of the connecting factors with Brazil, they were not so strong that the judge ought to have granted a stay.

The defendants had failed to make good their application for a stay. The appeal was dismissed in respect of both motions.

LORD JUSTICE NOURSE gave a concurring judgment.

LORD JUSTICE RALPH GIBSON concurred on the 1968 Convention point, but dissented on the *forum non conveniens* point.

He said that the issue in the action was essentially whether those in charge of Po were at fault; whether those in charge of Bowditch were guilty of contributory negligence; and damages. The fact that an enquiry had taken place was a significant factor which connected the case with Brazil.

The court in Brazil was a tribunal in which the case might be tried more suitably in the interest of all the parties and for the ends of justice (see *Spiliada*, 476). His Lordship would have allowed the appeal.

For the plaintiffs: Richard Stone QC and William Whitehouse-Vaux (Constant & Constant).

For the defendants: Geoffrey Brice QC, Jervis Kay and Vasanti Selaaratnam (Shaw & Crisp).

Rachel Davies  
Barrister



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April 1991

## BUSINESS AND THE ENVIRONMENT

### Greener plants at Tioxide

Tioxide, the pigments manufacturer bought by ICI last December, is to invest \$90m over the next two years to improve the environmental performance of its plants at Grimsby in England and Calais in France.

Tioxide is also drawing up plans to build new plants in Australia and North America, using clean production technology, at a total cost of around £250m.

The decisions follow a thorough review of Tioxide's activities after the takeover. Tioxide had been a 50:50 joint venture between ICI and Cookson, the industrial materials group. One reason Cookson sold its stake to ICI (for £180m) was that it believed Tioxide would have to spend several hundred million pounds to clean up its plants and invest in new technology.

Grimsby and Calais are the two oldest Tioxide factories in Europe. They use a "sulphate" process to make titanium dioxide, the white pigment used in paints, plastics, paper and many other products. This process discharges sulphuric acid and metallic sulphates into the Humber estuary and the English Channel.

The efficient treatment plants at Grimsby and Calais will reduce the discharges below the levels required by EC environmental regulations from 1994, the company says.

At Grimsby the sulphuric acid will be neutralised with limestone, generating gypsum. Tioxide will sell this by-product to a Knaf UK factory in nearby Immingham for making plasterboard.

At Calais there will be a different efficient treatment process, involving acid recycling. Metallic sulphates will be extracted and converted into ash for land-fill.

Tioxide has just commissioned a new factory at Grimsby, near Hartlepool, which uses a much cleaner "chloride" process called Iona, which is different from the chloride process used by its competitors. It plans to build new plants in Australia and North America using a scaled-up version of this process.

Clive Cookson

Environmental groups have long argued the connection between the environment and the debt in third world countries.

The argument that a high debt burden increases poverty which in turn accelerates environmental degradation over-simplifies a complicated issue. But it is unsurprising that a financing technique that combines a lowering of a country's foreign debt with preservation of the environment has a strong appeal to many environmental organisations.

The first recorded debt-for-nature swap was in Bolivia in 1987. The environmental group Conservation International, a US non-profit foundation, bought \$0.7m of Bolivian debt at a price of 15 cents on the dollar. In exchange for cancelling the debt, Bolivia agreed to set aside 3.7m acres in three areas in the Amazon.

Since then, there have been more than a dozen debt-for-nature swaps. There have also been a number of related transactions, such as debt-for-development swaps, which pay for health, education and agriculture projects.

Debt-for-nature swaps have, on average, been getting larger. One of the latest and largest proposals would involve the Inter-American Development Bank, the regional development bank for Latin America, buying more than \$100m of Mexico's foreign debt in the secondary market. The Mexican government would then spend money saved from the purchase by planting trees around Mexico City thereby helping to improve the air quality in the capital.

Debt-for-nature swaps usually work like this: an international environmental organisation buys up debt from commercial banks or other holders at a deep discount to face value. The organisation exchanges the debt at a prearranged discount with the debtor country, which issues a domestic bond or cash, is then used by the group to finance environmental projects inside the country. The prearranged discount is almost invariably less than the original purchase price, giving the environmental group some extra leverage.

"By using a debt swap you can more than double your money in local currency," says Ian Bowles of Conservation International in Washington. The result seems to leave everybody happy. The country concerned reduces its debt burden and some progress is made towards conservation. But, as in other more widely used forms of debt conversion, such as debt-equity swaps, there are perceived drawbacks.

One is in the potentially inflationary consequences of creating the currency for the swap. This currency creation can be neutralised - for example, via the sale of government bonds in the domestic market or higher taxes - but this can be costly.

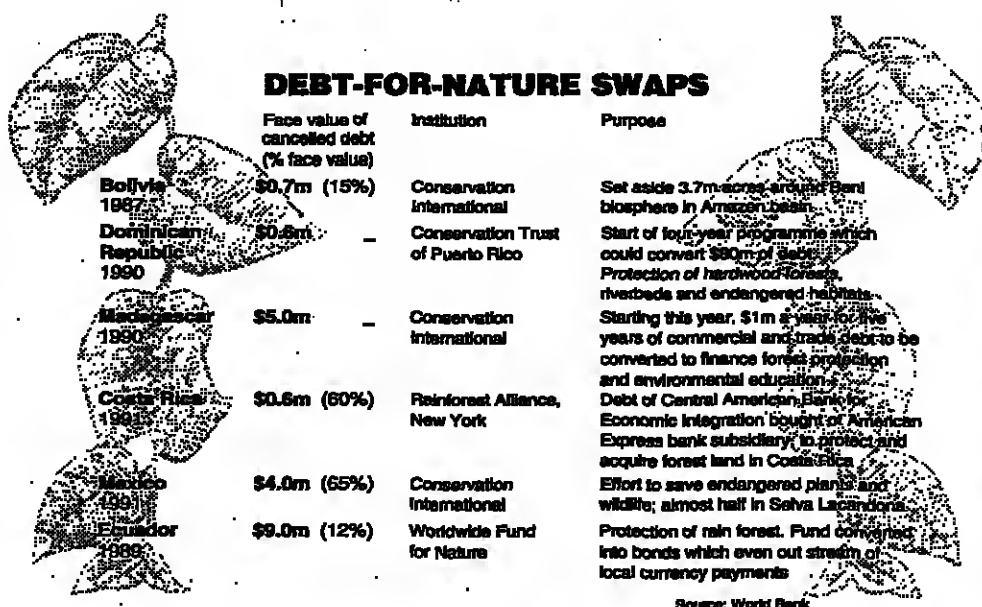
It is also argued that, particularly where a debtor country pays no interest on its debt, reducing those debts is of negligible benefit. Against this, the government in the debtor country has to create local currency to finance domestic projects chosen by foreigners.

Although debt-for-nature swaps are growing in size, they are never likely to have much influence on the overall stock of debt: \$3,000bn is owed by the developing world and more than \$400bn owed by problem debtors of Latin America.

The widely different tax, accounting and regulatory regimes faced by the world's commercial banks put a number of obstacles in the way of the cheap sale or charitable donation of debt. For example, one rule allows banks in the US and France to count provisions against possible loan

Stephen Fidler explains how debt-for-nature swaps work and why their popularity is growing

## Trade-off of a heavy burden



Source: World Bank

losses as part of capital. If they get rid of the debt, they have to write off the loan, allocate the provisions and thereby lose capital, of which many banks are critically short.

The development since the mid-1980s of a secondary market in bank debt owed by problem debtors in the third world provided the medium from which the debt-for-nature swap

could be created. Most deals published so far have involved debt owed to banks.

This is changing, however. A \$8m swap arranged by Conservation International to help preserve biological diversity in Madagascar last year can use either commercial bank debt or trade debt owed to companies - which trades at a deeper discount than the bank debt.

There appears to be a growing role for industrialised country governments in debt-for-nature exchanges. Sweden and the Netherlands are among the few countries to channel part of their aid budgets to buy bank debt for use in debt-for-nature swaps. For example, the Dutch government has spent \$15m (\$1.45m) buying Zambian debt in one such operation and \$10m on Costa Rican debt in another.

There are doubts about whether this is the best use of a country's aid budget. However, governments are playing an increasing role in other ways - through the swapping of debts owed to them by third

world governments.

Two developments last year encouraged this development. One was the Enterprise for the Americas initiative announced by President Bush last year. This envisages, among other things, the conversion of 10-15 per cent of the trade debt owed to the Export-Import Bank of the US into local currency for the funding, for example, of local environmental projects.

The second was the treatment allowed to so-called lower middle income debtors - such as Senegal, Honduras and Poland - by the Paris Club of government creditors. The Paris Club, which forges a consensus on how to treat trade debts owed to governments, allows 10 per cent of these countries' debts to be converted into local currency for conservation projects.

The net of countries covered by the swaps is also widening. The ending of communist rule in the countries of east and central Europe - and the severe environmental degradation experienced there - opens up one possibility: particularly for Poland and Bulgaria, the debt of which carries a large discount to face value.

Poland, for example, owes \$33bn to western governments and \$10bn to banks. The process has already started. NMB Bank of the Netherlands has already arranged a small debt-for-nature swap (using bank debt) to fund a study on environmental clean-up for Poland's severely polluted rivers.

The ultimate aim is to create an environmental fund to be financed through the cancellation of Paris Club debts. The accord forged in the Paris Club for Poland more than a month ago calls for debt write-offs to 50 per cent. But creditor governments could increase this by a further 20 per cent - with half of this supplement being converted into local currency for environmental clean-up operations. In the unlikely event that all governments go along with this, more than \$3bn could be diverted into environmental clean-ups.

In other areas of the world the idea is gaining ground too. In Brazil, where rainforest preservation is an important priority, the concept was opposed for years because it was perceived as threatening Brazilian sovereignty. The new administration of President Fernando Collor de Mello has now changed the policy and environmental groups are working on a \$250m debt-for-nature fund to give this change of heart concrete effect.

## Small companies fear high costs

Government appeals for small companies to go green are misguided because politicians are out of touch with the realities of doing business, says Marjorie Booth of the Forum of Private Business, which represents more than 18,000 small firms in the UK.

"They're in another world - they don't understand how small business works. They say we have to spend money to be environmentally friendly, but we don't have the money to spend."

She was speaking after attending one of a series of seminars sponsored by the Department of Trade and Industry where smaller businesses are urged to take environmental issues seriously.

Environment minister David Trippier - who launched the first seminar in Manchester in April - pleaded with UK industry to see environmental pressures as an opportunity, not a threat.

"British companies who respond now and develop appropriate technology will be well placed to take up the marketing opportunities overseas as international standards are raised," he told the Manchester audience.

But the theory is easier than the sometimes expensive practicality of following this advice. Market opportunities are often ignored because most companies are worried about the cost of complying with green regulations brought in last year under the Environment Protection Act (EPA).

Major polluters, for example, will be controlled by a system called integrated pollution control (IPC), which is the centre piece of the EPA. Under IPC each major industry sector will soon be required to reduce its wastes and emissions to comply with specific regulations drawn up for that particular sector. The large combustion sector is already subject to IPC and others, such as the rubber manufacturers, are shortly to receive draft notes on how they should control their processes.

But Bob Pollock, deputy director of the British Rubber Manufacturers' Association, is worried about the technical competence of the civil servants who will write the notes. "They have not got the right knowledge about the processes involved," he claims. "The person who is in charge of our notes used to be an environmental officer in Wolverhampton. The closest I'm sure he ever came to the rubber industry was when some housewife complained about a bit of carbon black on her washing."

His association is concerned that uninformed civil servants will over-specify the amount of technology needed by the rubber makers to comply with the law. He stresses that his members want to comply with the spirit of the law but are worried that over-specification will lead to unnecessary costs for them.

Most roadshow attendees would agree with this sentiment. "Of course we support higher standards - we have to live in our emissions," says Brian Linney of Alcan Specialty Tubes in Redditch, Worcestershire.

"We see environmental pressures very much as an opportunity," says Martin Lucas of MGA Developments, a vehicle concept design company in Birmingham.

Ken Mason of Carello Lighting in Staffordshire agrees. His company, which makes lights for cars, has formulated an environmental policy and is preparing for an environmental audit.

Carello, a former Lucas company now owned by Magneti Marelli of Italy, has already overcome one of the problems affecting companies that use cardboard packaging. The market has dropped out of the scrap cardboard business and some companies have abandoned their recycling schemes. Cardboard is often dumped in landfills because it is cheaper than recycling.

"We don't have that problem," says Mason. "We deliver our products in special returnable plastic trays. The lorry takes the full trays to the customer and returns with the empties. We've got rid of cardboard altogether and saved money."

Peter Knight

There are six remaining seminars to be held at Basildon, Cranley, Bournemouth, Plymouth, Bristol and Cardiff. Contact the DTI (071 215 5000) for more information.

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## MANAGEMENT

# Dismal scientists at the coal-face

Rachel Johnson explores the role of those economists who work in industry

It's quite easy to see what City economists do. They advise clients, talk to companies, watch the markets, push out research, and are interviewed on television after the inflation figures come out.

It is more difficult to summarise the work of an industrial economist - that is, someone employed by a big company or consultancy who would not be seen anywhere near a bank's trading floor, however sharp his suit or good his degree.

For a start, there are simply fewer of them. And their functions are, in some cases, so diverse that their job descriptions sound like gobbledegook. In the 1970s, it was quite usual for a large industrial or commercial company to maintain economics staff.

Legend has it that in-house analysts were as common then as their City counterparts are now. Two things changed all that: the oil price fluctuations in the 1970s and the recession of the early 1980s that followed.

"Along with everyone else, macro-economists were caught out. After the oil shock of 1979 came the worry. However much money had been spent on the forecasting function, economists still got the numbers wrong," says David Stout, head of the strategy group at Unilever, the Anglo-Dutch supplies-to-detergents group.

Ever since then, the membership of the 630-strong Society of Business Economists has been dominated by City economists - the mobile-phone wielding proponents of the "dismal science" so frequently spotted on television and heard on radio.

Industrial economists, however, do exist. It is just that they are a very different breed. It is hard to see the common thread running through their work, as each one's day is customised according to the company he works for.

They can get to the stage of disliking to use the word "economics" at all, so far removed from their work does ivory-tower theorising sometimes seem.

So while it is safe to say that a City economist could be working out how far the dollar can rise, an industrial one would be working out whether his company should be making a dishwasher detergent out of powder or paste.

Anthony Finizza, chief economist at Atlantic Richfield, the oil company, in Los Angeles, has written that for him, the chief task of the business economist is "visioning" - helping



ROGER BEALE

managers to learn things they do not know, including challenging the company's fundamental beliefs.

While other industrial economists share his penchant for using terms like "visioning", they like to remain earth-bound. Passionately absorbed in the nuts and bolts of their work, they regard the forecasting function as subordinate to the greater task of interpreting the business and economic environment for the company which employs them.

Stout argues that this saves the corporate economist from getting caught in the forecasting trap. Treasury and City economists have taken plenty of criticism for failing to forecast both the recession which started in the middle of last year and then the accelerating pace of the fall in manufacturing output and employment.

So the work of the industrial economist appears to be much broader - though, inevitably, macro-economic forecasting does crop up on a typical list of daily chores.

At Imperial Chemical Industries, chief economist Richard

Freeman has to keep one eye on short-term indicators. For example, it will be his immediate task to assess how the dollar's rise in the wake of the Gulf war and signs of US economic recovery will affect ICI's capacity to export, its production volumes and ultimately, pre-tax profits for the last nine months of 1991.

As the recovery of the chemicals sector is, in theory, supposed to precede that of other industries, ICI's economics team has to think ahead. Freeman also has to present what he calls "strategic scenarios" to the board on world growth, and the social, political and economic outlook for different parts of the world.

Freeman takes as much of a round-the-clock and global view as any City economist straddling the London time zone bang between Tokyo and New York.

He has to scrutinise "the progress of the GATT round; the economics of competition; mergers and divestments, anti-trust laws...". The sort of question he wrestles with all the time is: If a world-beating

drug goes off-patent, what impact will it make on the pharmaceuticals industry?

David Cracknell is the economist in charge of British Telecom's "basic telephony" products (inland and international calls and product lines - representing 80 per cent of revenues). He has two degrees in economics, the study for the second of which was sponsored by his employers, at that time the Post Office.

His team of five runs economic models to assess variables such as demand for higher telephone services; change-setting in a recession; and call pricing.

Of economic indicators, those he watches most keenly are inflation, consumer spending and gross domestic product, and his resident macro-economist feeds data into the BT model to make budget projections for lines and calls.

If the out-turns are below or under BT's budget then the company gets a different view from that of the City about demand pressures. In addition, BT has its own special indica-

tors of economic activity, which are watched just as closely as the official data. "Telephone traffic is a much better coincident indicator of consumer demand than are retail sales volumes," Cracknell says.

He is working on the implications of the telecommunications duopoly review; the assessment of a more flexible charging structure known as the "call option scheme"; the extent and scope of competition; and is closely monitoring the practices of the large US phone companies from which he thinks BT could learn.

Working for BT means that the economists, along with all employees, have a commitment to "identify best practices, and emulate them, delivering a reasonably priced service to the customer".

At Air Products' European headquarters in Esher, Surrey, the US-owned industrial gases and chemicals group, resident economist Richard Smith explains his preference for working in the real economy of people and business. "I've always been interested in industrial economics and development. It is much more real to me than banking or finance."

He enjoys his proximity to the decision-making process, and is involved in the "strategic planning process and activities in Europe". He has to watch the output trends and investment performance of the steel, chemicals and electronics industries that make up the bulk of Air Products' client base.

The City spends its time looking at the balance sheet of the economy; industrial economists could just as easily find themselves in eastern Europe, Spain or Portugal assessing the scope for new investment, joint ventures, or, for example, international demand for Unilever's top-selling Timotei shampoo.

Not a single economist spoken to for this article seems to regret his absence from the City - just the six-figure salaries there can, now increasingly rarely, come with the job of City economist.

Industrial economists seem to lack the gloss of the City economist, who, more often than not, is competing with scores of others just like him to get his name in the newspapers or his face on television.

But as the presentational aspect of their job counts for little, so the substance of their daily work assumes a *gravitas* many a City economist would envy.

# What defuses, amuses and changes the atmosphere?

The answer, says Jean-Louis Barsoux, is humour

When humour occurs in our working lives we tend to look on it as a welcome but accidental spark of humanity. But it is not just a harmless byproduct of the absurdities and inconsistencies of organisational life. It is also an active agent. Humour can be applied as well as pure.

The truth is, though, that humour in the workplace is rarely neutral, trivial or random - it is deployed for the achievement of quite specific tasks or purposes. Broadly speaking, it is used as a form of attack, a means of defence and as a kind of social cement within organisations.

The case for using humour as a sword is put by Sir Allen Sheppard, chairman of Grand Metropolitan: "If individuals want to be fairly fundamentally critical of some aspect of their company, they need to find a way which doesn't actually bring the conversation to a halt. Humour is the key."

The reason that humour allows hard truths to be expressed with impunity is that it is an aside from the main discourse. Jokers are not held accountable for their comments. So adversaries are free to make slanderous comments about each other's competence, provided these are cloaked in humour.

Take, for example, the production director who jokes about his marketing counterpart: "He's always looking for a challenge. Specifically, drawing a salary without doing any work."

Or, in the context of a recurrent theme - the perceived ineptitude of those who have risen above us in the hierarchy - the directors of IIT, for instance, are collectively known as "seagulls" because "they fly in, make a loud noise, eat your food, shit on everybody and fly out again".

When humorous intent is signalled there is tremendous social pressure on the person on the receiving end to respond with at least a smile - which can come dangerously close to acknowledging the fault.

But what is the alternative? To admonish the perpetrator is to leave oneself open to the criticism of having no sense of

humour - can there be a more heinous crime in Britain?

The underlying point, however, is that humour can be used to risk messages that might be unacceptable if stated bluntly. And such a device is vital in the workplace since effective organisations require people to be told when they are underperforming, uncommunicative or indecisive.

Sir John Harvey-Jones, a former chairman of ICI, has given a specifically British twist to this point: "Much of what we say in Britain is indirect. We tend to be evasive. But sometimes you have to call a spade a bloody shovel - and the only way to do that without causing offence is to use humour."

Used sensitively, then, the "joking mode" reconciles these disparate objectives, allowing managers to deliver criticism and to stir people into action without alienating them or losing their goodwill.

## He who laughs last...

But humour is equally potent as a shield for those on the receiving end. It has become something of a cliché claim among comedians that they honed their comic talent from an early age as a way of avoiding being beaten up at school.

There are corporate equivalents. As Sir Allen Sheppard explains: "One way of heading off any criticism is to laugh at yourself before anyone else can." Or, again, as Sir Brian Wolfson, the chairman of Wembley, says: "Self-deprecation goes down rather well in Britain - people will always join in if you invite them to laugh at you, with you."

In such instances humour can be interpreted as a sort of surrender message which disarms an aggressor. By preempting the laughter of others, we steal their ammunition. "He who laughs last..." according to one 12-year-old, "wanted to tell himself." Accusations of fecklessness or stupidity lose their impact if the guilty party has already voiced them.

Humour also helps with the personal management of

defeat. A problem which seems liable to overwhelm us can be reduced to its rightful proportions by an injection of humour. A comedian, say, that "we're all enough to get us" may be enough to put any failure into perspective.

It is a kind of humour which finds its most noble expression in "gallows humour" as demonstrated by the apocryphal last words of the traitor shot to death: "Capitol that last meal!"

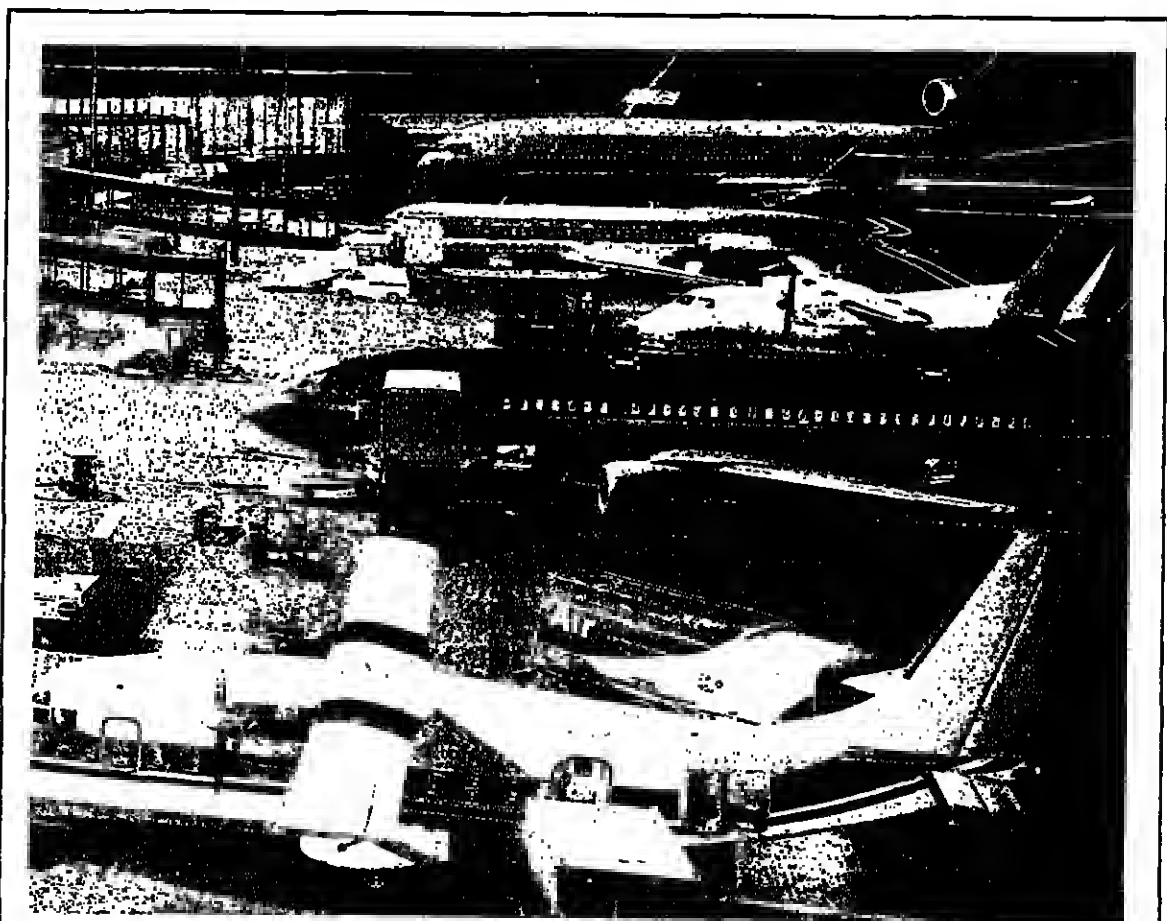
More sustained criticism of gallows humour was delivered by AJ O'Brien, during the Second World War. His remarks on the Cuckoo under occupation showed how the sharing of jokes poking fun at the Nazis sustained growing rebellion and helped to ease resistance. This reinforces the use of humour as a bonding device.

Humour is a channel through which employees with different backgrounds can share a common experience, and in the process come to know and accept one another. Its use creates a conspiracy, a sort of corporate joke lore. To laugh is to pledge allegiance to that conspiracy. Not to laugh is to risk ostracism.

Humour can be directed at someone in the group who either has not learned or else has violated the norms of the group. Collective laughter adds weight to the implied criticism and makes the misdeed more likely to take on board. Group solidarity is maintained and correction is achieved without confrontation.

Within companies then, humour is an essential force in the shaping of the organisational culture. It serves as a means of achieving consensus, of exercising social control, and of promoting competition with rival firms.

It is surely time we paid more attention to the use of humour in "getting things done through other people" for, as Sir Brian Wolfson says: "Humour is one of the least understood and most valid tools of management and leadership. The appropriate use of humour can defuse, amuse, motivate, challenge, and completely change the atmosphere."



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# EUROPEAN FINANCE AND INVESTMENT

# IRELAND



In the past four years, Ireland has had a high growth rate, but is very dependent on foreign investment, and vulnerable to recession elsewhere. The growth of financial services is a vital part of strategy in the challenges ahead, writes Kieran Cooke



## 'Now the time for progress'

THE rise of the financial services industry in Ireland neatly dovetails with the coming to power of the government of Mr Charles Haughey, the Irish Prime Minister, in early 1987.

One of Mr Haughey's first acts as prime minister was to give the go-ahead for a new International Financial Services Centre (IFSC), to be built on a derelict docks site on the banks of the Liffey river in central Dublin.

The first phase of the building programme - Ireland's biggest single privately financed construction project - has now been completed, and the IFSC is open for business.

Eventually the project, incorporating several office blocks, a hotel and a marina, is likely to cost £500m. So far, about 155 local and international companies have been persuaded to set up operations in the new centre, employing more than 800 people.

While doubts persist about government targets being met concerning employment levels in the financial services sector, the outlook for the industry appears favourable. For the time being at least, critics who dismissed initial plans as unworkable have been silenced.

Financial services fit into a new image of Ireland eagerly promoted by Mr Haughey's government. The Irish economy has traditionally been dominated by the agricultural sector, but this alone could never sustain a population expanding faster than in most other countries in Europe.

In the decades following the Second World War, attempts were made to develop an industrial base to combat rising unemployment levels. In recent years there has been considerable growth in the electronics industry in Ireland, with the country now serving as the main European base for many of the leading US electronics companies.

Attracting these new industries to Ireland became a central part of government strategy. Ireland could offer a highly educated, young population (half the Irish population is under 25). Generous tax concessions and grants were also

### For the time being at least, critics who dismissed initial plans have been silenced

available. In the late '50s, legislation was brought in granting 25-year tax exemptions to some trading operations based round Shannon airport in the south-west of the country.

Those exemptions still apply. Shannon has become well known for its aircraft-related activities, particularly due to the growth of GPA, now the world's leading aircraft leasing group. There has been also been substantial growth in the financial services related industries at Shannon - about 500 people are now employed with a number of companies in the airport vicinity.

In 1981, a 10 per cent corporation tax (compared to more than 30 per cent before 1981)

covering the manufacturing sector was extended to service related industries. The government has successfully argued with the EC Commission that Ireland suffers from its geographical isolation within the Community, and special favours are needed to counter this 'peripherality'. Last year the EC agreed to extend the period of the tax concession to the year 2005.

It also agreed to allow the approval of new projects for the IFSC until the end of 1994.

Mr Haughey's government has enacted a great deal on expanding the financial services sector and making sure the IFSC works. Unemployment, at 15 per cent, is a serious problem in Ireland. The government wants the centre to provide 5,000 jobs by 1993, and eventually to give employment to more than 7,000.

Achieving such employment levels in financial services forms part of the government's new national plan, unveiled in January this year. Called the Programme for Economic and Social Progress, the aim of the plan, according to Mr Haughey, is to "bring to reality the society of our dreams".

The new plan replaces the programme for national recovery, implemented when Mr Haughey came to power in early 1987. The language carries a clear message: recovery has been achieved; now is the time for progress.

The plan is ambitious. According to the government, it will transform Irish society in the course of the '90s. "Our objective is to catch up with our more developed partners as rapidly as possible, and to place Ireland firmly among the advanced European nations by the turn of the century," says Mr Haughey.

The plan, agreed between government, unions, public service workers and farmers, limits wage increases over the next three years to about 4.5 per cent per annum. In return the government has made various commitments on job creation, tax reform and on social spending.

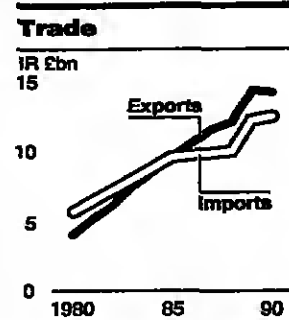
The new plan has not got off to a particularly auspicious start. The unemployment rate is rising; and last month sections of the workforce at Ireland's power plants went on

### IN THIS SURVEY



After the fray: a new president. Mary Robinson receives the seal of office last December 3. See page 2

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strike for more pay. The strike lasted for a week, causing severe economic and social disruption. The carefully nurtured image of social harmony disappeared. Other unions are threatening industrial action this summer.

Despite such setbacks, there is no doubting the considerable economic achievements of the past four years. Real GNP growth has averaged 4 per cent a year since 1986, compared to 0.5 per cent growth rates in the early '80s.

Inflation has been tackled in dramatic fashion: ten years ago prices were rising by nearly 20

per cent a year. Last year inflation was just over 3 per cent - one of the lowest rates in the EC.

A series of government cutbacks plus gains resulting from an overhaul of the tax collection system have brought the Exchequer borrowing requirement (EBR) down from £2.1bn in 1987 to £462m last year.

There has been progress in controlling a national debt of £22bn. The debt is now equivalent to 110 per cent of national output, down from 131 per cent in 1987. But it is still a drain on precious financial resources and remains the central con-

straining factor on economic policy. Servicing alone now costs Ireland more than £22bn a year, or £40 a week for every worker in the country.

Over the last four years Ireland's balance of payments position has been transformed from a series of deficits to healthy surpluses. Exports have grown from a little more than £10bn in 1987 to more than £14bn last year. The punt has maintained a strong position within the EMS.

Some economic storm clouds are gathering, however, which could partially blot out these achievements.

The implementation of long-delayed pay rises in the public sector, plus lower-than-expected tax receipts, has forced up borrowings to well above budget targets.

Increased welfare payments due to the rise in unemployment are likely to cause further problems.

With trade accounting for more than 60 per cent of GNP, Ireland has been badly affected by the economic downturn elsewhere, particularly in the UK, the destination for more than 30 per cent of Irish exports. It is now expected that the growth in real GNP this year will slow to about 1.2 per cent.

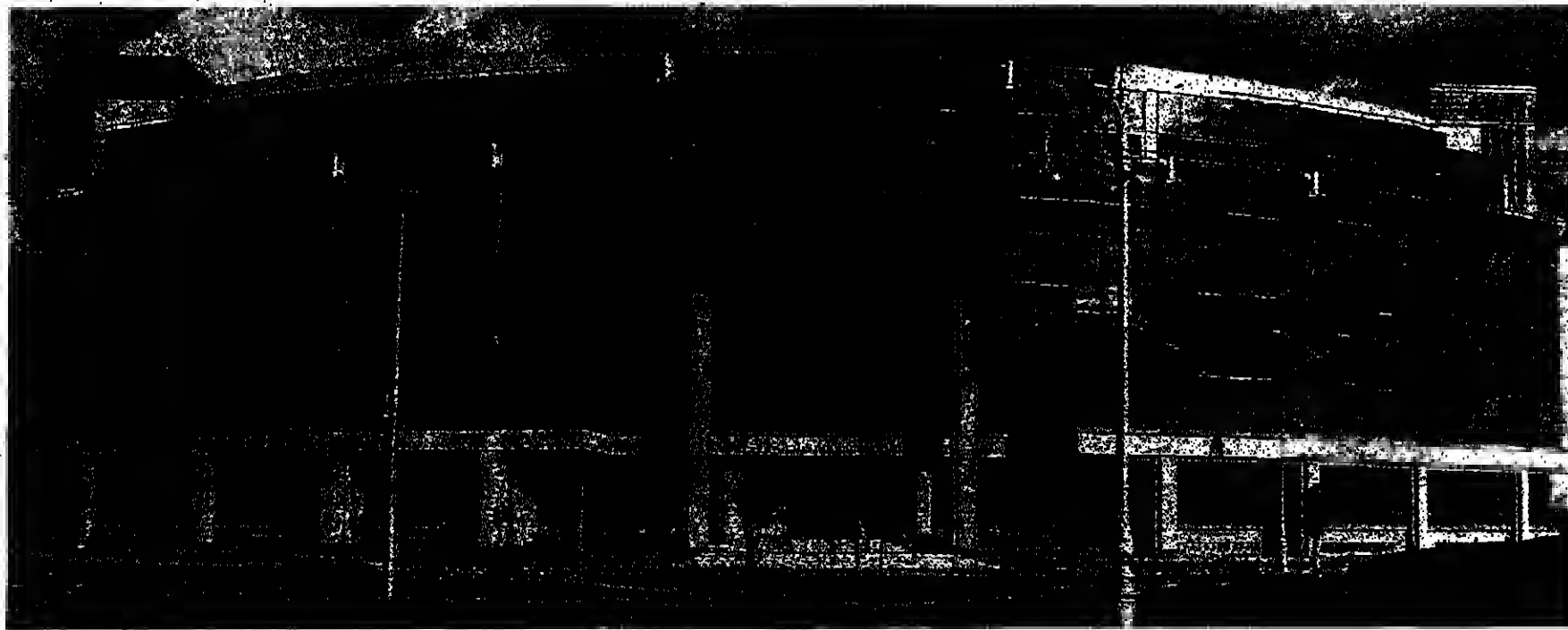
The IFSC was conceived when the international economic outlook was more promising. Now there is ever greater competition in the financial services sector, with several locations chasing a limited number of financial institutions.

Ireland argues it has the edge for many types of business. It has the labour resources. The government insists the financial services industry will be properly run and monitored, with adequate defences against fraud and malpractice. It refutes any suggestion that the new IFSC is in any way a tax haven.

So far the IFSC has confounded the critics and won considerable business for Ireland. The challenge now is not only to ensure that the promised jobs are created; Dublin must show it has the makings of a truly international financial centre.

In the present tough economic times, it is not an easy task.

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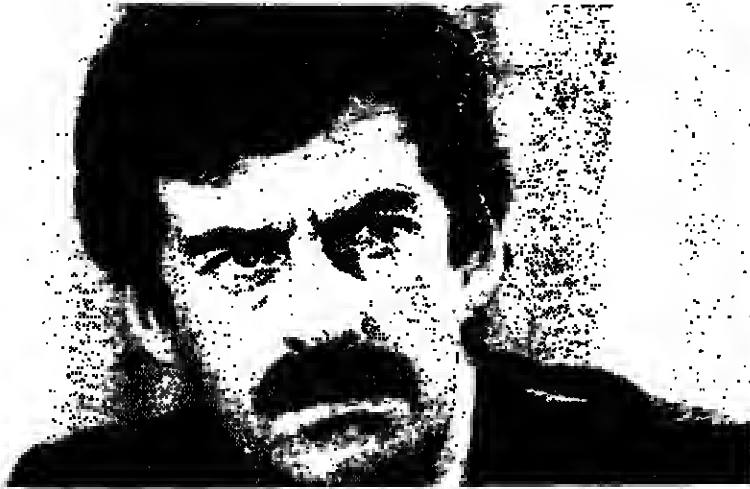


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## IRELAND 2

## EUROPEAN FINANCE AND INVESTMENT



The new generation: Labour's Dick Spring, left, and Bertie Ahern of Fianna Fáil are two of those who wait in the wings.

Kieran Cooke charts the course of SS Irish Body Politic

## The smell of change is in the air

IRISH politics tends to sail happily alog, course set, and calm in its own stretch of water. Theo some storm, in the form of an interesting scandal or bizarre event, breaks out. The SS Irish Body Politic is flipped over.

For the last few months Irish politics has been in the doldrums. The government, led by Mr Charles Haughey, appears firmly in control. Latest opinion polls give Mr Haughey's Fianna Fáil party 50 per cent of electoral support. Mr Haughey himself continues to rate highly in the popularity stakes, with 56 per cent of the electorate satisfied with his performance.

Mr Haughey can argue that he heads one of the most stable administrations in post-war Irish politics. In power for four years, there appears little that can rock the government off its course.

But plenty of dangers lurk. The most serious obstacle to continued political stability is the structure of the Haughey government.

In June, 1989, Mr Haughey, annoyed with what he considered to be the obstructionist tactics of the opposition, called an election. It was an ill-vised decision. The electorate failed to give Fianna Fáil a parliamentary majority and, for the first time in its history, the party which has dominated post-war Irish politics was forced to go into coalition.

The small Progressive Democrats party, formed out of a breakaway Fianna Fáil group, extracted a price for its co-operation with Fianna Fáil. Although the PD only has six seats in the Dail, the lower house of the Irish parliament, the party has two cabinet posts, Mr Desmond O'Malley, PD leader and an old sparring



Forced out: Brian Lenihan



Increasingly strident: Desmond O'Malley

partner of Mr Haughey, has insisted on a considerable input into government policy. He has made increasingly strident demands for radical changes in the Irish constitution and fundamental adjustments in the area of tax reform. To many in Fianna Fáil, the PD is a deeply irritating group which cannot be depended on.

The Fianna Fáil faithful see treachery at every turn, none more glaring than the role played by the PD in the presidential election late last year. Fianna Fáil's election candidate was Mr Brian Lenihan, deputy prime minister and minister of defence. One of the country's most liked politi-

cians, Mr Lenihan's election seemed assured. Then an ugly storm blew up. Mr Lenihan was accused of lying about political events some years ago. The PD said Mr Lenihan must leave government or the party would no longer support Mr Haughey - and so provoke another general election.

Mr Haughey was forced to sack Mr Lenihan. The whole affair was badly handled by Fianna Fáil. Mrs Mary Robinson, candidate of the Labour party and the Workers party, became president.

There were many who expected great changes with the arrival on the scene of the redoubtable Mrs Robinson. In

her victory address, Mrs Robinson talked much about the new Ireland. "The hand that rocked the cradle has rocked the system," said Mrs Robinson.

Yet the system has so far proved resilient to any great change. Normal service, on the surface at least, has been resumed in government, with Mr Haughey's hand firmly on the controls. As president, Mrs Robinson has severely limited powers: in many ways she stood more chance of altering the system as a prominent barrister, fighting a variety of cases - from women's rights to issues of birth control - than she has as Ireland's president.

But Mrs Robinson's victory

has had its effect. It has forced Fianna Fáil - a party that has in the past tried to be all things to all people - to re-examine itself and its place in Irish society.

The traditionalist voice within the party has been weakened. Mrs Robinson's victory showed Ireland had changed. It was no longer the conservative, church-dominated society it was always assumed to be. Mrs Robinson talked of issues like birth control, divorce and gay rights, and still she won votes. Politicians have been forced to respond to the new mood. Mr Haughey has emphasised the need to build what he calls a "modern, outward-looking and caring society" in Ireland.

Fine Gael, the main opposition party, changed its leader in the aftermath of the presidential election. Mr John Bruton, new head man at Fine Gael, has adopted a more combative political approach.

Mr Dick Spring, meanwhile, leader of the small Labour party, has grown in political stature in the year, particularly due to the role he played in the Robinson election.

Both Mr Bruton and Mr Spring are still in their early 40s and represent the younger generation in Irish politics. Mr Haughey, 65, has repeatedly dismissed suggestions that he might retire from the fray. Mr Albert Reynolds, at present minister for finance, waits eagerly in the wings, although there are many in Fianna Fáil who want a generational change and would turn instead to Mr Bertie Ahern, 40, who has proved himself a highly effective minister for labour.

The old moulds of Irish politics are not being entirely broken but there is no doubt that change is in the air.

John Maher on the Treasury Management Agency

## The debt busters

IN 1989, officials at the Irish Department of Finance realised they were facing an unprecedented crisis. The government was losing its ability to manage the £20bn national debt.

The sudden growth of Ireland's financial services industry in the late '80s has left financial institutions with a pressing need for experienced staff. Banks, insurance companies and stockbroking firms turned to the government's currency dealers and debt managers, and began to tempt them away from their positions with offers of salaries two or three times the civil service rates.

The government responded by setting up a new treasury body which would work for the minister of finance, but could operate outside the civil service structure. Recruits could be paid market rates for their skills, and rewarded with the promotions and performance bonuses common in the private sector.

The National Treasury Management Agency was set up last December when Mr Albert Reynolds, minister of finance, revealed that annual interest payments on the national debt amounted to about £2bn.

"Given the size of the debt and the cost of servicing it, a very modest improvement in debt management can have a very significant impact on the public finances," said Mr Reynolds. The agency took over the Department of Finance's debt management functions, and responsibility for government borrowing. This included the issue of gilts or government bonds, a task formerly carried out by the Central Bank.

The government charged the agency with reducing the 1991 interest payment bill of £2.2bn by £240m. It expects greater savings in future years.

Most of the 30 people now employed by the agency are involved with setting up support structures such as the computer system. According to Mr Michael Somers, chief executive of the agency, a full complement of 70 to 80 staff should be in place by the end of the summer.

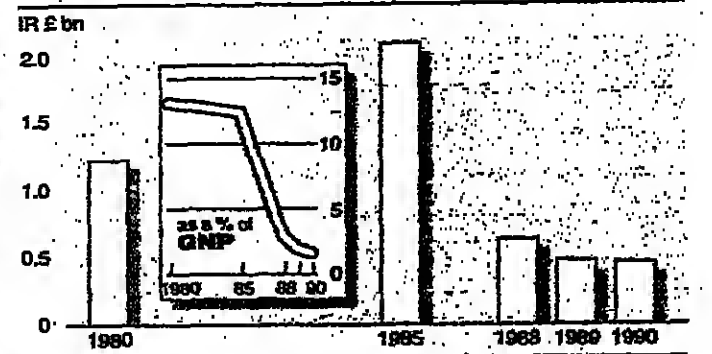
Ireland's foreign debt is made up of about 800 separate loans which total about £93bn. One of the agency's priorities is to reduce the number of loans and refinance as many as possible, so that large repayments can be spread over a number of years. Most of the loans mature before the year 2005, with a large number of repayments due in 1995 and 1996.

"Our objective is to extend the maturities of some of these



Albert Reynolds, minister of finance, took in hand Ireland's annual £2bn interest payments

## Exchequer borrowing requirement



loans so that we do not face too great a burden in any one year," says Mr Somers.

The agency's "marketing" staff will be concentrating on introducing Ireland to new lenders, principally in the US, and convincing them Ireland is a trustworthy borrower. This task has been made easier by recent improvements in the Irish economy which have prompted the US rating agencies, Standard & Poor's and Moody's, to give Ireland a respectable AA rating.

The rating automatically increases the number of foreign institutions willing to listen to a presentation from Mr Somers and his staff. It also helps persuade the institutions to lend at more favourable interest rates. Ireland can expect to borrow in the US at 72 "basis points" above the US treasury rate (some developed countries borrow at more than 100 basis points). The points rating is significant: each additional point adds about US\$200,000 to the cost of a 10 year loan.

"Essentially we play a cat and mouse game with the banks," says Mr Somers. "You get the best terms from them when they think you do not really need the money."

The agency recently made its first foray into the US bond market with a short-term issue which will serve as a benchmark for a medium-term issue later this year. The facility allows the agency to borrow varying sums at short notice, to match unpredictable gaps between government income and expenditure. It also helps

to fund existing loans, which can call for repayments of up to US\$400m on one day.

Aside from the normal treasury functions of currency arbitrage and structuring debt between fixed and floating exchange rates, the agency is still active in the Irish gilt market. German institutions have been the most prominent foreign buyers of Irish gilts, particularly during the mid '80s when Irish gilts offered yields 4-8 per cent greater than those available in Germany.

As the Irish economy has improved and the government has worked to maintain a strong Irish pound within the EC's Exchange Rate Mechanism, the perceived risk of buying an Irish gilt has diminished, and yields have been reduced to 1-1.5 per cent above German levels. The lower yields save the agency money, but they also make it harder to keep foreign institutions interested.

"We have to continually ensure that foreign institutions are kept informed of developments in Ireland so that they will be happy to accept the lower yield," says Mr Somers.

The agency both buys and sells in the Irish gilt market, which is worth about £15bn. "The fact that we are prepared to quote prices for gilts gives institutions a tremendous amount of comfort," says Mr Somers. "We are probably more active than equivalent bodies in other countries but the market is too small for us to simply sell and walk away."

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## Barry Riley on the International Financial Services Centre

## Fighting the competition

THROWING a party at the Shelbourne Hotel two weeks ago, Morgan Grenfell, the London merchant bank, became the hundredth company officially to set up operations as part of Dublin's International Financial Services Centre. Morgan is transferring some £140m of investment funds to a Dublin domicile and will be adding fund administration and asset financing services.

In fact, as many as 185 companies have now been granted the necessary certificate from the Ministry of Finance to set up within the IFSC, but the other 85-odd are still in the process of setting their plans into motion.

According to Mr. Brendan Logue, managing director of the financial services programme at the Industrial Development Authority of Ireland, applications have been coming at the rate of about 10 a month recently. This is well up with the originally scheduled rate of progress when the IFSC was launched in 1987, but these needs to be a qualification here, because the original targets were quoted in terms of jobs - where the objective was for 5,000 - and only 800 jobs have actually been created so far.

Apart from the international capital market operations being set up by the big local banks, AIB and Bank of Ireland, where employment runs into hundreds, the typical IFSC company is expected to employ between 15 and 25 people.

However, job commitments so far total 2,800 and the IDA, which markets the IFSC worldwide, is confident that the original targets will be reached.

A problem in the recession in the international financial services industry which may be making some companies reluctant to take on new commitments. However, according to Mr. Logue, the increasing competition among international institutions is a positive factor for Dublin. "Most banks are seeking to have a portfolio of locations," he says, "and for competitive reasons they need to be able to offer services in Dublin."

One of the hundred published IFSC participants there are five Japanese banks, five German, eight Danish, five British, three American, and a number of others, including three Irish banks. Some countries, such as France and Italy, are less well represented than, say, Japan or Germany, which may reflect particular tax factors or simply the success of the IDA's marketing drive in those countries.

In one respect the recession may have been helpful. One of

the objectives of establishing the centre was to attract back some of the many thousands of Irish expatriates found in the financial services industry worldwide, and the recent hard times in many financial centres have encouraged repatriation, for all Ireland's daunting

In the meantime, Dublin has the benefit of attractive tax breaks within the framework of the EC, and is well worth considering as the base for EC-wide financial services in the context of the approaching single market in sectors such as investment funds, banking and

and some 650,000 square feet of space are either completed or under construction. As much as 1m square feet should be occupied by the early part of 1994.

The big Irish banks are leading the way into the Centre (Bank of Ireland is due to transfer next November) but other operators are unlikely to rush. At present they are functioning under interim arrangements in premises all over Dublin, subject to an undertaking that they will move to the dock site when suitable accommodation becomes available. But because costs in the new development will be higher, some companies may be tempted to drag their heels, depending of course on how well their business develops.

There is bound to be uncertainty about this in the middle of an international recession. In order to obtain certificates, financial services companies must submit a business plan detailing the activities they will pursue and the numbers of employees they expect to hire. There is some concern that caution may be leading companies to pitch their ambitions rather low. Certainly it is not easy for them to predict just

## One of the objectives of the centre was to lure back some of the thousands of expatriates in the financial services industry worldwide

personal tax rates.

"Early a day goes by that I don't get an application," says Mr. David McCabe, managing director of Bank of Ireland International Finance. "The file is full of C.Vs from New York, Sydney and London."

Ready availability of skilled staff has from the start been one of Dublin's key advantages over rival "offshore" centres such as Luxembourg or the Channel Islands. It also has the benefit of excellent telecommunications.

What it has lacked, perhaps, has been any kind of clear image in the international financial community, and inevitably that will take time to build up.

IFSC companies are liable to tax at only 10 per cent, a concession recently extended by agreement with the EC from 2000 to 2005.

Companies will be able to take advantage of this regime so long as they are approved by the end of 1994.

The physical manifestation of the IFSC is clearly taking shape. The Centre was an urban redevelopment plan as well as a job creation exercise, and modern buildings are arising on the Custom House Docks site on the northern bank of the River Liffey.

The AIB's capital markets divisions is already installed,

how things might work out within the IFSC.

"Once they set up, and begin to feel at home here, they find they can often do higher volumes of business than they expected," claims Mr. Logue.

Mr. James Ruane, managing director of Bank of Ireland's corporate banking division, confirms that there can be unexpected opportunities. "People are doing things in the IFSC that they had no idea they would be doing when they went in there," he says.

The active backing of the Irish government is a key factor in the rapid growth of the Dublin Centre. Rapid implementation of EC directives on financial services can give companies operating out of Dublin an important advantage compared with those operating from financial centres where legislative response is slower.

And in this year's Finance Bill the government is proposing special tax privileges for international life assurance companies which could open up a new area of activity for the IFSC.

Although other offshore insurance business is well represented in the IFSC, mostly in the area of captive insurance companies which handle general risks for their corporate parents, life assurance according to Mr. Brendan Logue, "was seen as a gap in the range of services we could offer."

Now, he hints, two life companies, one of them British, are very interested in taking advantage of the new rules. The key element here may be whether docks site firms can make effective use of Ireland's valuable network of 22 tax treaties - a feature lacking by other offshore centres such as, say, the Channel Islands.

Hence the insistence that IFSC operations must have substance, and must not be merely brass plate outfits. Nevertheless, some of the business passing through does indeed appear to be largely tax-based.

If the growth of the Dublin International Financial Services Centre proves to be provocative, some of those double tax agreements might conceivably be in danger.

Peripheral Ireland may be worthy of help, but it needs to be a good neighbour too.

## KEY FACTS



Charles Haughey, the prime minister, in confident mood

Area ..... 68,890 sq km  
Population ..... 3.5 million (1990 estimate)  
Head of State ..... President Mary Robinson  
Currency ..... Irish Pound (£)  
Average Exch Rate ..... 1989 £1 = \$1.42 1990 £1 = \$1.66

## ECONOMY

	1989	1990
Total GDP (\$bn)	33.9	42.8
Real GDP growth (%)	5.9	3.6
GDP per capita (\$)	9,697	12,229
Consumer prices (change pa)	4.0%	3.3%
Ind. production (change pa)	11.6%	4.7%
Unemployment (% lab force)	17.8	17.3
Reserves minus gold (\$bn, Dec)	4.1	5.2
M1 growth (% pa)	13.7	7.5
ISEQ index (% change in year)	+28.1	-31.8
Discount rate (% pa, year end)	11.30	10.25
3 month treasury bill rate (% pa, average)	9.47	10.62
Long term govt bond yield (% pa, average)	8.95	10.08
Current Account Balance (\$bn)	0.5	0.2
Exports (\$bn)	20.8	23.9
Imports (\$bn)	17.5	20.7
Trade Balance (\$bn)	3.3	3.2
Main Trading Partners (1989)	Exports	Imports
UK	34%	41%
West Germany	11%	9%
France	9%	4%
USA	8%	16%
EC Total	74%	66%

Source: IMF, Datastream, Economist Intelligence Unit

## The private sector carries the burden of corporate tax 'perks', writes Barry Riley

## In search of a compromise

IRELAND HAS long had one of the world's most generous, if selective, tax regimes for the corporate sector. The incentives have been mainly focused on the manufacturing sector, which has benefited from a corporation tax rate of no more than 10 per cent (against the standard rate of 40 per cent, which has been higher in the recent past). Last year the time limit of this relief was extended from the year 2000 to 2010.

The argument has been that Ireland is disadvantaged in terms of geographical location and natural resources, and so it needs to provide special fiscal incentives in order to attract industry to set up within the Emerald Isle.

Within the EC, Ireland forms one of a group of small, outlying nations - Portugal and Greece are others - which argue that the weakness imposed by their peripherality must be compensated for by regional aid of various kinds. They must also be allowed to offer fiscal attractions which would normally be denied by the EC's harmonisation principles, certainly in the context of the single market due to open for business at the beginning of 1993.

In 1986 the idea crystallised that the tax incentive concept might be extended from manufacturing to a particular category of exportable financial services which could be isolated from the domestic mar-

ket and located in a special site in Dublin. In a way this was an extension of the free trade zone concept dating from the 1950s which had already led to the development of leasing companies and other financial businesses in Shannon.

The European Commission consented to the extension of the manufacturing tax privileges to financial services, although this involved building an artificial ring fence around the designated activities to separate them from the domestic market. The concession was

it will be increasingly difficult to balance the books by hitting the personal sector hard

originally made available up to 2000, but this year it has been agreed that there will be an extension, albeit only to 2005 rather than 2010 as for manufacturing.

Moreover, new certificates entitling companies to the privileges of membership of the International Financial Services Centre will only be issued up to the end of 1994. Companies will then have another ten years in which to make the most of the 10 per cent tax rate.

Other privileges may be available. For instance, buildings can be written down at an accelerated rate, and there is a

ten-year exemption from local authority taxes within the Custom House Docks area where the IFSC is located.

The government argues that the 10 per cent tax rate on the profits of financial services companies in the docks site will be a pure extra gain to the Treasury, because the companies would not be there but for the attractions of the fiscal regime.

But in general the tax privileges offered to the corporate sector have had to be balanced by heavy charges elsewhere. Corporation tax is budgeted to provide only 6 per cent of the total tax take for 1991, against 14 per cent in, for example, the UK.

Therefore the government is under some pressure to increase taxes on domestic companies and in this year's Budget it took further action to curb so-called "Section 94" lending, whereby banks have sheltered their profits against tax by advancing certain kinds of finance to the corporate sector. At the same time the government has continued to impose a special levy on bank deposits.

With the approach of the single market it has become impractical to maintain the very high rates of direct and indirect taxes on the personal sector. The top rates of income tax have come down from more than 60 per cent, but the effective top rate is still 54.25 per cent and this is payable at

quite low income levels. Emigration rates remain high, especially among those with valuable skills and educational qualifications.

There has also been some easing of excise duties and VAT, and this year's cut in the upper VAT rate of 23 per cent to 21 per cent leaves it not so far out of line with the UK, now that the British rate has gone up to 17.5 per cent. The Irish newspapers are still, however, full of smuggling stories, for instance of petrol

tankers plying regular routes across the border in the north. Ireland is perfectly free to charge low corporation tax rates if it wants to, but in practice it is going to find it increasingly hard to compensate for this by hitting the personal sector hard by EC standards.

The IFSC's special tax regime is basically unfair to other EC member states because they cannot reach the Irish market through Dublin whereas IFSC companies have

## John Maher on the equity market

## A more vigorous mood develops

THE start of the government's privatisation programme has brought new life to the Irish equity market, following its disastrous 30 per cent fall in 1990.

Along with other markets, Dublin was seriously affected by the Gulf war. Although business picked up once hostilities were over, there were soon fears that investors' resources had been exhausted.

However, the mood began to change with the arrival on the market last month of Greencore, formerly the state-owned Irish Super Company. The partial privatisation of Greencore marked the beginning of a privatisation programme which may eventually include Aer Rianta, the airports authority, Aer Lingus, the national airline, Telecom Eireann, the state telephone service, and parts of the ESB, the national electricity company.

The Greencore offer was several times oversubscribed, both by institutions and by thousands of individual investors seeking the minimum holding of 100 shares.

In early trading Greencore shares quickly achieved a premium on their offer price.

Now the market is enthusiastically awaiting the flotation of Irish Life, the most successful of the state-owned enterprises. The flotation, which is likely to value the assurance company at about £250m, is expected within the next few months.

GPA, the Shannon aircraft leasing and finance group, is rumoured to be preparing to come to the market next year. Recent share deals value the privately-owned company at

about \$2.5bn. Market analysts say the flotation may involve increasing GPA's equity by about \$1bn.

The Irish equity market has traditionally been dominated by a handful of large companies. The Smurfit paper and packaging group accounts for 17 per cent of current total market capitalisation. Other stocks which dominate the market are CRH, the construction material supplier, and the two main domestic clearing

Only 40 per cent of the earnings of companies quoted on the Irish stock exchange originate in the domestic economy

banks, AIB and Bank of Ireland.

The precipitous fall of the market in 1990 was largely due to the overseas exposure of the leading companies.

Only 40 per cent of the total earnings of companies quoted on the Irish stock exchange originate in the domestic economy.

The rest comes primarily from the US and the UK, where the leading companies expanded with varied success in the '80s as they outgrew their home markets.

Although the Irish equity market has risen by more than 20 per cent this year, the effects of last year's misfortune are still being felt. As companies report their 1990 figures, Smurfit profits fell by 30 per cent last year, although earnings per share rose. The Irish equity market has been

partly insulated from the storm by activities abroad in the restructuring which leaves Smurfit's US operations in the hands of a private associate company.

Bank of Ireland continues to suffer directly from losses at its US subsidiary, the First New Hampshire Bank, and it has drastically scaled down its UK operations.

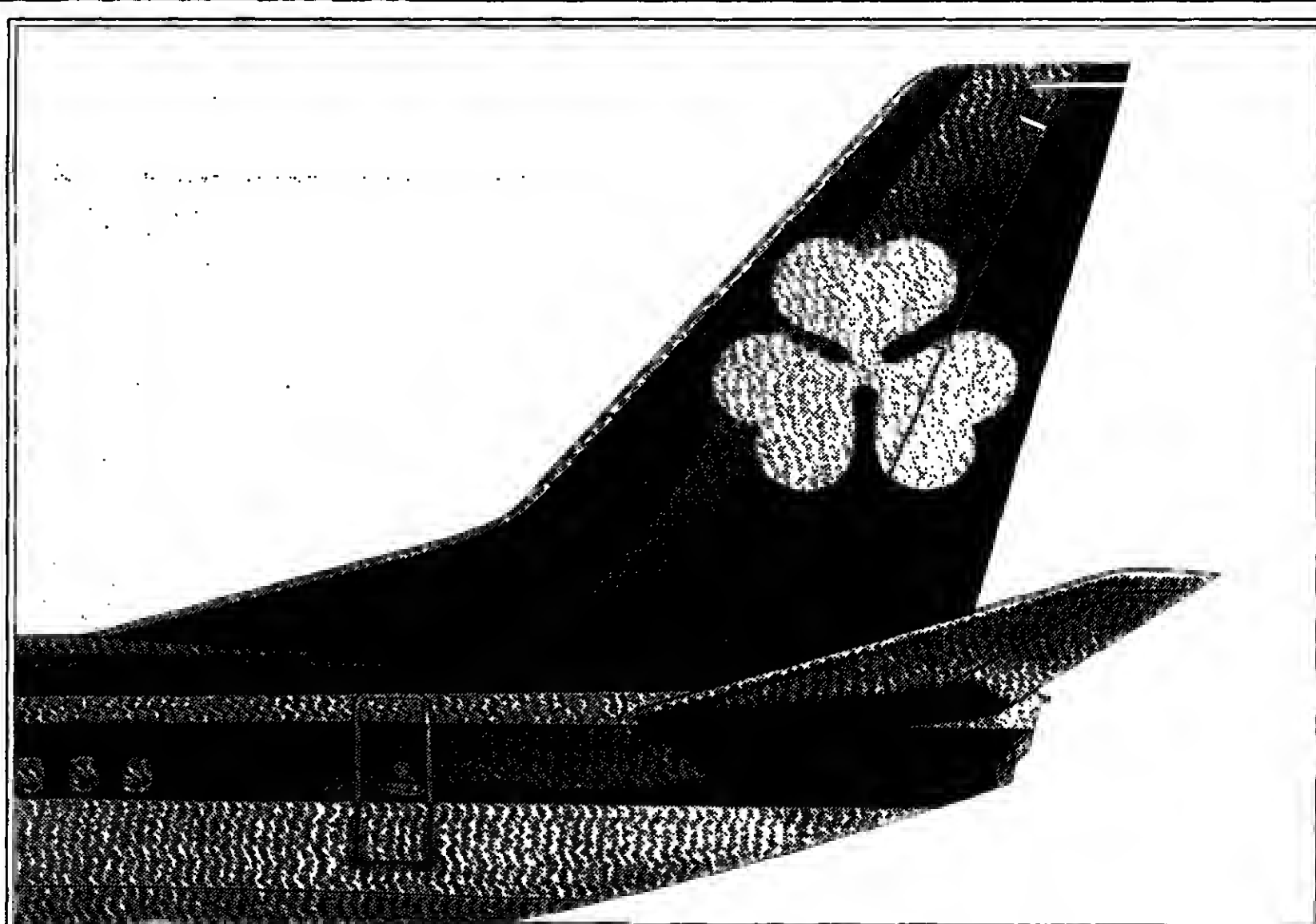
AIB's US venture, First Maryland Bank, has been more successful, but the group has cancelled nervousness by announcing an intention to acquire another US bank, York Trust of Pennsylvania. The normally reliable CRH has issued a rare profits warning.

Nevertheless the success of the Greencore issue and high trading volumes suggests investor faith will survive a depressing reporting season.

Although 11 companies were expected to come to the market for the first time in 1991, only three arrived. The Irish stock exchange is predicting renewed interest in 1991 and 1992. At least 15 companies are now said to be preparing for flotation, and there are hopes that under-represented sectors of the economy, such as the retail and transport sectors, will follow the food and packaging sectors in the search for fresh funds.

"The market is nearing the end of a shake-up which has resulted in the departure or reorganisation of the less efficient companies," says Mr. John Conroy, an investment analyst at National City Brokers in Dublin.

"A healthier, more vigorous market will emerge, which will be more attractive to foreign investors."



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## IRELAND 4

An uneasy imbalance has arisen, writes Kieran Cooke

## The down side of the investment boom

LEIXLIP, a small market town about 10 miles from the centre of Dublin, has recently acquired a chunk of California. Intel, Silicon Valley's leading semiconductor manufacturer, has opened its first European production facility, a systems assembly plant, on the outskirts of town. Construction of a more advanced plant started a few weeks ago.

The Intel project, involving expenditure of more than £250m and the planned employment of 1,800 people, is part of a recent rapid expansion of the electronics industry in Ireland. A great deal of foreign investment over the past ten years has focused on the electronics sector.

There have been other projects, such as the large Alcan alumina smelter development near Limerick, which employs 650, and the Fruit of the Loom textile factory in Donegal, which has rapidly expanded to become one of the country's biggest employers.

It is the electronics sector, however, which is at the heart of Irish investment strategy.

Twenty years ago the Irish electronics industry employed fewer than 5,000 people and accounted for about 5 per cent of industrial exports. Now more than 250 firms - mostly foreign controlled - employ 27,000 people, and electronics exports are worth more than £4bn a year, nearly 20 per cent of the total value of exports.

In the old days, Ireland functioned as an assembly base for the electronics multinationals. The Industrial Development Authority (IDA), the energetic state body responsible for attracting inward investment, boasts that Ireland is now coming close to having a fully integrated electronics industry.

The Intel investment and other projects represent a considerable coup for the IDA. The competition for such investment is intense: Scotland is one of Ireland's main rivals in the electronics field.

Most of the big names in electronics have operations in Ireland. In the last 18 months alone the IDA has announced 28 new projects, with the promise of 10,000 new jobs. Ireland

is now the top location in Europe for new investments by US electronics multinationals.

Ireland has one of the highest unemployment rates in Europe, with 18 per cent out of work. The foreign companies have brought needed jobs. There are, however, fears about the future. As many multinationals face difficult times, the local economy is suffering. Plants have closed and workers have been laid off. Some multinationals are delaying investment plans.

There has been a turnaround in Irish economic performance in the last four years. Annual GNP growth has averaged more than 4 per cent since 1986, compared to 0.5 per cent in the early years of the decade. Healthy trade surpluses have been achieved in each of the past four years, with exports rising from just over £10bn in 1987 to more than £14bn last year.

Much of this improved performance is due to increased activity by the multinationals, particularly in the electronics sector. Now, as they reconsider plans, fears are being expressed that Ireland has become over-dependent on the foreign controlled sector.

Nixdorf, the German electronics firm, closed its manufacturing operation in Ireland last year. Maxtor, the US manufacturer of computer disc drives, was to have moved on to the Nixdorf site and created 1,500 jobs. Maxtor now says it is postponing its plans in the face of uncertain demand for its products. Digital, the US electronics firm which has been in Ireland since the early '70s, is laying off workers and relocating others.

The multinationals have been attracted to Ireland by a 10 per cent corporation tax, assurances that all profits can be repatriated and a ready access to cheap finance. (The IDA is helping the Intel project with an £87m investment.) With half the Irish population under 28 years of age, foreign companies also have access to an abundant supply of skilled labour.

The IDA warns, however, of a shrinking pool of mobile



investment and ever greater competition. The days of announcements of thousands of new jobs being created could be at an end.

Meanwhile, according to Mr Kieran McGowan, head of the IDA, Irish companies are not investing enough and are failing to respond to the challenges of a new Europe.

"It is really extraordinarily difficult to encourage Irish firms to become more international and compete," says Mr McGowan. "Many Irish companies are still family owned and have been very slow to change. They are also very small. There are only 150 Irish companies with a turnover of more than £5m."



Moore Street market to stock market in Dublin: concerted efforts to change Ireland's image have paid off. The old image of an economy centred on primary industries has given way to the picture of a modern financial centre

## Brendan Lynch on the Irish view of Emu

## Dublin's interests are at odds with British policy

THE Irish government enthusiastically endorses the principle of EC economic and monetary union (Emu).

It is not, however, particularly enthusiastic about the existing proposals, either from the European Commission, or the present Luxembourg EC presidency. The government feels these proposals represent an inadequate framework to ensure that economic cohesion and convergence can be attained within a reasonable timespan.

There is a need for some new provisions: Dublin is concerned that the direct consequence of Emu could be disadvantageous to less favoured peripheral regions like Ireland.

Also it wants there to be greater flexibility in the proposals to allow the system to deal with unforeseen economic events.

Economic cohesion is a central guiding objective of Emu. Emu makes very little sense without it. There is growing dissatisfaction in many EC regions, however, with the way some states are interpreting the term.

Ireland's main concern with Emu is to secure and sustain a high investment rate. This would allow, on a substantial scale, for both capital widening and capital deepening in the economy.

This is the necessary response to Ireland's combined problem of low average incomes and high unemployment. Capital deepening is needed to ensure continued

high productivity, vital to maintain competitiveness in Irish trading sectors and to allow Irish incomes to catch up with the EC average. Capital widening is needed to promote a high rate of jobs growth, to make inroads on Ireland's high unemployment rate.

The National Economic and Social Council is a forum for analysis of the main economic issues which face Ireland, and is made up of unions, employers organisations, farmers and government officials. In its seminal 1989 work, "Ireland in the European Community: performance, prospects and strategy", it outlined the opportu-

ties but also the challenges and potential problems economic union poses for Ireland.

This analysis was endorsed subsequently by the Irish government.

Increased sums of EC structural funds are obviously of benefit to Ireland, but on their own are inadequate to ensure the high investment rate which is Ireland's principal economic objective in Emu.

It is vital that the framework of Emu itself is structured to achieve full economic cohesion in the EC.

Ireland, with its small open economy, does not share the British concern of losing monetary policy autonomy under

Emu. Ireland's best interests would not permit a devaluation of the Irish pound.

If the UK were a full participant in EC monetary union, this policy constraint would have no significance. Ireland would be free to enjoy the substantial positive benefits of monetary union: the same interest rates as Germany and France, no currency risk for trading companies, no currency transactions costs, and no cross border trade distortions.

The opposition of Britain to monetary union is a cause for concern. Such circumstances would probably provide Ireland with its best political opportunity of securing adequate provisions within the Emu framework to ensure genuine economic cohesion in the EC. It would also ensure that Ireland travels towards Emu on the same track as the UK.

The "Atlantic" position should be well capable of securing majority support in the EC Council of Ministers. Such a position would include the already stated essentials of Emu, such as a single currency and a European central bank.

It would also stress that member states and regional authorities be allowed as much scope as possible to stabilise regional economies and stimulate economic growth when it falls significantly below the EC average.

In this way the new EMU framework would be forced to facilitate economic policies necessary to ensure that less favoured regions, like Ireland, could catch up with the EC averages for productivity, real incomes and GNP per capita.

The risk that centripetal forces would dominate in Emu was exhaustively illustrated in a National Economic and Social Council report

about the challenges and potential problems economic union poses for Ireland.

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## Barry Riley examines the domestic banking scene

## The European threat to domestic market bliss

ASK AN Irish banker about the geographical division of his operations and he will mention Ireland and the United Kingdom and the United States.

Until now the leading Irish banks have been safe within their emerald stronghold. The big two, Bank of Ireland and Allied Irish Banks, have about 40 per cent of the market each. The rest is divided between National Irish, now Australian-owned Ulster Bank, a subsidiary of the UK's National Westminster; and a few building societies which figure in the retail sector.

Competition has intensified to a degree during the past few years, notably as the banks have gone after part of the building societies' mortgage market, but the banks still retain high cost branch structures throughout rural Ireland: branches stay firmly shut at lunchtimes and on Saturdays.

They may calculate that Ireland is too small a market and the cost of entry is too high to permit the arrival of significant new competition. But they have to be ready for any challenges. There have already been rumours, for example, that the UK's biggest building society, Halifax, might consider expansion into the Irish market. And in the commercial sector, the French giant, Credit Lyonnais, has bought a stake in the leasing company Woodchester Investments.

In fact, so far conditions within Ireland have remained fairly stable. "The economy is in reasonably good shape," says Mr Brian Wilson, head of AIB's domestic operations, although he admits that credit demand has slowed.

Foreign banks bore the brunt of last year's spectacular crash of the meat empire built

by Mr Larry Goodman. The main recent problems have arisen over the exposure of the Irish banks to the difficulties of the UK and US. Bank of Ireland's pre-tax profits tumbled during the year ended March 31 from £134m pre-tax to £133.5m. Domestic profits were somewhat higher overall but there were overseas losses of about £110m, a little under half in the UK and the rest in the US where the troubled New Hampshire subsidiary is heavily exposed to the New England lending crisis.

Bank of Ireland's troubles forced the resignation of the previous chief executive Mr Mark Hely Hutchinson last year through a rights issue to finance a £217m bid for Baltimore Bancorp which in fact was eventually withdrawn because of the deterioration in the US banking environment.

Now there is the potential challenge to the Irish market from the introduction of a single market in banking and other financial services within the European Community, from the beginning of 1993.

The immediate threat is not that foreign institutions will invade Ireland, but that the dismantling of remaining barriers to capital flows will cause money to drain from Ireland unless the tax regime is changed.

Most exchange controls have already been relaxed, but once residents are able to set up bank accounts overseas there is concern that there will be significant evasion of the unpopular deposit interest retention tax which dates from 1986. This so-called DIRT has been a big revenue raiser at the current rate of 25 per cent, and although it is planned to fall along with the standard rate of income tax to 25 per cent over the next two or three years, bankers fear that outflows could be serious.

Furthermore, the "temporary" deposit levy originally imposed on the banks in 1981, and continued ever since, has only been sustainable within the context of a protected domestic market place. It has the effect of raising the cost of resources, and in an open market would damage the competitiveness of the Irish banks.

The banks therefore insist

that it must go, but it raises some £50m a year so abolition could create a nasty gap in the Treasury's revenue flows.

Arguably, however, ending the levy could be regarded as a *quid pro quo* for the phasing out of tax-based Section 84 lending.

But what about the banks' own strategies for Europe? Being tiny by European standards their options are few, and a merger between Bank of Ireland and AIB to create a more powerful institution, perhaps on the lines of last year's merger of ABN and AMRO in the Netherlands, would be seen as domestically unacceptable because it would create an effective monopoly.

Possibly there could be formal associations with other European banks, on the lines of Royal Bank of Scotland's link up with Banco Santander in Spain. But it would be a formidable task to create an adequate Europe-wide network in this way.

Any takeover of a leading Irish bank by a foreign institution would further increase Irish fears of vulnerability as a "branch economy". Under 1989 legislation the government does have the right to refuse permission for the foreign takeover of a bank - although there are worries that this may not be compatible with European Community law.

Possibly it will be new and unexpected developments in banking technology and in the structure of the retailing of financial services that will dictate the outcome. In the meantime, according to Mr Brian Wilson, the banks must secure their defences.

"We have already been working hard to reposition ourselves. We have got to be strong and vibrant in our home market," he says.

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## FINANCIAL TIMES

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Wednesday May 22 1991

## Labour and the NHS

THE NATIONAL health service has long been Labour's trump card. Even in Labour's darkest days of 1983 the electorate believed that it was the party best able to run the NHS. Now the government is reeling under the public outcry created by long overdue reforms of the health service, unwisely launched in the last year of a parliament. What would Labour do to fulfil its promise of "a fresh start for health" against a backdrop of rising demand for health care?

The first point to note is that Labour would not undo much of the government's reform package - despite its commitment to "abolish the market in health care". The distinction between purchaser and provider would survive: Labour proposes strategic boards at district level to determine priorities and targets, with an operational board to deliver services. Contracts for services would become performance agreements, drawing on a wide range of performance indicators. And "flexed budgets" would direct funds towards the most efficient hospitals. This degree of acceptance of market disciplines is welcome.

Labour's sustained emphasis on health promotion and prevention is also to be welcomed. While some popular forms of prevention such as mass screening are expensive and often of unproven efficacy, life chances in Britain could be considerably improved through better diet and more exercise - not unduly costly to encourage. So sensible is this approach that Mr Major is thought to be interested in poaching it (as with some other Labour initiatives).

## Worrying antipathy

Such cosy bipartisanship runs out, however, when it comes to hospital trusts. Labour's promise to take them back within the management of the health authority will be popular among voters who question the government's motives on the NHS, but it is hard to see how trusts obscure Bevan's vision of a comprehensive and universal health service, free at the point of use. Labour's desire to "rationalise" the trusts, which reveals a worrying antipathy towards voluntary and private sector provision of services, may

reflect pressure from the health service unions whose manual worker members are most at risk from tighter management in trust hospitals. Labour would also abolish GP fund-holding, or at the very least render it nugatory by restoring freedom to GPs to refer patients to the hospitals of their choice. Certainly fund-holding by some GPs only will probably heighten inequality - those GPs are unlikely to agree to the extra work unless it brings them advantages in better service. But GP fund-holding does offer patients guarantees on service delivery, which freedom of referral does not.

## Redress procedure

And the absence of such guarantees weakens Labour's package. There are a raft of charters and programmes to create a "patient-friendly NHS". These GPs are unlikely to agree to the extra work unless it brings them advantages in better service. But GP fund-holding does offer patients guarantees on service delivery, which freedom of referral does not.

Any sustained improvement in the quality of the NHS raises the question of funding. While there is scope for greater efficiency, policymakers face the challenge of an inexorable increase in demand for health care services created by an ageing population and new developments in drugs and technology. One option is to reduce the comprehensiveness of the service - to define a "core curriculum" of what is available free under the NHS. An alternative is to fund health care through a special NHS tax, so that taxpayers can better judge the cost of improved service. A third is to encourage greater private provision by those who can afford it, as is already the case with prescribed drugs and eye tests. If Labour promises "the best treatment, not the cheapest", how will it pay for this at a time of rising demand for health care? So far the party has little to say beyond a commitment to restore the "neglect of the last decade" (no figure is given) in the lifetime of a parliament. If a Labour government is to renew the NHS as it promises, convincing answers will be needed to this question.

## The Italian debt threat

ITALY'S economic performance in recent years has been remarkable. But this record has been built on increasingly unstable foundations. The huge rise in outstanding public debt over the past six years is storing up trouble both for Italy and for the rest of Europe. Germany is right to insist that countries like Italy must put their fiscal house in order before they can form part of a European monetary union.

Italy does not appear to have a sick economy. On the contrary it has now enjoyed an unprecedented period of rapid economic growth. Inflation has fallen to within four percentage points of the German rate; and the current account deficit remains below 1% per cent of gross domestic product. Yet handed a golden opportunity to put right its public finances, the Italian government has allowed the debt burden to grow - from the equivalent of 58 per cent of GDP in 1981 to just over 100 per cent in 1990. While the primary budget deficit, excluding interest payments, has been reduced, these interest payments have grown to 9 per cent of GDP.

Borrowing to finance borrowing cannot continue at this rate indefinitely. The current pattern of tax and spending is not consistent with a stable debt/GDP ratio. Because the real interest rate exceeds the economy's growth rate, the interest burden will keep on rising, even if the primary deficit falls to zero this year.

## Unsustainable position

In short, Italy's fiscal position is unsustainable. A primary budget surplus of at least 2 per cent is needed just to stabilise the debt/GDP ratio. There is a widespread consensus in Italy about the need for such fiscal consolidation. Yet its latest government is unlikely to deliver. Last week's budget package of tax increases and spending cuts was a small step in the right direction. But promised spending cuts may not materialise while the government's economic forecast already looks over-optimistic.

The Italian government has firmly committed not to finance its debt interest pay-

ments by printing money. But as the burden of these interest payments rises, this commitment will inevitably look less secure.

As a result the Italian government is forced to pay a higher price on its debt. Italy will continue to suffer volatile interest rates until the primary budget moves into surplus, especially now that capital controls have been removed.

As a result the Italian government is forced to pay a higher price on its debt. Italy will continue to suffer volatile interest rates until the primary budget moves into surplus, especially now that capital controls have been removed.

Even under Emu, investors could lose confidence in the value of Italian government securities. With Italian debt accounting for almost a third of total outstanding EC public debt, the possibility that the European central bank would have to bail out bondholders would create a significant inflationary risk. This could force up long-term interest rates in the future European currency, however much the central bank was notionally prevented from acting as a lender of last resort.

In its own interest, Italy needs to grapple with its fiscal problem as soon as possible. Its public finances have looked shaky for years, which has not prevented the country from putting in a strong economic performance. But its ability to survive so long has allowed it to get into an ever more difficult situation. Unless the laws of economics have been rescinded, the problem will become unmanageable in the end.

The prospect of Emu gives the Italian government an excellent excuse to put its debt under control. Its prospective partners, above all Germany, must insist on nothing less. The threat of being relegated to Europe's second division, and the consequent blow to its economic interests and political prestige, might just prove enough to galvanise an ossified political system into action.

In the five years since the nuclear reactor at Chernobyl exploded, the Soviet government has been notoriously reluctant to part with information on the disaster's medical and social consequences.

This week, a small shaft of light is shining through the fog of uncertainty surrounding the accident, as an international group of doctors and scientists presents its findings from a year-long investigation. The picture it paints is far from conclusive. But it is a good deal less alarmist than many in the west had feared.

Nearly 1m Soviet citizens found themselves in the path of the radioactive cloud released when the reactor exploded on April 26 1986. Those in the vicinity - about 180,000 people - were evacuated quite promptly from an "exclusion zone" some 60km across. Whether others were contaminated depended on where the rain fell.

As the Soviets explored three radiation-affected republics - the Ukraine, Byelorussia and the Russian Federation - they discovered "hot spots" of radiation and evacuated many thousands more. Soviet officials say another 300,000 may have fled their homes.

Evacuation around Chernobyl was completed within six days of the accident, but the reactor continued to release radioactive materials for another four days. By July, the government had compiled its first map of the fall-out, but kept it secret for nearly three years. By November, it had finished constructing a sarcophagus to shroud the reactor. In September 1988 the Soviet Council of Ministers adopted a limit of 350 millisieverts lifetime radiation dose (see chart), above which level of contamination people were to be evacuated.

By 1989, three years after the accident, Moscow realised that it was losing the battle for the hearts and minds of people living in the path of the cloud. Anecdotal evidence abounded that the radiation was affecting public health. Visitors to the region met doctors who reported babies born with birth defects, or who suffered leukaemia, blood diseases and other illnesses widely associated with radiation injury.

Local politicians campaigned for the remaining three reactors at Chernobyl to be shut. Late in 1989 Moscow asked for international help in assessing the medical consequences of the accident, and the efficacy of its protective measures. Doctors and scientists from 25 nations and seven UN agencies, including the World Health Organisation, mounted the International Chernobyl Project. Chairman of its steering committee was Dr Isuzu Shigematsu, director of the Radiation Effects Research Foundation in Hiroshima.

Some 200 experts spent a year investigating the radioactive contamination, population exposure, health impact and protective measures applied to an estimated population of 850,000 beyond the Chernobyl exclusion zone.

Meanwhile, Soviet experts continued their own investigations. In Paris last month, at a meeting organised jointly by the Soviet and French nuclear societies, the Soviets presented their findings. Prof Leonid Ilyin, director of the Institute

of Biophysics in Moscow and an authority on radiological protection, reported there was no increase in registered numbers of cancer cases (one Russian in five dies of cancer normally), and no increase in cases of leukaemia and other blood diseases. Dr Ilyin admitted there had been an increase in recorded birth defects - but in control areas where he said there had been no measured fall-out as well as in demonstrably contaminated areas.

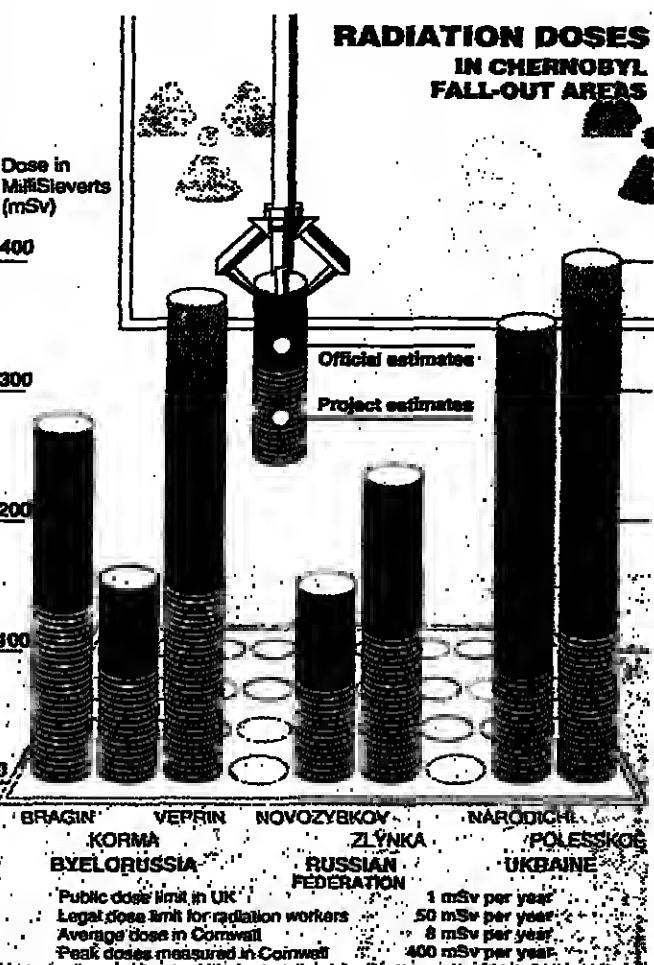
But last month the Soviet statistics were overshadowed by reports of Soviet citizens and children who said they were suffering from radiation poisoning, and who in some cases were flown to the west for treatment.

One highly publicised doubter of the official version of events was Dr Vladimir Chernousenko, who tried to monitor its progress for the Ukrainian Academy of Sciences and already long of powers are up. Prominent among them on behalf of the ruling social democrats are pictures of a younger and hairier Labour leader under slogans like "even with tough economic decisions to make, he looks after the environment."

This could play well in Britain, but Kimnock will have to watch the company he keeps. For the Swedish social democrats are also very fond, poster-wise, of Willy Brandt (as he complained then and Vassio Papandreu, the European commissioner. After her attempt to curb cigarette advertising, her picture presumably will not be appearing outside British tobacco shops, and given gulf by Swedish association, perhaps not Kimnock's either. If it did, there would be nowhere to put the tag ads.

Next what?

And anyway the Labour leader ought to be looking a touch closer to home at quirk in his own machine. An explanation certainly seems to be required for the discrepancy between the public positions of John Smith, the shadow chancellor, and John Marek, one of Smith's juniors, on the future of the "next steps" pro-

David Fishlock examines new evidence on the Chernobyl disaster  
Hot spot of contention

of Biophysics in Moscow and an authority on radiological protection, reported there was no increase in registered numbers of cancer cases (one Russian in five dies of cancer normally), and no increase in cases of leukaemia and other blood diseases.

Dr Ilyin admitted there had been an increase in recorded birth defects - but in control areas where he said there had been no measured fall-out as well as in demonstrably contaminated areas.

But last month the Soviet statistics were overshadowed by reports of Soviet citizens and children who said they were suffering from radiation poisoning, and who in some cases were flown to the west for treatment.

One highly publicised doubter of the official version of events was Dr Vladimir Chernousenko, who tried to monitor its progress for the Ukrainian Academy of Sciences and already long of powers are up. Prominent among them on behalf of the ruling social democrats are pictures of a younger and hairier Labour leader under slogans like "even with tough economic decisions to make, he looks after the environment."

This could play well in Britain, but Kimnock will have to watch the company he keeps. For the Swedish social democrats are also very fond, poster-wise, of Willy Brandt (as he complained then and Vassio Papandreu, the European commissioner. After her attempt to curb cigarette advertising, her picture presumably will not be appearing outside British tobacco shops, and given gulf by Swedish association, perhaps not Kimnock's either. If it did, there would be nowhere to put the tag ads.

Next what?

And anyway the Labour leader ought to be looking a touch closer to home at quirk in his own machine. An explanation certainly seems to be required for the discrepancy between the public positions of John Smith, the shadow chancellor, and John Marek, one of Smith's juniors, on the future of the "next steps" pro-

radiation exposure, and no indications of any increase in the incidence of leukaemia and cancer.

On the measures adopted by Soviet authorities, the project makes three points:

● Early actions taken, in those cases the project could assess, were found broadly reasonable and consistent with international guidelines;

● Official protective measures adopted generally exceeded what the international experts judged to be necessary;

● Official methods of estimating radiation dose were sound, but the methods used would not underestimate the dose;

● The experts' own measurements of fall-out corresponded with those recorded on maps provided by Soviet authorities.

The project was conducted under what Dr Shigematsu admits were "unavoidable constraints on time, manpower and funds". This week's scientific appraisal under the auspices of the UN's International Atomic Energy Agency will be no whitewash, and will surely highlight areas where further investigations are required.

A worry not addressed by the International Chernobyl Project is the 20-storey concrete sarcophagus that shrouds the Chernobyl reactor, erected to stop further radioactive emissions. Soviet engineers say it will last only a few more years, perhaps seven to 10, but not the 20-30 years they originally claimed. There is widespread suspicion that it leaks.

The sarcophagus shrouds an estimated 180 tonnes of radioactive nuclear fuel, including 400kg of plutonium. Dr A A Borovoy, chairman of the Chernobyl Nuclear Institute of the Ministry of Atomic Power and Industry, says the explosion destroyed all the reactor's safety barriers.

Soviet engineers have been investigating three big worries. Dr Borovoy says:

● If the reactor debris caved in - if the lid slipped, for example - could it cause a "criticality" and more dangerous nuclear emissions?

● Could radiation leak from the gaps left in the concrete walls to release heat, and from cracks opened as the structure has settled (they add up to 1,000-1,500 square metres)?

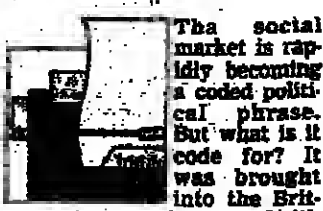
● Could there still be a meltdown by the remaining fuel, leading it to leak through the foundations?

In Dr Borovoy's view, the main option is to construct a second sarcophagus around the existing one, in order to seal it, while leaving open the possibility of removing all the radioactive debris some time in the future. This implies a huge research and development programme preceding a new engineering design.

Dr Borovoy hopes the international nuclear community might join in another co-operative programme, to find a final solution. For the international nuclear community, it could be just the opportunity it needs to enter into a long-term participation, with the reassurance this could bring on both sides of the Soviet border.

PERSONAL VIEW  
Market with a human face

By David Willetts



The social market is rapidly becoming a coded political phrase. But what is it code for? It was brought into the British political debate by Keith Joseph in the mid-1970s when he was helping to define what we now call "Thatcherism".

David Owen, as leader of the Social Democratic party, flirted with it in the 1980s, and it has now been given a new lease of life by Chris Patten, the Conservative party chairman. That such a diverse range of politicians should advocate it suggests that it can bear a variety of interpretations.

The term is a direct translation of the German expression which has become a fundamental part of Germany's post-war political culture. Because it is so important that they should all support it, even the rigorous Germans have given it a range of meanings.

Some free marketeers in Britain are suspicious of the concept because it implies that the market is not social anyway. The market is, in fact, a sophisticated social institution which co-ordinates and reconciles a host of personal projects. It is not a pill that needs to be sugar-coated with some extra social element; it is a source of social harmony and personal fulfilment. The social market is thus a tautology, unlike the very different idea of market socialism, which is a contradiction.

On such a view, ensuring the market can operate freely constitutes an enlightened social policy. This was the origin of the concept in Germany. The free marketeers of the Freiburg School of economists opposed the cartels, cross-holding of shares, and concentrations of banking power which culminated in Hitler's corporatist control of industry. That control was used by the Nazis to direct industry for their military purposes.

The economic liberals argued that Germany needed a powerful, anti-cartel policy - the equivalent of American trust busting. This would ensure the market fulfilled its social objective of serving consumers. Such a policy was particularly welcome to the allies who wanted to break up the industries associated with the German war effort.

The first of the Düsseldorf Principles set out by the Christian Democrats in 1949 was "competition, guaranteed by control of monopoly". They wanted to encourage small and medium-size businesses. Their break up of the old cartels was crucial to the rapid growth of the German economy during the 1950s.

On this interpretation of the social market its leading prac-

titioners in British politics today are Peter Lilley, the trade and industry secretary, and John Redwood, the transport and consumer affairs minister. Their recent proposals to open the BT/Mercury telecommunications monopoly are a remarkably bold liberalisation of an over-protected industry.

Many people in Germany and Britain now give a rather different meaning to the social market - a capitalist economy with a welfare state. It is now a commonplace that some sort of welfare state and a successful market economy go together. It used not to be so. One of the first Centre for Policy Studies publications - *Why Britain Needs a Social Market Economy* - argued that only a successful free-enterprise economy could finance a welfare state.

Equally, a properly functioning welfare state can make it easier to operate a market economy. Take a free market in housing, for example. Rents can only be deregulated if we ensure that housing benefit will enable the poorest people to pay for their accommodation. The welfare state and the market can complement, not threaten, each other. The social market reminds us of this truth.

But there is one depressing feature of the current debate on the social market: the widespread assumption that the "social" bit only means state action and public spending. This is the worst sort of unimaginative Fabianism. The social market derives not just from Germany's economic liberal tradition but also from Catholic Christian Democratic thought, which recognises the importance of what sociologists call the "mediating structures" which stand between the individual and the state: families, neighbours, companies, clubs. Again this was encouraged by the allies who rightly saw a vigorous civil society in Germany as a bastion against state power and dictatorship.

In practice in Germany it means company-based pension provision, industry-wide or locally-based contributory insurance to pay for health care, a big role for local chambers of commerce in training, church charities to help the unemployed and a strong framework for family obligations. This is also the rationale behind many of the government's initiatives of the past few years. The training and enterprise councils, encouragement for people to set up of state earnings-related pension schemes and new powers for school governors all fit into this concept of the social market. This deserves to be an important theme in the next Conservative manifesto.

The author is director of studies at the Centre for Policy Studies.

## Doctor in the cabinet

■ This column really should not venture into politics but it (a column is neutral, not neutral) cannot resist sharing the following original, or possibly final, solution to John Major's troubles, which dawned the other night.

It is to make Dr David Owen the health secretary. The virtues of the plan are obvious; the good doctor is forceful and, above all, a believer in the national health service, which lots of voters think the Conservative party is not. He knows the inside of a hospital. His inclusion in the cabinet could hardly further divide the Tory ranks. Given the regard which the former prime minister holds him, he might even silence the Thatcherite wing. His autobiography is near completion. The intermediary in this marriage is also obvious. It is Stephen Wall, the new Charles Powell in Downing Street, and one of Dr Owen's oldest friends.

The double beauty is that if he fails to pull this particular chestnut out of the fire, he becomes the fall guy. But he has nothing to lose. In maybe neither does the Tory party. Just remember you read it here and not in the leader columns of the Independent.

## Up in the air

■ While on the subject of politics, the known addition of John Sununu, the White House chief of staff, to the federal frequent fliers programme continues to convulse Washington. It is said that when his staff meets, he ensures that seat backs are upright, tray tables folded and belts fastened.

A variation comes from Senator Robert Dole who, now that Congressman Morris Udall is retiring, rates as possibly the funniest man in the Congress, if prone to overkill. He notes that when Sununu comes up to Capitol Hill, he always

## OBSERVER

gives him the window seat. This is not as good as Dole's best line, back at the Republican convention in 1980, when he just lost out to J Danforth Quayle for the vice presidential slot on the Bush ticket. As he retells it, he rang up Dan to congratulate him, but had to wait because Quayle was shaving - for the first time.

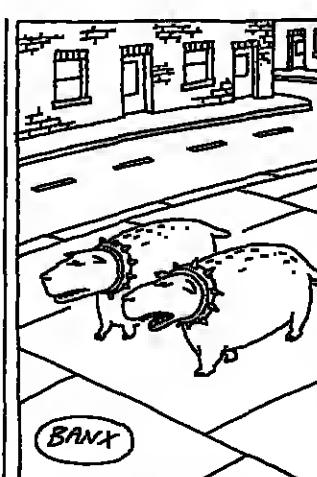
## Bergmanesque

■ But we cannot let Neil Kimnock off lightly, either. There is going to be a general election in Sweden in September and already lots of powers are up. Prominent among them on behalf of the ruling social democrats are pictures of a younger and hairier Labour leader under slogans like "even with tough economic decisions to make, he looks after the environment."

This could play well in Britain, but Kimnock will have to watch the company he keeps. For the Swedish social democrats are also very fond, poster-wise, of Willy Brandt (as he complained then and Vassio Papandreu, the European commissioner. After her attempt to curb cigarette advertising, her picture presumably will not be appearing outside British tobacco shops, and given gulf by Swedish association, perhaps not Kimnock's either. If it did, there would be nowhere to put the tag ads.

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gramme, whatever that may be. It caused one Labour MP to say yesterday, of Marek, "he doesn't know what he's talking about, I doubt he'd get the job he's shadowing if he won." Should we not be told what he is shadowing?

## The whole truth

■ The imminence of an election anywhere causes the mind to wander to such art forms as truth in advertising, with which the FT and the Labour Party have some passing acquaintance. In their most basic mode, advertising and other announcements serve an essential informational purpose. An exemplary, well, example, of this runs in part as follows.

"Wachovia Bank and Trust Co., N.A. will change its name to Wachovia Bank of North Carolina, N.A., and its holding company, The Wachovia Corporation, will become Wachovia Corporation of North Carolina. First Wachovia Corporation, the parent company, will become Wachovia

Corporation. New names... include Wachovia Corporate Services Inc., Wachovia Trust Services Inc., Wachovia Mortgage Company and Wachovia Student Financial Services Inc." After several paragraphs, you sort of get the message, which is very useful for writing letters in any way relevant you know in Wachovia.

However, it is not always like this. Several FT journalists have been sent an invitation to "Learn from a Pro" by attending a course on Better Business Writing, which we all devoutly need. The pro concerned is James Hunt - not the racing driver - who "earned a Master's degree in English at the University of Northern Colorado" - oh, that James Hunt - and later pursued "advanced studies in literature while living in Stanford-upon-Avon". Mr Hunt promises to tell attendees the "one word that works like magic - every time" but sadly, long experience with the public relations profession has already taught our journalists what that word is. No.

## Wrong number

■ The telephonic equivalent of No ("your number cannot be completed as dialled") is a singular modern blight. Thus, imaginatively extending its concern for our welfare beyond cigarettes and crisps, the European Commission would like to have a single international dialling code - possibly 00 - in use throughout Europe, replacing the 010 for the UK, the 15 for France etc etc. This would mean, inappropriately given the end of the Cold War, that a call to Moscow would begin 007.

## Ticket tout

■ Heard on a train; I'm being referred on health grounds. My boss is sick of me.

Jurek Martin

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## A cheap package at the price

The west should offer financial aid in return for Soviet market reforms, writes John Lloyd

This week, in a room normally occupied by the associate director of the Kennedy School of Government at Harvard University, a bright young Soviet economist named Grigory Yavlinsky is writing a plan to integrate the Soviet Union into the world economy.

He will have the discreet assistance of some distinguished American academics: Professor Graham Allison, the school's former dean; Professor Sam Fisher, former chief economist at the World Bank; and Professor Jeffrey Sachs, known for his work as chief economic adviser to Poland.

Nothing is certain in Soviet politics, but Mr Yavlinsky's week-long work stands a real chance of forming the basis of government economic policy for the medium term.

That this should be possible is an unusually clear mark of how far Soviet decision-making has become. The perception in many parts of the west is that Mr Mikhail Gorbachev, the Soviet president, is still in thrall to hardline Communists and to the security forces; yet at the same time, he has enthusiastically agreed to subcontract the formation of a future economic policy to Harvard, under the aegis of the radically pro-market Mr Yavlinsky. How have things come to this point - and what does it mean for the Soviet Union and the west?

Communism is dead in the Soviet Union. This does not mean that people acting in its name will not try to turn the clock back: it does mean that none of them has any idea of how to make it work, or will try too seriously. Thus Mr Gorbachev's tacking back to what is inexplicably called "the right" (the hard left) last autumn was not an ideological choice but a pious one: that side had to be placated. In early April the right demonstrated its spectacular weakness and inefficiency by not only failing to remove Mr Boris Yeltsin, the Russian leader, from his post as chairman of the Russian parliament, but in actually strengthening him. Thereafter, the great survivor knew what was to be done.

Mr Gorbachev had, in fact, never wholly ditched the radicals. Even so, the polemical debate between Mr Yeltsin and Mr Gorbachev at their most suppurative, their network of aides and advisers (many of whom had served together in the Communist party central committee's apparatus) talked and combed the issue. Mr Gorbachev himself has pressed the case in general terms to western leaders. But someone had to do the numbers.

known, however, as the co-author of the "500 Day programme", a plan for the rapid creation of a market economy which seemed to be about to command the allegiance of the president, but was then thrown out by the Supreme Soviet.

Mr Yavlinsky resigned, and has never looked back. He remained an unofficial aide to Mr Yeltsin. He became chief economic adviser to Mr Nursultan Nazarbayev, the president of Kazakhstan and one of the best of the republican presidents. He kept his lines open to Mr Gorbachev. And he developed a relationship with Prof Allison and his colleagues at Harvard, winning from him a series of discussions at semi-official level in the US. These culminated in his addressing the meeting of experts from the Group of Seven industrial countries in Washington in late April.

On his return to the Soviet Union early this month, he saw both Mr Gorbachev and Mr Yeltsin, and drafted a letter from the president's office to the G7 group which made it clear that Mr Gorbachev was prepared to commit himself to market reforms and wanted financial support for them. In Moscow last week, Prof Allison and Sachs held a long talk with two of Mr Gorbachev's closest aides: one of them, Mr Yevgeny Primakov, told the professors that the president was serious in his radical intent, and that he wanted to tell the G7 meeting in July that he was, if they had doubts, the Russian president in the course of their meeting to check on its progress should have dispelled them.

Further, this has not just been Mr Yavlinsky's project: others have done the same. Mr Eduard Shevardnadze, the former foreign minister who resigned last December warning of impending dictatorship, has lent his considerable prestige to the same approach. Mr Gorbachev himself has pressed the case in general terms to western leaders. But someone had to do the numbers.

Thus Mr Yavlinsky sits in



Discreet assistance for Soviet economic integration plans: Professor Graham Allison, left, and Grigory Yavlinsky

Cambridge, Mass, this week with a great deal resting upon him. He must write a plan which makes sense - and which he can sell to his president when he returns. Mr Gorbachev made it clear he supports it, but that was last week and already the hawks are circling, screaming about western plots.

He must also sell it to the west, or rather, he and the professors and the others who support his initiative must enter into the lists and argue the case.

The case is this: that the west should offer between \$15bn and \$30bn a year to the Soviet Union over the next five years in return for economic reforms. As Prof Sachs put it in his Washington Post 10 days ago: "The key now is to put the financial package on the table - explicitly, clearly and conditionally. The Soviet people should understand what they

have to gain by supporting the reforms in their country. Or, as described by Prof Allison (writing with Mr Robert Black, will, the former aide to President Bush on the Soviet Union) in the forthcoming issue of Foreign Affairs, it would be "a grand bargain of Marshall Plan proportions. The terms: substantial financial assistance to Soviet reforms conditional upon political pluralisation and a coherent economic programme for moving rapidly to a market economy." The professors are using the word "bargain": but will they succeed?

Within this G7 group of industrial countries, the move to offer a "grand bargain" would almost certainly attract German support (it is already offering its own grants for industrial reform in east Germany). Italy, too, is emerging as an enthusiast for the support of Soviet reform, as (less

obviously) is France. Canada is more doubtful, though not as doubtful as the UK, which is still hostile to anything of this kind. Japan failed to get a deal on the four Kuril Islands when Mr Gorbachev visited Tokyo last month; but if a deal can be brokered (and it was Mr Yeltsin's opposition which was the biggest block before: he is now on Mr Gorbachev's side) the money could flow.

The US is crucial: were Mr Bush for it, the others could probably be brought along, even the stingy, sceptical British. It would not, of course, mean that a vast cheque would be handed over on January 1 every year for the next five: it would mean that the G7 would commit themselves to putting together a package of public and private aid, credits and investment which would add up to something like \$15-\$30bn.

At bottom, a judgment must be made on the state of the Soviet Union. Is it best left alone, offered words of encouragement and lots of micro-level assistance (training, joint ventures, direct investment) and coaxed into pulling itself up by its bootstraps into the advanced world? Or will it respond to a "grand bargain" which would put it back on the International Monetary Fund and the World Bank into Moscow and give the Soviet government not just economic, but political and civil liberties imperatives of the kind most Soviet leaders would have spat on up to the mid-1980s?

The first approach has the merit of humility: it does not presume to tell a superpower what to do. Indeed, the second approach might well be killed by those in Moscow who argue that a superpower must not be told what to do, even if it is collapsing. But the second recognises two things which are probably now true. First, that marketisation cannot be achieved without very large support; and second, that the reformers in the Soviet Union need to have tangible results to show, relatively soon, if their pitch is not to be delayed and rendered meaningless by the hardliners.

The third consideration is this: that the Soviet Union has seen the death of active communism, but the dead hawk still surrounds everything. A convulsive heave is required for society to throw it off. The west should make it clear that it is prepared to support this process, and to assist the building of civil society thereafter: it would do so at a time when the Soviet Union is more open and willing to change than at any time before. It would be an act both self-interested and idealistic: it should be done.

Jurek Martin

## Sticky case in point



FOREIGN AFFAIRS

It is a pretty sad commentary on the real interest of the European Community in Japan that Mr Jacques Delors, the Commission's president, has allowed five years to elapse between visits to Tokyo. Nor does it help that he arrives as the anti-Japanese remarks of a French countrywoman reverberate around Japan. And if the comments of Mrs Edith Cresson, the new French prime minister, were predictable, an additional Europeanism has been provided by the shattering and truly iniquitous news that British jam costs twice as much in Tokyo as it does in London.

This last piece of information comes not from the European jam lobby but from a joint Japanese-American study on relative prices. It is part of the Structural Impediments Initiative round of bilateral negotiations, the importance and breadth of which Mr Delors should note and learn from.

Whatever may be thought about the ultimate wisdom of getting Japan to behave more like the United States, still is a genuine exchange with real policy implications, not only for Japan. Far from dragging Japan down to American levels of productivity and savings, some smarter Americans believe that the SII process could end up by making the Japanese even more efficient, much as the internal financial liberalisation of the 1980s, brought on in part by US pressure, energised Japanese banks and brokerage houses into international powers.

If it is desirable that Japan should play a bigger world role, and given the demographic factors already producing domestic economic strains, shifting resources from, say, distribution to production may be no bad thing - for the Japanese and for everybody else. After all, global burden-sharing is going to be the leitmotif of the next two decades and getting Japan on board as a full partner is indispensable.

The European Community has not yet begun to think in these terms, comfortable or uncomfortable, as it is in an overwhelmingly commercial relationship with Japan. What

is often referred to as the "triangle of tension" between the US, Europe and Japan remains taut, often fraught, across the Pacific, but is slack to the point of negligence when stretched from Europe to Japan.

Sadly, it does not appear that Mr Delors is going to Tokyo with a plan to get the relationship out of this straitjacket of indifference. The Japanese, perhaps airily, would like a declaration of political co-operation, but the EC seems intent on tying such a commitment to better bilateral trade relations. Only in the wider forum of the Group of Seven summit framework does it apparently see the need to talk properly to Japan.

Paradoxically, this approach simultaneously makes sense and is short-sighted. It scores on the first count because a good case can be made for strengthening the G7 as a policy-making instrument. As the

presence around the world is going to be reduced. In so writing in the New York Times this week, Mr William Hyland, editor of the establishment Foreign Affairs journal and a conspicuous transatlanticist, merely confirmed this but his words are worth repeating.

"There is no longer a persuasive threat that requires keeping more than 500,000 ground, air and naval forces in Europe and the Far East. Why should Americans pay to defend rich European allies, or spend \$800m a year to rent naval and air bases in the Philippines?"

Mr Hyland is not recommending wholesale disengagement, but a rebalancing of domestic and foreign priorities. He is not talking about the dissolution of Nato or the bilateral security treaty with Japan, but of a more equitable sharing of the burdens; and here there are common European and Japanese experiences.

In the opinion of David Hale, of Kemper Financial Services, in a paper submitted to a recent conference in Wisconsin, there is much to be learned from the old "offset" agreement between the US and Germany. He notes that a similar, but informal, offset agreement has been in place with Japan. Under this deal, *inter alia*, Japan helped stabilise the US financial markets in 1987 and 1988 (at considerable cost to its own financial institutions) while continuing heavily to buy US aerospace, to the disadvantage of European competition. But this arrangement may no longer be adequate.

His solution is two-part: "The development of national burden-sharing indices for measuring each country's contribution to a diverse mixture of international public goods, such as external defence expenditures, untied foreign aid, grants to multilateral economic development institutions and world environmental protection", and a separate US bilateral programme with Japan aimed at Asian security.

The evolution of a separate European security framework is another matter entirely. But it does not take a genius to work out that there is a common interest between Europe, Japan and the US over and beyond the price of jam or the sale of Japanese cars in Europe. It is time Mr Delors, and others, recognised this.

## LETTERS

### Why pay should reflect performance and bargaining must be co-ordinated

From Mr John Banham.

Sir, Your leader of May 17 ("Fiddling while the jobs go") states that "Britain's anachronistic method of wage bargaining is requiring unemployment to rise above 3m, in order to reduce wage inflation to a sustainable level".

Unfortunately, it is not the method of wage bargaining that is the anachronism. Your leader managed to discuss pay without even mentioning the words performance and competition - in language reminiscent of the 1970s, you propose ways round the uncomfortable reality that pay must be earned. It will not do, as our replies to previous injunctions in your columns have made clear: we must reflect performance. That is the beginning and the end of the matter. Since the situation of employers, and individuals' performance, varies widely, any central co-ordination of private sector pay bargaining is certain to do more harm than good as the experience of the 1970s demonstrated all too clearly.

What the CBI can and does do every Autumn is to provide all its members with a detailed briefing on the economic background to up-coming wage negotiations. Those responsible know full well what room for manoeuvre they have if their unit labour costs are to remain internationally competitive. We publish the full range of UK pay settlements (not an average) and the associated productivity changes (for the manufacturing sector, at least).

A plea to recognise the reality of company cars

From Mr D Partridge.

Sir, What an interesting view of company life is presented by your recent article "Company car policy goes in for a rethink" (May 10). We see the junior employee - presumably the sales representative - covering many miles on business. The middle and senior management cover more private miles - presumably driving down to the weekend retreat - while driving hardly any business miles at all.

Sadly this picture does not reflect the reality of life within manufacturing industry where, in my experience, the number of business miles increases

every quarter. The CBI's Pay Databank enabled us, six months and more ahead of the field, to detect and publicise the first signs of a changing climate. Realism began to return: to attempt to criticise us now for telling things the way they are, or were, is plain ridiculous.

But we never discuss pay in isolation from performance. It is a habit we commend to your leader writers, as well as to the government - since your proposals may well be relevant to wage bargaining in the public services sector, where competition is much less relevant and a concern for performance is (regrettably) less than apparent.

John Banham, CBI, Centre Point, 103 New Oxford Street, WCI

From Mr James McFarlane. Sir, As Lord Weir says (Letters, May 21), your editorial, "Fiddling while the jobs go", was spot-on, though it rums counter to the philosophy of the 1980s. This was that every company should fix its own pay levels according to its individual circumstances, without regard to the common good. In proposing that co-ordination and leadership are now necessary in pay bargaining, you run the risk of being accused of corporatism by those who prefer ideology to analytical thought.

The natural vehicles for such co-ordination are the employers' organisations, formed for

that purpose by our predecessors. During the last decade, these bodies seemed out of tune with the new entrepreneurial attitudes and they became somewhat unpopular not only with the government, but also with some of their own members. It was thought rather unmanly to consult others about wages or to adhere to common policies.

These views would have been proved correct if they had succeeded in controlling unit costs - but the evidence is to the contrary.

(It is true, of course, that co-ordinated pay bargaining in the 1970s had been just as unsuccessful, but the reason for this was the gross privilege enjoyed by the unions under the then current employment legislation. This has since been corrected.)

If we continue stubbornly to ignore the experience of other countries, where co-ordinated bargaining within a balanced legal framework gives better results than ours, then the consequences will be as you say - loss of jobs and a continually shrinking industrial base. Companies, in their own legitimate interests, will abandon their least profitable products, close their least profitable factories and continue the retreat to higher ground as the floodwaters of foreign competition swirl through the marketplace.

James McFarlane, 24 Broad Street, Ludlow, Shropshire

### Stamping out postal delays

From Mr Dick H Pantlin.

Sir, Your excellent article of May 16 on Britain's postal service ("Fresh package for the post") raises the even more important question of the delays in the international services, especially to and from other EC countries. From post to delivery can frequently exceed a week and delays of 10 days are common.

It would be useful if international postal authorities could organise a valid survey of the time taken for mail to reach its destination from end to end: selection of towns in EC countries and publish the results. Only such a survey could identify the seriousness of the problem. Then it would be for the same authorities to find a means of reducing the delays. The delays occur because the sender and addressee cannot do so. One suspects that thousands of bags of mail lie unopened for long periods in sorting offices. If the authorities will not do so, perhaps chambers of commerce might provide the necessary evidence by a well-prepared test? Dick H Pantlin, 1180 Avenue de Mercure, Belgium

### Tagging whom?

From Mr Martin Thomas.

Sir, You report that an Australian company has developed a system which can read tags on cars as they pass traffic lights ("Red light shines at car thieves", Worth Watching, May 10).

This system may have risks for the individual to set alongside the benefit of reduced car theft. Who would have access to this information? The Inland Revenue, perhaps, for verifying car mileage claims? Employers, to monitor the efficiency of their sales staff? Journalists, to see where Lord Hanson went today?

Computers provide powerful means of searching large amounts of data, and these sorts of enquiry are easily carried out. Before a system as described is introduced widely, we should consider the potential for abuse and design adequate safeguards.

Martin Thomas, Princes, 26 Mansers Street, Bath

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<p><b>Dr Klaus Mündl</b> Österreichische Nationalbank</p> <p><b>Mr Ricky Hall</b> Bank for International Settlements</p> <p><b>Mr Alexandre Doumrov</b> The State Bank of the USSR (Gosbank)</p> <p><b>Mr Hüsnü Akhan</b> Central Bank of the Republic of Turkey</p> <p><b>Dr Stewart Murray</b> Gold Fields Mineral Services Ltd</p> <p><b>Mr Fraser M Fell</b> Placer Dome Inc</p> <p><b>Mr Robin Plumbridge</b> Gold Fields of South Africa Limited</p>	<p><b>Mr Robert Champion de Crespigny</b> Normandy Position Group</p> <p><b>Mr Shinichi Kazama</b> Mitsubishi Corporation</p> <p><b>Mr Mel Frydrych</b> Fleet Precious Metals Inc</p> <p><b>Dr Gan Tjoen Hok</b> Republic National Bank of New York, Singapore</p> <p><b>Dr Fabio Torboli</b> World Gold Council srl</p> <p><b>Mr Marvin Kaiser</b> Amur Gold Inc</p> <p><b>Mr Martin Greenberg</b> Commodity Exchange, Inc (COMEX)</p>
<p>Official Carrier: <b>AUSTRIAN</b></p>	
<div style="display: flex; justify-content: space-between;"> <div style="width: 45%;"> <p style="font-size: 2em; font-weight: bold;">WORLD GOLD</p> <p style="font-size: 0.8em;">Please send me further details.</p> <p style="font-size: 1.5em; font-weight: bold;">FT</p> <p style="font-size: 0.8em;">A FINANCIAL TIMES CONFERENCE THE BANKER</p> </div> <div style="width: 50%;"> <p style="font-size: 0.8em;">Financial Times Conference Organization 126 Jermyn Street, London SW1Y 4UJ, UK Tel: 071-925 2323. Tel: 27347 FTCONF G. Fax: 071-925 2125</p> <p style="font-size: 0.8em;">Name _____ Dept _____</p> <p style="font-size: 0.8em;">Position _____</p> <p style="font-size: 0.8em;">Company/Organization _____</p> <p style="font-size: 0.8em;">Address _____</p> <p style="font-size: 0.8em;">Post Code _____</p> <p style="font-size: 0.8em;">Tel _____ Tlx _____ Fax _____</p> <p style="font-size: 0.8em;">Type of Business _____ HA</p> </div> </div>	











## INTERNATIONAL COMPANIES AND FINANCE

## Caterpillar loss warning fails to unnerve Wall St

By Karen Zagor in New York

CATERPILLAR, the world's biggest manufacturer of earth-moving equipment, yesterday warned that it might turn in a second-quarter loss. It said its earnings outlook for the rest of 1991 was uncertain.

The company, whose fiscal health has deteriorated since 1988, when it turned in net earnings of more than \$616m, blamed its woes on unfavourable economic conditions in the US, Canada and Europe, which have depressed sales more than expected.

Although shares in Caterpillar slid 4% to \$49 at midday yesterday, in a market which was broadly higher, the company's bleak outlook for 1991 did not cause shock waves on Wall Street.

In the first quarter, Caterpillar turned in a net loss of \$32m, or 32 cents a share, reflecting the impact of recession on construction activity.

With construction tending to trail the rest of business, many analysts do not expect a strong recovery in Caterpillar's earnings before 1992, even given the possibility of an improvement in the US economy in the second half.

Caterpillar said the company's economists expected the economy to show some improvement later this year. It

said Caterpillar would continue to fine-tune production to meet demand.

The impact of recession on the construction industry was also reflected in the second-quarter results at Deere & Company, the world's biggest manufacturer of agricultural equipment. The company yesterday turned in net income of \$73.1m, or 96 cents a share, against \$144m, or \$1.90 a share, earlier. Sales fell 9 per cent to \$1.98bn from \$2.12bn.

The results were not as bad as Wall Street had expected. Shares in Deere added 4% to \$60.4 yesterday morning.

Mr Hans Becherer, chairman and chief executive, said the results reflected the effects of producing at a significantly lower volume than last year. Deere's total worldwide production fell 14 per cent in the three months.

Mr Becherer said Deere's North American retail sales of industrial equipment fell sharply in the 1991 quarter, reflecting lower construction activity from this recession.

"We believe, though, that we have out-performed the lawn and grounds care product industry, due in part to strong acceptance of newly-introduced products," he said.

## BA falls 62% but maintains dividend

By Paul Betts, Aerospace Correspondent

BRITISH Airways reported yesterday a 62 per cent slump in pre-tax profits for its financial year ended last March and warned it would make a loss in the first quarter of its current financial year.

However, Lord King, BA's chairman, said the airline had decided to maintain its dividend at last year's level of 8.85p because the company was confident airline traffic would recover and BA would "weather the storm better than most of our competitors".

In common with other leading international airlines, BA was hit by the effects of the Gulf war and the recession in many western markets.

The collapse of air travel demand during the Gulf war was largely responsible for a \$210m (\$357m) pre-tax loss in the last quarter of BA's financial year. The fourth-quarter loss also included \$120m in exceptional charges to cover the company's staff reduction programme involving 4,600 people and the write down on older Lockheed L1011 TriStar aircraft which the airline has taken out of its fleet.

BA's pre-tax profits fell to \$130m last year from \$345m the year before. After-tax profits declined to \$95m or 13.2p a share from \$245m or 34.1p a share. Turnover rose 2.5 per cent to \$4.9bn.

These figures were in line with most City expectations. BA's share price closed 5p higher yesterday at 165p after the company confirmed it was maintaining its dividend.

Lord King said the current financial year would be "difficult" for BA. He said he expected BA to make a loss in the first quarter, returning to profitability in the second.

BA said the new financial year would see a repositioning and restructuring of the company to prepare it to seize the opportunities that would come once air travel recovered.

Sir Colin Marshall, BA's chief executive, said BA's scheduled traffic was improving but was still 8 per cent lower in the latest four-week period to May 19 compared with the same period last year.

## Hopewell blazes long-term trail across Asia

John Elliott on the group tipped to become one of Hong Kong's 10 largest companies

When Hong Kong's government was failing to meet the colony's need for a new international airport, an extrovert local civil engineer-turned-entrepreneur called Mr Gordon Wu galvanised it into action by devising his own HK\$250m-300m plan. He was backed by much larger local companies, including Mr Li Ka-shing's Cheung Kong and Hutchison Whampoa.

That was five years ago, but history repeated itself last month when Mr Wu, again infuriated the authorities, by taking a radical route to Chinese leaders, who have been blocking the government's HK\$100bn (US\$12.5bn) airport project.

This week Mr Wu, who heads Hopewell Holdings, is sending details of his revised HK\$60bn-HK\$80bn plan to Peking.

He says it is a contingency plan and does not want to start building until 1997, when Hong Kong returns to Chinese sovereignty.

"I'm too busy right now," he says, combining a rare display of diplomatic tact with an equally rare admission he has enough work to keep him busy.

Yesterday he hit the headlines in characteristically flamboyant style with a rights issue for about HK\$5.5bn, one of the colony's largest such issues. It will leave Mr Wu with his controlling stake of just over 40 per cent, backed by 20 per cent held by family and five executive directors.

Hopewell is tipped by analysts to be one of Hong Kong's 10 largest companies by the end of the decade. It is now in the top 30 with a market capitalisation of HK\$7.5bn.

A Princeton-educated son of a Hong Kong taxi fleet owner, Mr Wu founded the company as a property and construction business in 1969 with a HK\$15m loan from the Hongkong Bank.

He would probably be richer, and his company a more popular stock, if he had stayed with the conventional Hong Kong property tycoons' business of multi-storey blocks of flats and offices.

But, unlike most of Hong Kong's ethnic Chinese entrepreneurs, he is more of an ideas man and an impatient engineer, than a cautious trader and he rarely avoids controversy.

Aged 54, he is blazing, what he regards, as a more secure, long-term trail across Asia with joint venture infrastructure projects on a design, build and operate basis.

Costing over HK\$100m, Mr Wu says these projects will make him the biggest foreign investor in China and give him a wider Asian base.

They include: a 123km, US\$1bn highway and a 130MW, HK\$28m power station in southern China, where he has built a hotel and a 700MW, HK\$3.9bn power station; a second 700MW power station in the Philippines following the first US\$45m, 210MW project; and a US\$8.8bn road and rail system in Bangkok.

Mr Wu forecasts these projects will produce net profits of HK\$30m or more in 1994-95, an increase of "not less than" HK\$700m this year. Last year there was HK\$517m net profit on HK\$1.09bn turnover, including contributions from Tileman and Slipform Engineering of the UK which Hopewell bought three years ago. Despite his successes, doubts remain about his ability

to deliver and there is concern about insufficient depth of senior and middle management.

Li Ka-shing's involvement might help allay some of these concerns, but basically Mr Wu is regarded as a maverick with sudden enthusiasms which stretch his group's financial and managerial capabilities.

Mr Wu's expertise is putting together complete packages, including finance, for poorer countries on what he calls a "hire purchase basis", using minimal Hopewell capital.

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## Solvay, Upjohn alliance

By Andrew Hill in Brussels

SOLVAY, the Belgian chemicals group, and Upjohn, the US pharmaceuticals company, have formed an alliance to market two of their anti-depressant and anti-anxiety drugs.

Upjohn has been mentioned recently as a possible pharmaceutical partner for ICI, the UK chemicals group in which Hanson now has a 2.22 per cent stake. This deal means the US company will be able to use Solvay's European sales force to market its anti-anxiety drug, Xanax.

Mr Alois Michielens, of Solvay's executive committee, said yesterday it was an "excel-

lent agreement" for the two companies, but added no further links were planned with Upjohn at this stage.

The strategic alliance should also enable Solvay to attack the US dominance of the anti-depressant Prozac, produced by Eli Lilly, which in two years has captured more than 50 per cent of the US market.

Upjohn has agreed to the joint marketing of Solvay's rival anti-depressant, fluroxamine, once it receives US regulatory approval.

In Europe, the two companies will start their joint marketing effort in October this year.

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BA said the new financial year would see a repositioning and restructuring of the company to prepare it to seize the opportunities that would come once air travel recovered.

Sir Colin Marshall, BA's chief executive, said BA's scheduled traffic was improving but was still 8 per cent lower in the latest four-week period to May 19 compared with the same period last year.

These figures were in line with most City expectations. BA's share price closed 5p higher yesterday at 165p after the company confirmed it was maintaining its dividend.

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## INTERNATIONAL COMPANIES AND FINANCE

## KKR's drive to raise \$1.5bn in fresh funds ends

By Martin Dickson in New York

KOHLBERG Kravis Roberts (KKR), the most successful US leveraged buy-out specialist of the 1980s, has virtually completed a seven-month drive for fresh funds, raising \$1.5bn from investors to help finance deals over the next few years.

The firm told its annual investors' meeting in New York, which ended yesterday, that its efforts to raise a new pool of between \$1bn and \$2bn was essentially complete, although more commitments could be made to the fund over the next few weeks.

This boosts its equity pool for deals to around \$2bn since it sold its \$1.5bn to invest from its previous 1987 fundraising.

The latest drive was a significant test of investors' appetite for the LBO market and for KKR's role in it, which became particularly controversial after its \$28bn hostile takeover of RJR Nabisco in 1989.

The total raised is solidly respectable in a difficult market rather than startling. However, some long-standing investors in KKR pool, such as the Harvard University

endowment fund, declined to put money into this one because of dissatisfaction over the high fees demanded by KKR. It usually charges a 1.5 per cent annual fee for managing money and keeps 20 per cent of any capital gain.

Soma state pension funds have virtually stopped investing in buy-out funds because they are near their limits on this type of investment.

KKR has made clear to potential investors that future buy-outs in which it participates are likely to involve much more equity, relative to debt, because of the more conservative banking climate of the 1990s.

It has also emphasised that it will be looking at investments other than buy-outs, including start-up companies, equity stakes in troubled businesses, and minority investments.

Some investors fear that the returns on such investments, and the reduced leverage in buy-outs, may be significantly lower than those they enjoyed during the 1980s buy-out boom.

## Cummins slices dividend with outlook warning

By Nikki Tait in New York

CUMMINS ENGINE, one of the world's leading diesel engine makers, yesterday cut its quarterly dividend from 55 cents a share to 5 cents a share, warning that it sees nothing to indicate that a recovery in economic conditions is underway.

"Despite the resolution of the Persian Gulf situation, there is great uncertainty about the extent and duration of the recession," said Mr Henry Schacht, chairman.

Cummins had already delayed its dividend decision last month, saying that it hoped to have a clearer picture of when the economy might start to improve by waiting a few weeks.

But yesterday Mr Schacht commented that: "While we are benefiting from our cost-reduction efforts and the continued growth of our mid-range engine business, we see nothing to indicate that a recovery might be in sight."

Cummins added that it expected to report a loss in the second quarter, but that this should be smaller than the operating loss of \$34.3m seen in the first three months of 1991.

## Dayton Hudson earnings suffer from UK acquisition's dilution

By Nikki Tait

DAYTON HUDSON, one of the five largest US retailers, yesterday reported a slump in first-quarter profits, to \$34m after tax compared with \$60m in the same period a year ago.

Earnings, on a fully-diluted basis, fell from 73 cents a share to 39 cents - with the acquisition of the Marshall Fields chain, from Britain's BAT Industries last June - continuing to have a dilutive effect. Dayton said this factor knocked about 15 cents off earnings, while a further 19

cents related to the employee stock-ownership plan.

Dayton Hudson confirmed it expected a "very difficult" first half, and said the "soft economy" in California was proving particularly painful. The company's derives about a third of its business from this state.

Dayton's sales in the first quarter - which ended on May 4 - totalled \$3.35bn, compared with \$3bn a year ago. However, the advance came largely from new selling space and acquisitions. On a comparable store

basis, sales increased by only 1 per cent.

On an operating profit basis, Dayton's Target chain made a lower contribution, as margins ebbed, while Mervyn's reported a slightly improved result.

Operating profit in the department store division declined.

However, in spite of the weak results, Dayton shares - which have been strong recently - were \$1 1/4 higher at \$7 3/4 before the close in New York yesterday.

## PacTel sells 25.3% share stake in Microtel to BAe

By Martin Dickson

PACTEL, the large US telecommunications company, has sold its 25.3 per cent stake in Microtel, one of three companies set up to provide PCN wireless communications in the UK, to one of its partners, British Aerospace.

Its withdrawal from the market raises questions about PCN's commercial viability.

PCN - it stands for Personal Communications Network - is an idea being developed in Britain which would provide mobile communications in competition with existing cellular telephone networks.

Proponents say the system could pose a long-term threat to cellular, being cheaper and using more portable telephones.

However, Mr Lee Cox, president of PacTel, said the company was withdrawing from the UK because it felt "the investment risk was unacceptable".

Mr Cox said PacTel had withdrawn for two reasons.

First, after considerable research, it had concluded that consumers would view PCN as no different from the UK's two existing cellular services. Second, it thought that the cost of a UK network would be rather higher than originally estimated.

He argued that these same factors would apply to the US market, where PCN is currently in an experimental phase but seen as a potential long-term threat to parts of the cellular market.

PacTel, which operates cellular systems in six US markets and is investing in Mannesmann Mobilfunk's cellular network in Germany, declined to spell out what it had sold its stake for.

But it said it had received more money than it put into the venture.

Other partners in Microtel are Millicom, a US company, and Matra of France.

Unconfirmed reports suggest Matra may be reconsidering its investment.

## Quebecor hit by publishing blow

By Robert Gibbens in Montreal

QUEBECOR, North America's second largest commercial printer, took a severe blow from its forest products and publishing subsidiaries in the first quarter.

Quebecor, controlled by Montreal publisher Mr Pierre Peladeau, has British publisher Mr Robert Maxwell as a partner in some of its North

American printing and forest products businesses.

Overall, Quebecor reported earnings of C\$2.3m, or 10 cents a share, against C\$4.1m, or 18 cents, excluding special gains, a year earlier.

It attributed the poor performance to heavy declines in advertising in its newspaper and magazine divisions. Also,

the pulp and newsprint subsidiaries have seen earnings collapse because of weak demand and prices.

Overall revenues in the first quarter were up 17 per cent to C\$573m, the increase due mainly to inclusion for a full quarter of US printing plants acquired at the end of February, 1990.

## Apple Computer sheds 1,500 jobs in shake-up

By Martin Dickson

APPLE Computer, the US personal computer manufacturer, plans to cut its workforce by around 10 per cent, or 1,500 people, as part of a restructuring to slash its operating expenses.

The financial pressures on the company stem both from the downturn in the US economy and a policy Apple implemented last October, when it cut the price of its products in a bid to boost market share.

The move was extremely successful, with shipments of its Macintosh computer soaring by 85 per cent in the last quarter, but this in turn has put pressure on its profit margins.

The company said yesterday that it would cut its workforce by about 10 per cent through both layoffs - which would occur mainly in the current quarter - and attrition. It employs 15,600. All types of employee would be affected.

It would also be taking other steps, including relocating and consolidating some functions and

reducing management levels. Mr John Sculley, Apple's chairman, said the company had to restructure to match the "economic realities" of its new market share strategy.

Even though sales of its mid-range and high end computers - which provided it with the highest gross margins - had grown somewhat faster than those of the industry, the growth was not enough to offset the impact of the dramatic product mix shift towards its low end models.

Mr Sculley added that the strengthening dollar had also put pressure on the company's overseas earnings. The costs of restructuring will be charged against profits in the third quarter, which ends on June 28.

Stagnant sales and a price war are hitting the earnings of US personal computer manufacturers in general. Last week, Compaq Computer, another of the sector's leaders, shocked Wall Street when it said it expected a decline in sales and earnings in the current quarter.

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## Creating value

**Eastern Germany a top priority:** The continued expansion of our east German network will remain a primary focus for creating value in the coming years. Commerzbank's strategy of "going our own way" by independently opening new branches allows us to establish our corporate identity and ensure quality right from the start.

Convinced that an economically sound eastern Germany is critical for Europe, Commerzbank, together with fellow members of the Europartners Group (Banco di Roma, Banco Hispano Americano, and Crédit Lyonnais), launched "The European Initiative for Eastern Germany" in 1990, a programme to promote investments in the area.

## for our clients

**Commitment to internationalization:** Operating in more than 30 countries, the Commerzbank Group provides wholesale and investment banking services on a global scale. In addition to expanding our capabilities to serve the Single European Market, we are also extending our presence in Eastern Europe this year with new offices in Budapest, Prague and Warsaw.

Commerzbank's shares are quoted on more international stock exchanges than any other German corporation. In 1990, we were the first foreign company to become listed on the Spanish bourses, in Madrid and Barcelona.

## and shareholders

As the new decade of accelerating change unfolds, creating value will continue to be the cornerstone of our long-term strategy. Over the years, we have systematically reinforced our financial base. Our strong earnings position has in turn opened up new perspectives for the Bank's future that will both strengthen customer service and enhance value for our shareholders.

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\* to be opened soon.

**Citicorp Banking Corporation**  
U.S. \$250,000,000  
Guaranteed Floating Rate Subordinated Capital Notes  
Due July 10, 1997  
Unconditionally Guaranteed on a Subordinated Basis by  
**CITICORP**  
Notice is hereby given that the Rate of Interest has been fixed at 6.3125% and that the interest payable on the relevant Interest Payment Date, November 22, 1991 against Coupon No. 30 in respect of US\$10,000 nominal of the Notes will be US\$322.64.  
May 22, 1991 London  
By: Citicorp, N.A. (CSSI Dept.), Agent Bank **CITIBANK**

**CENTRAL EUROPEAN**  
EUROPEAN & AUSTRIAN  
RAIPIRIS S.A. - VIENNA  
FOR THE EUROPEAN  
GUARANTEED FLOATING RATE  
NOTES DUE 1998  
For the period 25. May 1991 to August 25, 1991  
The interest rate shall be 6.3125% p.a.  
Interest payment date: August 25, 1991  
Coupon number: 27  
Amount: FF 125.00 for the denomination  
FF 250.00 for the denomination  
The Principal Paying Agent  
"NOTES ORIGINALE"  
ALLIANCE BANK OF LUXEMBOURG  
15, Avenue de la Poste, Luxembourg

**TCH Investments N.V.**  
Notice is hereby given to holders of  
Bearer Depository Receipts such as  
representing ownership of one Class "A" share  
of TCH Investments N.V. that after a  
declaration of a dividend as the Annual  
General Meeting of Shareholders of  
TCH Investments N.V. held in Con-  
sensus on 21st May, 1991 holders of Bearer  
Depository Receipts are entitled to a per  
dividend of US\$ 3.50 per receipt payable  
as from 31st May 1991 at the office of  
Pierres, Hidding & Partners N.V.,  
Rokin 35, Amsterdam, against surrender  
of dividend coupon no. 17.  
Caribbea Depository Company N.V.,  
Willemstraat, Curaçao  
22nd May, 1991

**COMPANY NOTICES**  
**LEEDS PERMANENT BUILDING SOCIETY**  
£250,000,000  
Floating Rate Notes Due 1997  
In accordance with the terms and  
conditions of the Notes, the Interest  
rate for the period 21st May, 1991  
to 21st August, 1991 has been fixed  
at 11.725% per annum. The Interest  
payable on 21st August, 1991 against  
Coupon 6 will be £236.53 per £10,000  
nominal and £2,365.34 per £100,000  
nominal.  
Agent Bank and  
Principal Paying Agent  
**ROYAL BANK OF CANADA**

**ASSET-BACKED  
FINANCE**  
The FT proposes to publish this  
survey on  
19th June 1991.  
It will be of particular interest to  
the 54% of chief executives and  
30% of chief financial officers in  
Europe's largest companies who  
read the FT. If you want to  
reach this important audience,  
call Andrew Blair on 071- 872  
4063 or Anna Fairfax on 071-  
872 4167. Alternatively please fax  
071- 872 3078.  
**FT SURVEYS**

**Jardine Strategic Holdings Limited**  
400,000  
6 1/2% Convertible Cumulative Preference Shares  
Available in the form of  
International Depositary Receipts  
NOTICE IS HEREBY GIVEN that the Annual Report of Jardine  
Strategic Holdings Limited for the year ended 31st December, 1990 is  
available upon request from the Depositary and its Agent.  
Depositary  
Banque Indosuez Luxembourg  
39 Allée Scheffer  
L-2520 Luxembourg  
22nd May, 1991  
Agent of the Depositary  
Credit Suisse  
Paradeplatz 8  
CH-8021 Zurich



## INTERNATIONAL COMPANIES AND CAPITAL MARKETS

## Component sales keep TDK ahead at Y44.8bn

By Neil Weinberg

PRE-TAX profits of TDK, the world's leading maker of magnetic tapes, edged ahead in the year to the end of March. The company saw profits rise 1.3 per cent to Y44.8bn (\$324.3m) on a 9.1 per cent rise in sales to Y413.97bn.

Although operating profits were down 3.4 per cent, a rise in the financial balance more than compensated, TDK said.

Sales were boosted by strong demand for electronic components and semiconductors. Sales for the recording media section, however, rose only slightly as domestic tape sales declined.

TDK sees sales rising a further 6.3 per cent to Y440bn, and pre-tax profits 11.6 per cent to Y50bn in the year to the end of March 1992.

Audio tape sales are likely to remain sluggish, while demand grows for electronic parts, including computer components, the company said.

## Casio 24% up at record Y17.3bn

By Emiko Terazono in Tokyo

CASIO Computer, the Japanese digital watch-maker, announced a 24.3 per cent rise in unconsolidated pre-tax profits to a record Y17.3bn (\$124.4m) for the year to March 1991.

Casio attributed the strong profit gain to an improved cost-to-sales ratio and said overall sales increased 10.2 per cent to Y281.2bn due to brisk watch sales.

Sales of electronic watches rose 16.6 per cent and electronic musical instruments increased 13.3 per cent. After-tax profit advanced 25.2 per cent to Y8.3bn.

For the current year, Casio forecast sales to rise 20 per cent to Y309bn on sales of office computers and liquid crystal screen televisions. Pre-tax profit is projected to increase 20.7 per cent to Y21bn and after-tax profit to Y10.5bn, up 26.3 per cent.

The company expects to spend Y20bn on plant and equipment, a 22 per cent rise on the previous year.

## Video exports help Aiwa result

AIWA, a mid-sized Japanese maker of audio-visual equipment, reported a 23.4 per cent sales rise, helped by video equipment exports to Europe, South America and Asia, writes Neil Weinberg.

Pre-tax profits rose 12.8 per cent to Y13.9bn (\$101.9m) in the year to end-March on sales of Y138.3bn. Exports to North America were sluggish, and domestic sales fell 14.3 per cent, the company said.

The Sony subsidiary also said it would renege its Y3.5 per share dividend, which was last paid for the year to end-November 1986.

## Competition and weakened economy hit ICI Australia

By Kevin Brown in Sydney

ICI AUSTRALIA yesterday announced a decline in interim trading profits, reflecting a weak domestic economy and intense competition from imports. Group sales also fell, and the company is to cut its dividend.

Trading profit before abnormal items in the six months to the end of March was down from A\$116m (\$590.6m) last year to A\$73m. However, consolidated net profit after abnormal items advanced to A\$73m from A\$44m in the comparable period of last year.

The company predicted "difficult trading conditions" for the second half, but said a strong balance sheet and its restructuring plans would assist profit recovery as business conditions improved.

ICI Australia, 62 per cent owned by the UK group, said it made an abnormal profit of A\$74m from the disposal of a

51 per cent interest in Catalum, a manufacturer of specialty water treatment chemicals. This was offset by a provision of A\$25m to cover the costs of restructuring. Net profit excluding abnormal items fell by 46 per cent to A\$24m.

Revenue was down 5 per cent to A\$1.4bn, reflecting a fall in the sales of all leading business groups, with the exception of explosives. The company said the interim dividend would be cut from 18 cents to 5 cents, fully franked.

ICI said that although it had benefited from lower interest rates, savings were largely offset by higher borrowing. Net interest expense of A\$37m was only slightly lower than in last year's first half.

The group said it had made a "rigorous" review of the business, and had achieved

significant reductions in fixed costs. More savings would accrue from further restructuring.

Although sales of industrial and specialty chemicals were 7 per cent lower, the group said it maintained profits through tight cost control.

Plastics profits continued to decline in the face of weak demand and strong import competition, including "significant dumping," the directors said. However, provisional anti-dumping duties were imposed in January on imported polyethylene from 10 countries.

Fertiliser and crop care sales fell 21 per cent, as a result of the depressed wool market and uncertainties over wheat production. However, the fall in profit was mitigated by firmer prices and substantial cost reductions, the group said.

## Endesa rises after tax to Pta68bn and lifts payout

By Tom Burns in Madrid

ENDESA, Spain's main electricity utility which is 70 per cent state-owned and listed on Wall Street, yesterday reported higher profits for 1990 and said it would pay an increased dividend.

After-tax profits have risen by 15 per cent to Pta68.1bn (\$68.1bn) and the company proposes to step up its dividend to Pta109 per share from the Pta100 of 1989.

Mr Feliciano Fuster, chairman, said Endesa had generated a cash flow of Pta144.3bn which had allowed the company to finance investments totalling Pta47.8bn and to reduce its debts by Pta76.5bn.

Endesa, which has made a number of controversial stock acquisitions in rival companies, is at the centre of a reorganisation of the fragmented domestic electricity sector. It caused a stock market sensation in March when it paid Pta45.5bn to acquire 80 per cent of Electra de Viesgo, Spain's ninth-ranked power company.

Mr Fuster said yesterday that Endesa was "continuing to talk" to several utility companies in the private sector which he did not name. But he acknowledged that the pace of the discussions had slowed following a decision by Iberdrola and Hidrotra, the two biggest private power groups, to join forces.

The merger of Iberdrola and Hidrotra - into HI Holdings - was widely viewed in Spain as a defence against Mr Fuster's aggressive acquisition strategy. Endesa has around 65 per cent of Spain's electrical production. HI Holdings controls some 30 per cent.

Mr Fuster said Endesa's satisfactory results in 1990 were likely to improve further this year due to a 6.3 per cent increase in electricity tariffs, an increase in demand that is currently running at 5.4 per cent and to a decline in Spanish interest rates.

## Narrow range of trading ahead of \$16bn bill auction

By Patrick Harrington in New York and Sara Webb in London

THE US government bond market drifted in a narrow range yesterday morning as dealers and investors nervously awaited the afternoon auction of \$16bn worth of 325-day bills.

At midday, the benchmark 30-year Treasury issue was up 1/8 at 98 1/2, to yield 8.272 per cent. There was a similar lack of movement at the short end, with the two-year note unchanged at 100 1/4, carrying a yield of 6.804 per cent.

Bond dealers reported that activity was again light, with market participants hoping that retail investors would show more interest in the day's bill auction than they did last week in the note and bond sales.

If there is insufficient demand from the retail end of the market, the bill sale could leave dealers in the same situation as last week, carrying

## GOVERNMENT BONDS

large positions of unwanted government paper. This could pull further downward pressure on bond prices, and lift yields as the remaining \$20bn of Treasury securities are auctioned later in the week.

SWEDISH government bond prices rose yesterday morning as domestic and foreign buyers flocked to the market in the hope of gaining from falling interest rates. Early gains were overturned, however, as investors took profits and the market fell back in the afternoon. Longer-dated bonds closed lower, while shorter-dated bonds were almost unchanged.

This week's strong buying interest in Swedish government bonds follows Sweden's decision on Friday to link the krona to the European Currency Unit. The move is taken as a sign that Swedish interest

BENCHMARK GOVERNMENT BONDS									
	Coupon	Red.	Price	Change	Yield	Week	Month	3-Month	6-Month
UK GILTS									
10.500	08/92	102-22	+0.002	10.24	10.24	10.24	10.24	10.24	10.24
10.500	08/92	102-26	+0.002	10.24	10.24	10.24	10.24	10.24	10.24
10.500	08/92	102-21	+0.002	10.24	10.24	10.24	10.24	10.24	10.24
US TREASURY									
8.000	05/91	98-14	+0.002	8.08	8.08	8.08	8.08	8.08	8.08
8.125	05/91	98-07	+0.002	8.08	8.08	8.08	8.08	8.08	8.08
JAPAN									
No 119	4.000	08/90	98.5018	-0.009	7.83	7.83	7.83	7.83	7.83
No 120	4.000	08/90	98.5011	-0.009	8.81	8.81	8.81	8.81	8.81
GERMANY									
8.000	01/91	103.0000	+0.005	8.30	8.30	8.30	8.30	8.30	8.30
FRANCE									
8.000	08/94	102.1880	-0.002	8.30	8.30	8.30	8.30	8.30	8.30
8.000	01/91	103.0000	+0.005	8.30	8.30	8.30	8.30	8.30	8.30
CANADA									
8.750	05/91	101.0000	+0.005	8.30	8.30	8.30	8.30	8.30	8.30
NETHERLANDS									
8.000	05/91	98.5000	-	8.63	8.63	8.63	8.63	8.63	8.63
AUSTRALIA									
12.000	07/90	114.5041	+0.001	10.40	10.40	10.40	10.40	10.40	10.40
BELGIUM									
10.000	08/90	104.9999	+0.005	8.16	8.16	8.16	8.16	8.16	8.16

London closing, "dollar" New York morning session. Prices US \$100, UK in 100s, others in 100s. Yields: Local market standard.

Source: Reuters. Data courtesy of the Bank of England.

rates will fall over the next few months. Hopes of lower rates were confirmed yesterday when Sweden's central bank, the Riksbank, said it intended to lower the overnight lending rate from 12 per cent to 11 per cent. It said the average rate of accepted bids for reverse repurchase agreements fell from 12.35 to 11.47 per cent.

Demand at yesterday's auction of \$16bn of 11 per cent bonds due 1999 was strong, traders said. Total bids amounted to \$17.17bn and the range of bids - or "tail" - was very narrow. The average accepted yield was 10.404 per cent, but prices fell to give a yield of 10.55 per cent by late afternoon, compared with 10.43 per cent at Monday's close.

DENMARK's central bank said it would cut its two key interest rates by one-half of a percentage point, with effect from today. The key lending rate to banks will be cut from 10 per cent to 9.5 per cent and the rate on banks' deposits from 9.5 per cent to 9 per cent.

Elsewhere in Europe, traders said French government bond prices fell slightly as some investors moved out of the

French market to buy Swedish bonds. Hopes of a cut in the interest rate were confirmed yesterday when the Bank of France announced it had left its intervention rate unchanged at 9 per cent at a securities repurchase tender.

THE UK government bond market drifted slightly across the range of maturities. The benchmark 11 1/2 per cent gilt due 2008/07 rose by 1/8 to yield 10.37 per cent by late afternoon. The yield on the 9 per cent gilt due 2006 slipped from 10.07 to 10.02 per cent.

IN JAPAN, concern about oversupply cast a shadow on the government bond market yesterday, although prices closed almost unchanged. An estimated ¥800bn of 10-year JGBs will be auctioned today while a couple of utility companies are also expected to issue perhaps ¥100bn in the next few days.

Overnight unsecured call rates were firmer at 8 per cent yesterday, which traders took as a sign that a cut in the Official Discount Rate is unlikely in the immediate future.

## Bond Corp creditors approve swap plan

By Kevin Brown

BOND Corporation's partially-secured creditors yesterday approved a proposed debt-for-equity swap intended to restructure the group, formerly Mr Alan Bond's quoted flagship.

Bond Corp said a resolution approving a scheme of arrange-

ment implementing the swap was approved by holders of 79.35 per cent of the value of debts owed.

The vote, which was delayed because of objections by American Express Bank, clears the way for final approval of the

scheme by European bondholders in London and Frankfurt this month.

Bond Corp shareholders approved the scheme in Perth on Monday. The scheme must also be approved by the Western Australian Supreme Court.

## Yamaha and Suzuki profits up

YAMAHA Motor, the world's second largest motorcycle maker, reported a sharp increase in profits in the year to the end of March, aided by its diversification moves, writes Neil Weinberg.

Pre-tax profits rose 20.8 per cent to Y8.82bn (\$61.29m) for the year to end-March on sales up 9.5 per cent to Y485.65bn.

After-tax profits were up 21.6 per cent to Y3.24bn, following a decline the previous year. The solid performance was supported by strong sales of air conditioning equipment, heat pumps and marine products, the company said.

Yamaha's motorcycle sales, which account for 43 per cent of its total sales, declined in its home market, however, diversification efforts paid off, and a

sharp rise in sales of boats priced over ¥40m helped boost overall domestic marine sales 22.5 per cent.

Air conditioning and related equipment sales rose 55.8 per cent.

The company expects sales to rise 7.7 per cent to Y490bn and pre-tax profits 6.5 per cent to Y9bn in the year to end-March 1992 on continued strong performances by the marine and engine divisions.

Suzuki Motor, the Japanese small car and motorcycle maker, yesterday reported a 19.9 per cent increase in sales and an 8.2 per cent jump in pre-tax profit for the year to end-March. However, it expects both figures to be flat this year, writes Robert Thomson.

Pre-tax profit was Y28.96bn (\$208.34m) and sales totalled Y1,011bn. The strong performance followed poor results in 1989 and 1988.

The company reported positive domestic demand for its four-wheel drive mini-cars, but the Japanese car market has slowed significantly in recent months and Suzuki does not expect sales growth to be maintained.

For the current year, pre-tax profit is predicted to rise marginally to Y29bn on sales up 0.8 per cent to 1,020bn.

The company said depreciation costs are likely to increase sharply this year as it plans to spend ¥90bn, up 20.6 per cent on plant and equipment, with much of the money to be invested in labour-saving technology.

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## Koito revenues and pre-tax profits advance by 16%

By Neil Weinberg

KOITO, Japan's leading automotive lighting maker which is closely linked to the Toyota Motor group, reported an increase in pre-tax profits of 16.7 per cent to Y7.42bn (\$53.3m) in the year to the end of March. Sales advanced 16.2 per cent to Y143.6bn.

The company has been attempting to hold off the Asahi group of stock speculators, which has been behind the 26.4 per cent holding accumulated by Mr T. Boone Pickens, the US corporate raider, over the past

two years. Although Mr Pickens became Koito's leading shareholder, his efforts to gain representation on the board of directors were consistently rebuffed by management, and he recently announced plans to sell the shares back to Asahi.

Koito expects sales for the year to the end of March 1992 to rise 7.9 per cent to Y155bn. But pre-tax profits are expected to fall by 8.3 per cent to Y6.8bn due to rising personnel and investment costs.

## Taiyo Fishery books pre-tax loss of Y6.1bn

By Robert Thomson in Tokyo

TAIYO Fishery, Japan's second largest fishing company, reported a pre-tax loss of Y6.1bn (\$43.8m) in the year to the end of March.

This is a sharp reversal on last year's profit of Y4.6bn, reflecting the serious problems facing the country's fishing industry.

Sales fell 6.7 per cent from a year earlier to Y542.2bn as Taiyo reduced its fleet of trawling ships from 15 to seven and cut its trawling workforce by half.

These moves were part of a reform programme designed to transform the company into a broader-based food producer. Fishing operations have been depressed by a sharp fall in catches in waters near Japan and by increased labour costs.

The company has reacted by diversifying into livestock meat processing and the development of other processed foods.

For the current year, Taiyo expects a pre-tax loss of Y4bn, on slightly higher sales of Y560bn.

## Meiji Milk down despite turnover rise

MEIJI Milk Products, Japan's second largest dairy foods maker, saw pre-tax profits fall in the year to the end of March, but it expects earnings to recover in the current year, writes Neil Weinberg.

The company posted a 13.3 per cent decline in pre-tax profits to Y5.76bn (\$41.43m) on sales 3.8 per cent ahead from the previous year to a record-high Y407.1bn.

Taxable profits were hit by mounting debt payments due to the rise in interest rates, over the past year, the company said. The modest sales increase was supported by strong demand for concentrated processed milk and yogurt, it added.

Meiji expects pre-tax profits to rebound 4.3 per cent to Y6bn in the year to end-March 1992, although they will remain under pressure from increasing personnel and delivery costs. Sales are expected to rise 3.1 per cent to Y420bn.

## Notice of change of address

Holders of all Bonds, Notes, Coupons, Warrants and other Securities in respect of which Morgan Guaranty Trust Company of New York, London office, acts as Trustee, Fiscal Agent, Principal Paying Agent, Registrar, Transfer Agent, Exchange Agent, Paying Agent, Warrant Agent, Conversion Agent, Reference Agent or in any other similar capacity are hereby notified that:

## Morgan Guaranty Trust Company of New York

## London office

will change its address effective June 24, 1991

from

1 Angel Court

London EC2R 7AE

to

60 Victoria Embankment

London EC4Y 0JP

Telephone, Facsimile and Telex numbers shall remain unchanged. Enquiries connected with the above can be directed to our Corporate Trust Department on 071-325 5102.

JPMorgan

This announcement appears as a matter of record only.

NEW ISSUE

MAY 1991



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(Incorporated with limited liability in the Republic of Finland)

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10 per cent. Nikkei-Linked Notes due 1992

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## FT/AIBD INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market. Latest prices at 6:30 pm on May 21

ALBERTA PROV 8 7/8% 95	150	101 1/2	102 1/2	7.77	BAVERHOFF VESTMENT 7 7/8% 95	1000	98 1/2	7.87	100	7.87
ALBERTA PROV 8 7/8% 95	150	101 1/2	102 1/2	7.77	BAVERHOFF VESTMENT 7 7/8% 95	1000	98 1/2	7.87	100	7.87
AUSTRALIA 8 1/2% 95	400	99 1/2	100 1/2	8.34	WORLD BANK 8 1/2% 95	1000	98 1/2	8.34	100	8.34
AUSTRALIA 8 1/2% 95	400	99 1/2	100 1/2	8.34	WORLD BANK 8 1/2% 95	1000	98 1/2	8.34	100	8.34
BELGIUM 8 1/2% 95	400	101 1/2	102 1/2	7.82	BAVERHOFF VESTMENT 7 7/8% 95	1000	98 1/2	7.87	100	7.87
BELGIUM 8 1/2% 95	400	101 1/2	102 1/2	7.82	BAVERHOFF VESTMENT 7 7/8% 95	1000	98 1/2	7.87	100	7.87
BELGIUM 8 1/2% 95	400	101 1/2	102 1/2	7.82	BAVERHOFF VESTMENT 7 7/8% 95	1000	98 1/2	7.87	100	7.87
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## INTERNATIONAL CAPITAL MARKETS

## New issues by corporations move back to centre stage

By Simon London

NEW issues by corporations took centre stage in the international bond market yesterday, underlining that the recent dominance of sovereign and supranational borrowers is waning and that retail investors are re-emerging.

Toyota chose to borrow in sterling for the first time since 1988, giving Nomura the opportunity to become the first Japanese firm to lead a major transaction in this sector. The Bank of England ruled this year that Japanese firms could lead a major sterling bond issue for Japanese borrowers.

The 1200m three-year deal carries an 11 per cent coupon and was priced to yield 8.5 basis points more than the 10 per cent UK government bond maturing 1994. The paper was re-offered to investors at the fixed price of 99.50 but traded up to 100.00 when the bonds were freed to trade. At this level the spread over the gilt was 47 basis points.

The only complaint from other participants was that the paper was in short supply. Nomura and Warburg Securities, the co-lead manager, had pre-placed over 80 per cent of the issue only 50m allocations for other firms.

Motor industry rival Ford tested the appetite of European retail investors for high yielding Ecu-denominated securities, raising Ecu125m in a deal lead managed by Deutsche Bank Capital Markets.

The five-year paper was re-offered to investors at a fixed

price of 98.45 where the yield is 9.54 per cent. This compares to 9 per cent five-year available on sovereign yields in the second half of the year.

The deal is unlikely to be actively traded in the secondary market, and the higher yield incorporates something of an illiquidity premium.

The large group of 50 banks syndicating the bonds underlined that the deal was aimed at retail investors. However, as a single-A rated corporation, Ford is breaking new ground

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## Citicorp to sell London insurance broker side

By David Lascelles  
Banking Editor

CITICORP has agreed to sell its London-based insurance broking interests to a group of management and institutional investors for an undisclosed sum.

The business, to be known as Nelson Hurst Group Limited, is among the largest Lloyd's brokers with 700 staff and representation in 15 countries. It specialises in indemnity, aviation and marine insurance. Citicorp will continue to use Nelson Hurst for its own insurance needs.

Mr David Woodward, chief executive of Nelson Hurst, said management was unanimous in its support for the deal. The company planned to build on its reputation as one of the leading London specialist brokers.

It would continue to use the Citicorp name in Latin America and Asia.

The buy-out group was advised by Bots & Co, a corporate finance house headed by Mr John Bots, a former Citicorp executive.

Finance for the deal was supplied by NatWest Bank of Scotland and Advent International.

Citicorp has embarked on a programme of sales of non-essential businesses in order to raise additional capital and reinforce its balance sheet in a period of severe loan losses.

Other planned disposals include a stake in Amstar, its municipal bond insurance subsidiary.

However, the group stressed yesterday that this latest sale would not affect its worldwide life insurance business, or its provision of banking services to the insurance industry.

Citicorp had singled out insurance as an area for expansion in the UK during the 1980s.

It acquired the insurance broking interests of Grindlays Bank in 1984 and doubled the size of the business with the purchase of Nelson Hurst and Marsh in 1989.

Citicorp said yesterday that the broking business continued to grow, which was due to date in 1991 ahead of the same period last year.

## An open season for convertibles

By Stephen Fidler, Euromarkets Correspondent

THE boom in issuance of convertible bonds looks set to continue. According to securities houses in London, the ground is being prepared for further sizeable issues for European companies - including at least one from the UK - over the next week or so.

If such convertibles do indeed emerge, they will come as the appetite for new issues of straight equity appears to be slowing moderately and underwriters are seeing signs of increased selectivity. Underlying stock markets are taking a breather while the cash positions of investment institutions in the UK and elsewhere have been run down following a spate of rights issues.

Against this background, companies and their advisers may well see advantage in issuing convertibles, which are

usually viewed by investors as a more defensive investment than straight equity and one which assures better short-term returns.

In continental Europe, this is also the season for convertibles, which often follow annual meetings at which shareholders give authorisations to raise more capital.

In the meantime, convertible issues continue for companies in the third world, which are benefiting from a growing interest in emerging markets.

Already this week, news emerged of a \$100m convertible for Indocement - lead managed by Goldman Sachs - one of Indonesia's largest companies, and of a \$30m deal for Trigem Computers of South Korea, lead managed by Nomura.

There was also a \$50m placing by Bear Stearns of convertible subordinated debentures for Apasco, the Mexican cement producer, in the international market and in the US under the new private place-

ment rule 144a. However, the International Finance Corporation - the private sector arm of the World Bank - took 40 per cent of this deal for its own books.

While the instruments work in the same way, buying convertibles of companies in emerging markets is often made for different reasons than buying convertibles of a European or American company.

In markets like Korea, closed to the outside world, a convertible is often the only way - apart from the country funds - to buy into an emerging market. Even in countries such as Indonesia, where the markets are open to foreigners, a convertible avoids the settlement problems which plague underdeveloped markets since the convertibles are cleared through the Eurobond clearing houses, Cedel and Euroclear.

Liquidity is often better than in the underlying stock.

Since convertibles are denominated in dollars, there is also some protection against

the devaluation of the local currency - although if the devaluation goes too far that protection may prove illusory since the company may find it difficult to service its foreign currency debt.

The Indocement issue, which carries an indicated coupon of 6 1/2 to 7 per cent, is the fourth Indonesian convertible to come to the international market, bringing to \$360m the total of such issues by Indonesian companies. Morgan Stanley launched the first such deal for PT Astra in March, at \$125m. Two other issues - for Ind Indorayon (\$60m) and Tjiwa Kimia (\$75m) - followed.

According to research from Morgan Stanley, the attraction of dollar denominated convertibles for Indonesian companies is both the high cost of domestic borrowing - high interest rates are one factor holding back the stock market in the near term - and the ease of access to foreign investors who already make up a large part of the Indonesian market.

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In markets like Korea, closed to the outside world, a convertible is often the only way - apart from the country funds - to buy into an emerging market. Even in countries such as Indonesia, where the markets are open to foreigners, a convertible avoids the settlement problems which plague underdeveloped markets since the convertibles are cleared through the Eurobond clearing houses, Cedel and Euroclear.

Liquidity is often better than in the underlying stock.

Since convertibles are denominated in dollars, there is also some protection against

NEW INTERNATIONAL BOND ISSUES									
Borrower	Amount m.	Coupon %	Price	Maturity	Yield	Book number	Lead manager	Co-lead manager	Other
US DOLLARS									
Japan Highway Public Corp(a)	300	8 1/2	98.24	2001	32.5/12.50p/100 Int.				
S.A. Du Pont d'Industrie(a)	300	8 1/2	100.00	1998	13.1/12.75 CFB				
STRENGTH									
Toyota Motor Fin.(b)(a)	100	11	101.0875	1994	13.1/12.75 Nomura Int.				
ECU									
Ford Motor Credit Co.(a)	125	8 1/2	101	1998	13.1/14 Deutsche Bk Cap.Mkt.				
Switzerland(b)	300	8 1/2	100	1998	32.5/12.50p/100 Philips & Drew				
D-MARK									
Metals and Mining(a)	300	8 1/2	100.75	2001	22.1/12 WestLB				
NEW ZEALAND DOLLARS									
State Bk of NSW(a)	50	10	101.30	1997	21/12 Hambros Bank				
YEN									
Toronto Donkai (Cay.) (a)	100m	8	101.15	1993	13.1/12 Nippon Credit Int.				
France(b)(c)	3.5bn	8	101.15	1992	13.1/12 New Japan Sec.				
LUXEMBOURG FRANC									
Lyonnaise(a)	20m	9	102	2001	13.1/12 BCEE				

\*A-1/2 placement, (b)Convertible, (c)With equity warrants. (d)Floating rate note. (e)Final terms. (f)Non-callable. (g) Fungible with existing Ecu125m deal. (h)Non-callable. (i) Nickel-linked issue. (j) Coupon paid 3-month Libor + 1/4% for first 3 months, then fixed at 13.5% thereafter. (k) Callable in 1998 at 100% and 2000 at 100%.

## LONDON MARKET STATISTICS

## RISES AND FALLS YESTERDAY

Index	Value	Change
British Stock	274	+24
Industrial	126	+11
Financial and Properties	13	+0
Oil	1	+0
Metals	36	+46
Others	20	+65
Totals	554	512 1,744

## LONDON RECENT ISSUES

Issue	Amount	Price	Yield	Rating	Lead	Co-lead	Other
British Stock	274	274	274	274	274	274	274
Industrial	126	126	126	126	126	126	126
Financial and Properties	13	13	13	13	13	13	13
Oil	1	1	1	1	1	1	1
Metals	36	36	36	36	36	36	36
Others	20	20	20	20	20	20	20

## FIXED INTEREST STOCKS

Issue	Amount	Price	Yield	Rating	Lead	Co-lead	Other
British Stock	274	274	274	274	274	274	274
Industrial	126	126	126	126	126	126	126
Financial and Properties	13	13	13	13	13	13	13
Oil	1	1	1	1	1	1	1
Metals	36	36	36	36	36	36	36
Others	20	20	20	20	20	20	20

## RIGHTS OFFERS

Price P	Paid up	Paras: Date	Yield		Stock	
			High	Low		
112	100	1/1	4 1/2	3 1/2	44111 Labors Sp	
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## UK COMPANY NEWS

# Getty Trust takes 11% stake in Mountleigh

By Vanessa Houlder,  
Property Correspondent

MR NELSON PELTZ and Mr Peter May, the US entrepreneurs who took the helm at Mountleigh 18 months ago, have sold half their 22 per cent stake in the property company to the Gordon P Getty Family Trust.

The deal was done at 100p per share, which is half the price Mr Peltz and Mr May paid Mr Tony Clegg, the former chairman, in November 1989.

The involvement of the Gordon P Getty Trust - one of four trusts set up after the sale of Getty Oil in 1984 - is expected to make new resources available to Mountleigh, which needs funds for the refurbishment of Galleria, its Spanish store chain.

Mountleigh's shares yesterday closed down 4p at 77p, as the deal was seen as a possible precursor of a rights issue. Earlier in the day the shares had risen on hopes that the Gordon Getty Trust stake would be a prelude to a bid.

Mr Clive Strouger, chief executive of Mountleigh, welcomed the "strengthening of the shareholder base". He said: "We are now reviewing our future financing requirements for the development of Galleria, and in the light of the current state of the UK property market."

Mr Peltz said: "The availability of resources which this relationship represents will enable Peter and me, together with the Gordon Getty Trust, to reinforce our substantial commitment to Mountleigh."

Mr Marc Leland, a representative of the Gordon Getty Trust said: "This investment has been made because of our belief in the value of the assets of Mountleigh and our confidence in the management talents of Messrs Peltz and May and the senior Mountleigh management team."

The deal involved the sale of 23.74m ordinary shares and 2.34m convertible preference shares at 95p.

The Gordon Getty Trust will have two representatives on the board and Mr Marc Leland will be a joint managing director.

A tentative bid approach made by Mountleigh to Fairchild, a US industrial group, collapsed earlier this year.

# Readicut declines 35% to £12.1m

By Michio Nakamoto

READICUT International, the specialist textiles group, announced a 35 per cent fall in pre-tax profits in the 12 months to March 31.

The decline from £18.72m to £12.11m reflected squeezed profit margins amid continuing gloom on the high street and in the motor industry.

However, the results were received with relief in the City where many had been prepared for a worse outcome from a company exposed to two of the UK's most depressed markets.

The shares rose 3 1/2p to 54 1/2p. Profits were also hit by the weak dollar and rationalisation costs incurred as the group responded to the deepening UK recession with substantial redundancies. The UK workforce was trimmed by 11 per cent bringing redundancy and severance costs to £1.5m for the year.

The results, which came on lower turnover of £226.47m (£231.36m), were largely on weakness in the UK economy.

As the trading environment deteriorated, competition intensified to squeeze margins. For example, margins at Drake Fibres, which makes polypropylene staple fibres, fell from 20 per cent to 11 per cent.

Readicut's business with the motor industry was adversely affected by the difficulties faced by several manufacturers in introducing model changes followed by the downturn in UK sales.

A 15 per cent downturn in the domestic carpet market reduced Firth Carpets' contribution from £2.2m to £1m. The demise of Coleroll, however, brought increased business to its contract business.

The polypropylene fibres business was affected by higher polymer prices, which the group could not pass on to customers.

However, the US and Dutch operations put in strong performances while Hoyland Fox, the only UK manufacturer of sport and sun umbrella frames, achieved another record year with profits of £2.5m.

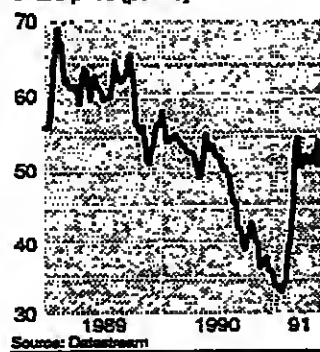
Earnings per share declined to 4.25p (6.49p) while an unchanged final dividend of

2.81p is recommended for a maintained total of 3.44p. Borrowings have been reduced, and with net assets up marginally to £28.64m (£29.22m) gearing is down to 21 per cent from a previous 34 per cent.

● COMMENT  
Readicut's highly conservative attitude and its shrewd handling of the City has won it a few pleasantly surprised fans and a near 7 per cent rise in its

## Readicut

Share price (pence)



Source: Datastream

2.81p is recommended for a maintained total of 3.44p. Borrowings have been reduced, and with net assets up marginally to £28.64m (£29.22m) gearing is down to 21 per cent from a previous 34 per cent.

● COMMENT  
Readicut's highly conservative attitude and its shrewd handling of the City has won it a few pleasantly surprised fans and a near 7 per cent rise in its

share price on the day. Having prepared everyone for the likelihood of a sharp fall in profits, the company drew cheers for keeping the decline to 35 per cent - respectable given the dire economic environment, analysts said. The management deserves to be commended for its debt and cost-cutting measures. Debtors have also been slashed by 12 per cent while stocks have come down nearly 10 per cent.

In the medium term the company can expect the substantial benefits of these steps as well as the recent fall in polymer prices. Profits conservatively forecast at £13m give earnings per share of 4.6p and a multiple of 11.8. A cautious management style and tight financial controls, coupled with a yield of 8.4 per cent may be enough to put the shares on something of a premium. Still a UK recovery is not expected until at least the third quarter, which makes the shares more attractive for the income-seeking investor rather than those looking for a signposting recovery story.

# Willis Corroon to sell UK loss-makers

By Andrew Bolger

WILLIS CORROON, the insurance broking group formed by last year's merger of Willis Faber in the UK with US-based Corroon Black, is to put its loss-making British underwriting businesses up for sale.

Willis Corroon said the UK operations, principally the Sovereign Marine and General Insurance Company, no longer served the needs of the merged group's international broking clients.

Sovereign Marine, which writes marine, aviation, transport and non-marine insurance in London, last year earned premiums of £25m but lost £8.5m.

The company and insurance analysts declined to put a price on the businesses, but they are likely to interest companies seeking an underwriting presence in London.

Announcing the planned disposal yesterday, Willis Corroon said group operating revenue in the first quarter to March 31 was £184.5m, an increase of 62

per cent over the pro-forma 1990 figures. Pre-tax profit rose by 13 per cent to £44m.

Brokerage and fee revenue grew by 5 per cent, but underwriting growth in operating expenses was 9 per cent. The group said the level of expenses was being addressed by a profit improvement plan.

Earnings per share were 7.1p (10.5p) and a second interim dividend of 3.3p is declared.

Mr Roger Elliott, executive chairman, said: "The combination of continuing weakness in

the direct insurance market worldwide, of reduced capacity in many reinsurance markets, and of falling interest rates has made this a very difficult quarter. Inflation has also had its effect on expenses."

Mr Elliott said the integration of the group was proceeding well.

He added that business conditions remained difficult and he could not foresee any significant upturn in the underwriting market for the group's direct business.

# Fairline buoyant but sees setback in second half

By Michio Nakamoto

A STRONG order book supported by exports enabled Fairline Boats to put in a resilient first-half performance.

However, the announcement from the Peterborough-based boat builder was accompanied by a stern warning on second-half trading.

Pre-tax profits for the six months to March 31 rose nearly 5 per cent from £2.01m to £2.1m. The improvement came on a near-14 per cent rise in turnover to £19.28m (£18.97m), stemming entirely

from exports. During the period, sales to overseas markets increased by 33 per cent while UK sales were stable.

Sales were particularly strong in Germany and Italy, while France and Spain also saw firm demand.

The trading environment, however, deteriorated in the new year and despite the end of the Gulf war, the easing of interest rates and a firmer dollar, orders have not been as strong as previously.

The group warned that "it is

certain that our sales and profits in the second half will be lower than in the first half and considerably lower than last year."

The slump in orders necessitated redundancies covering some 15 per cent of the workforce.

Mr Sam Newington, chairman, said the group had enough cash to cover its low interest borrowings and is in a freehold position. "We're as well-placed as anyone to survive a nasty time if a nasty

time is to come," he said.

However, with car sales down about 20 per cent he did not expect boat sales to improve significantly in the short term. Fairline's main customers are successful businessmen, and in order for it to see a turnaround, "successful businessmen have got to start making money," Mr Newington said.

Earnings per share rose 10 per cent to 41.9p (38p) and the interim dividend is maintained at 7.15p.

# Yorkshire Television falls 46% to £6m

By Jane Fuller

YORKSHIRE Television, which is defending its ITV franchise against two rival bids, yesterday reported pre-tax profits down by 46 per cent from £11.08m to £6.02m in the six months to March 31, on a 19.5 per cent fall in turnover to £24.94m.

TTV's rivals are Viking and White Rose Television. It is a turn part of the North West consortium bidding for the franchise now held by Granada. The bids had to be submitted last Wednesday and the Independent Television Commission is expected to announce the decision in October.

Mr Clive Leach, TTV's managing director, said: "The system cannot be right. You had to forecast advertising revenue, the state of the economy, costs and inflation. On the basis of these imponderables you had to put a bid in."

The Exchange's slice of first-half income rose slightly to £5.61m (£5.58m), soaking up 48 per cent of pre-tax profit compared with 33 per cent last time.

The highest fall in income was in programme sales to the ITV network, down from £24.38m to £18.71m. Mr Leach said two large drama series had been sold in the first half of last year, whereas this year sales were biased towards the second half.

The Darling Buds of May, for instance, would bring in about £2.5m and might also be sold overseas.

Advertising revenue fell to £8.42m (£7.97m).

Costs had been brought down by 28m, partly by reducing jobs and cutting overtime. The average number of workers fell from 1,345 to 1,276.

The amount of cash held by the group fell from £20m in September to £14m in March.

Earnings per share fell to 10.1p (13.9p). The interim dividend is held at 3.3p.

The shares closed down 3p at 304p.

# Moody's warns on Hanson and ICI debt ratings

By Sara Webb

Moody's Investors Service, the international credit rating agency, warned yesterday that Hanson's acquisition of a 2.62 per cent stake in Imperial Chemical Industries could result in the downgrading of the companies' debt ratings under certain circumstances.

Moody's has not put either Hanson or ICI under review yet. However, it said that if Hanson substantially increased its holding in ICI "thus resulting in a more highly leveraged capital structure", its debt rating might be changed. Hanson currently has the top rating on its short-term debt.

Alternatively, Moody's said that if ICI's management decided to adopt a more defensive strategy leading to significant changes in the company's business portfolio or capital structure, its debt could be re-rated.

Moody's said it would not speculate as to how ICI might defend a hostile approach by Hanson, but pointed out that some companies push up their share price by buying their own stock. ICI also has the top rating on its commercial paper programme and has a long-term rating of Aa3.

# Trade Indemnity seeks £39m to patch up balance sheet

By Clara Pearson

TRADE INDEMNITY, the UK trade credit insurer badly hit by claims for insolvencies, yesterday called on shareholders for a net £39m to repair the damage to its balance sheet.

The 13-for-50 rights issue is pitched at 50p per share, a near 30 per cent discount to yesterday's opening level of 75p. The thinly-traded shares closed at 65p.

The Prudential, the insurance group which is one of the most substantial investors in the UK stock market, is the old man out among TI's institutional shareholders in not pledging itself to support the call.

The Pru, which owns 8 per cent of TI's existing issued share capital, said yesterday that it could not comment on its investment decisions.

The seven other institutional investors have undertaken to take up entitlements in respect of, in aggregate, 88.4 per cent of the shares. The balance is being underwritten.

The rights issue announcement was accompanied by a warning from Mr Richard Duggan, chief executive, that TI would have to make further provisions this year after setting aside a substantial amount in the 1990 accounts.

Mr Duggan said the issue would enable TI to cope with the twin conditions of higher claims and new business opportunities, both thrown up by the UK recession.

He said he could not quantify the extra provisions that would need to be made in respect of underwriting losses this year. But he did not expect

the figure to exceed the amount set aside in the 1990 accounts.

That came to £38m, excluding provisions, net provisions, relating to the mortgage indemnity business which was discontinued in March last year. The pre-tax loss for the year to end-December 1990 was £28.8m.

Net tangible assets at the year-end were reduced from £31m to £24m.

New opportunities arose as demand for credit insurance grew in an uncertain economic environment. Mr Duggan said. This had already enabled the company to increase UK premium rates by an average of 40 per cent earlier this year.

The company was, he stressed, being "increasingly selective" about the business it wrote.

Earlier this month TI dropped out of the bidding for part of the Export Credits Guarantee Department, earmarked for privatisation. However, Mr Duggan said yesterday that he still hoped TI could co-operate with the Government in export credit insurance.

The other institutions taking up their rights are insurance groups Guardian Royal Exchange, Swiss Re, Hong Kong Insurance, Commercial Union, Elsen & Stahl Re and Hannover Re - the two German reinsurance companies which are part of the same group - C.E. Heath and General Accident.

The balance of the issue is being underwritten by Lazard Brothers.

See Lex

# Anglo Scand asset value up

By Philip Coggan, Personal Finance Editor

ANGLO Scandinavian Investment Trust yesterday announced a 5.8 per cent increase in net asset value per share from 90.7p to 96.02p in the first half of the year. A year earlier the figure stood at 95.8p.

The trust, which invests largely in other investment trusts, is paying an interim dividend of 2.25p (1.1p) for the six months to March 31 and hopes to pay a final dividend of 2.25p. Last year's interim dividend was based on 3 1/2 months trading. Earnings per share amounted to 2.77p (2.14p).

Anglo Scandinavian now owns or has acceptance for 44 per cent of Lancashire & London Investment Trust, the smaller companies specialist for which it has made a

contested 28.2m offer.

The bid is largely being financed by a £5.7m zero coupon debenture offer.

Anglo is offering 100 per cent of the formula asset value (FAV) of Lancashire & London in cash. The FAV is about 1.5p lower than the net asset value, and is currently about 102p, the same level as the Lancashire & London share price.

The trust has received acceptances in respect of 16.65 per cent of Lancashire & London's shares. It owned 27.4 per cent before the offer.

Lancashire & London has rejected the offer, and cross-holdings with other companies associated with Rea Brothers, the merchant bank, may mean it can count on the support of 38 per cent of shareholders.

# Magnetic Materials urges rejection of TT bid

By Jane Fuller

MAGNETIC Materials Group, the USM-quoted electronic components concern fighting a £9.2m bid, has said it is well positioned for growth and that its predator, TT Group, is mounting an opportunistic move at the bottom of the recession.

MMG's defence document includes a profit forecast of at least £825,000 for the year to June. This compares with £2.61m last year, when profits rose 31 per cent on reduced turnover of £17.18m.

Mr John Emmanuel, chief executive, said MMG had moved from hard magnets to the stronger ferrite business over the past two years,

rationalised its operations and bought a US factory.

With 70 per cent of sales overseas, then, were hit by a severe recession, TT is trying to buy on the cheap before the full benefits come through," he said.

TT, which has built up a stake of about 25 per cent, is making a cash offer of 50p per share. MMG's share price stood at 56p yesterday.

# Brent Walker presents survival plan

By Maggie Urry

BRENT WALKER presented its survival plan to the steering committee of its 60-plus bankers yesterday, but no decisions were reached.

The meeting is said to have gone well without any "dramas or showdowns" according to one banker. Brent Walker shares fell 5p to 25p.

Bankers said the heavily-borrowed leisure group, which on Monday reported a £255.9m retained loss for 1990 and a

£690m fall in shareholders' funds to £130m, had outlined a plan which gave a "starting point" for negotiations.

No conclusion was reached on the interest payment due tomorrow on the £101.9m convertible bond issued last November as part of an emergency refinancing package.

Although there has been much speculation that Brent Walker may be forced into administration, both the com-

pany and its leading bankers argue that it would be better for it to remain afloat.

The plan's aim is to restructure Brent Walker's finances so that it can service its debt from cashflow. The group's bankers agreed to a freeze on capital repayments last November but now its trading profits are not covering interest charges so the debt is mounting. The plan involves asset disposals to reduce debt.

# Healthcare boosts Compass growth

By Jane Fuller

COMPASS GROUP, the catering and private hospitals combine, increased pre-tax profit by 13 per cent, from £13.7m to £15.5m, in the six months to March 31.

Although the weak economy slowed growth on the catering side, the healthcare division lifted operating profit by 30 per cent to £5.6m with the help of acquisitions. Compass now has 15 hospitals compared with eight when it was floated in December 1988.

The catering division improved profit by 9 per cent to £12.9m. Turnover for the two continuing legs of the business rose from £148.8m to £160.8m.

Overall turnover fell from £175.6m following the sale of the Roeser & Russell building services division and a security business. They accounted for £1.9m operating profit in the corresponding period of last year.

Mr Gerry Robinson, chief executive, said that although the group had gained 150 new catering contracts, 110 had been lost, many through business closures.

Volumes had fallen at catering units in stores and exhibition centres, and cuts in staff had affected demand at work place canteens. There had also been a downturn in the design and installation of kitchens and canteens.

The group had signed a four-year contract with British Telecom which would add £20m to £80m a year in turnover. Operating profit margins would be about half the divisional average of nearly 10 per cent.

On the healthcare side, where the number of beds had grown to 690, occupancy level was at nearly 90 per cent compared with the target of 80 per cent, reflecting lower levels at newly acquired hospitals. Organic profit growth had been 23 per cent.

There was some vulnerability to recession through the 46 per cent of the clientele who paid for themselves, rather than relying on insurance.

Mr Francis Mackay, finance director, said net debt had gone up to £50m after hospital acquisitions, but should fall by September. Net assets had grown to £13m. The group carries about £145m of goodwill dating back to the management buy-out from Grand Metropolitan in 1987.

Earnings per share rose 15



Gerry Robinson: business failures hit catering

per cent to 15.4p (13.4p). The interim dividend goes up to 3.85p (3.45p).

● COMMENT  
Cautious noises on the effects of recession - still minimal compared with industrial companies - led to a downgrading of profit expectations for this year from about £24m to £23m, but still an 8.5 per cent increase. One of the dampeners was the effect on the catering side of unemployment, expected to rise until perhaps the third quarter of next year. On the hospital side, although acquisitions have been put on hold, there is plenty of room for margin improvement at new sites. In the longer term, both sides of the business have scope for growth. More companies and institutions are expected to contract out their catering. More people will be covered by health insurance and NHS reforms may offer new contract opportunities. A prospective p/e of 13.7 on yesterday's close of 433p (down 9p) puts the group on a modest premium to the market. Before its unsuccessful bid for Sketchley a year ago, the premium reached 20 per cent. If the share price continues to go sideways as recovery plays late precedence, it may be worth buying later this year.

# AEGON Insurance Group

AEGON N.V., registered offices at The Hague, The Netherlands

At the Annual General Meeting of Shareholders held on May 16, 1991, the dividend for the 1990 fiscal year was fixed at Dfl. 2.10 in cash per Ordinary Share of Dfl. 5.00 nominal value - already made payable as interim dividend - and a final dividend that amounts to Dfl. 5.00 per Ordinary Share.

The final dividend may at the option of the shareholder be taken entirely in cash or Dfl. 1.25 in cash and nominal Dfl. 3.75 in new shares, chargeable to the tax free paid-in surplus or if so required out of 1990 net income.

Except for holders of New York shares, the final dividend will be payable from May 30, 1991 at the head offices of:

Amsterdam-Rotterdam Bank N.V., Algemene Bank Nederland N.V., Coöperatieve Centrale Raiffeisen-Boerenleenbank B.A., NMB Postbank Group N.V., Plerson, Holding & Plerson N.V., Bank Mees & Hope N.V., Kredietbank N.V., Brussels, Kredietbank S.A., Luxembourggoise, Luxemburg, Schweizerischer Bankverein, Schweizerische Kreditanstalt, Schweizerische Bankgesellschaft, Zürich, Basel and Geneva, Deutsche Bank Aktiengesellschaft, Düsseldorf, J. Henry Schroder Wegg & Co. Ltd., London.

For shareholders wishing the dividend totally in cash, dividend coupon no. 28 will pay Dfl. 1.25, no. 29 will pay Dfl. 2.68, and no. 30 will pay Dfl. 1.07 after deduction of 25% dividend tax. Shareholders of Ordinary Shares who opt for payment in shares will receive one new Ordinary Share of Dfl. 5.00 upon surrender of dividend coupon nos. 28 or 30 from 40, or from 100 Ordinary Shares, respectively, which new shares will participate fully in the results for 1991 and subsequent years. Dividend coupons nos. 28 and 30 rank pari passu.

After June 28, 1991, the final dividend is only payable in cash. Coupons should be surrendered to N.V. Nederlandse Administratie- en Trustkantoor, N.Z. Voorburgweg 326-328, 1012 RW Amsterdam, The Netherlands.

The published rates of commission will be paid to members of the Amsterdam Stock Exchange to enable them to exchange dividend coupon nos. 28 and 30 without charging commission to Shareholders. Rights to payment of dividend in the form of Ordinary Shares will be made available to holders of CF Certificates through the intermediary of the institutions acting as custodians of the coupon sheets to their shares at the close of business on May 16, 1991.

Shareholders requesting their bank to accept/release securities in connection with the surrender of coupons will be charged the usual standard fee for deposit/withdrawal according to the schedule of charges of the Association of Netherlands Bankers (Nederlandse Bankiersvereniging).

The Executive Board

The Hague, May 16, 1991  
50 Mariahoeveplein

# intrum justitia

(Registered in Curacao No. 41415)

Notice to Shareholders

Shareholders of Intrum Justitia N.V., a corporation organized and existing under the laws of The Netherlands Antilles, with registered offices at Chumecrookade 3, Willemstad, Curacao, The Netherlands Antilles, are hereby informed that in the Annual General Meeting of Shareholders it has been resolved to approve the payment of a final dividend for the year of 1.2 pence per share, payable May 31, 1991.

Bearer shareholders are asked to submit Coupon No. 5 to the Paying Agents for collection of the dividend.

## Paying Agents

Kredietbank S.A. Luxembourggoise  
43 Boulevard Royal  
L-2955 Luxembourg  
Luxembourg

Hambros Bank Limited  
41 Tower Hill  
London EC3N 4HA  
United Kingdom



## UK COMPANY NEWS

Further restructuring necessary as margins on computer systems continue to decline  
**ICL slips to £110m and gloomy on prospects**

By Alan Cane

FLYING its Japanese colours in public for the first time, International Computers (ICL) yesterday confirmed its position as Europe's most consistently profitable large computer manufacturer, despite a decline in net profits in 1990.

Mr Peter Bonfield, chairman and chief executive of the UK-based mainframe supplier now owned 80 per cent by Fujitsu, warned that market conditions remained tough and that continued restructuring would be inevitable as gross profit margins on computer systems continued to decline.

He was pessimistic about the computer industry's immediate prospects. Over the next five years, gross profit margins were likely to decline by five percentage points, ICL would do well in 1991, he said, to hold sales and pre-tax profits to 1990 levels.

The company turned over £1.61bn in 1990, marginally down on the £1.63bn recorded in 1989, in adverse trading conditions in many of the company's principal geographic and industrial markets. In addition to the recession in the US and UK, Mr Bonfield said, sales were slowing in France and Germany.

Revenues in the US had been further hit by an unexpectedly sharp downturn in the market for retail systems, a sector where ICL is a world leader.

The severity of the downturn was reflected in pre-tax profits of £110m, 26 per cent down on 1989. ICL's net operating margin, however, at 7 per cent, was significantly higher than its European-owned competitors.

Siemens Nixdorf Information Systems of Germany and Groupe Bull of France are trading at a loss; profitability at Olivetti of Italy was less than 1 per cent this year.

ICL's figures were further depressed by a net cash outflow of some £180m resulting partly from a £92m dividend paid to STC, ICL's former parent, as a condition of the Fujitsu takeover. There was also a £91m second payment of corporation tax as a consequence of changes in UK tax law.

Research and development costs increased by £16m to £215m, approximately 13 per cent of turnover, reflecting continued product innovation.

Last year, ICL introduced new mainframe, mid-range and personal computers, giving rise to marketing costs of £4m. Interest charges were £1.8m in 1990 compared with interest income of £9.6m in 1989.

Gross margins throughout the computer industry are falling chiefly because of increased competition and a move among customers to systems based on industry standards which have inherently lower margins.

Mr Bonfield said ICL was tackling the problem through restructuring and a drive away from hardware into software and services - chiefly through acquisition.

● The company's 21,000-strong worldwide workforce will have to fall by between 3 and 4 per cent a year for the foreseeable future, he said. Jobs would be lost through a mixture of attrition, early retirement and - to



Peter Bonfield: sales slowing in France and Germany

ensure a proper mix of skills in the company - forced redundancy.

The company was, however, still recruiting and average salary increases would be held to, or just below, the rate of inflation but there would be no pay freeze.

● In 1990, the percentage of revenues from software and services reached 50 per cent for the first time. Mr Bonfield said ICL had set up new subsid-

ies in the UK and Europe to seek out and manage new acquisitions in the software and services business.

They would operate at arm's length from the hardware company, he said, because cost structures were very different in the hardware and software businesses. Software companies, for example, have few assets but many people.

It was important not to confuse the two businesses within the same management structure.

The company has moved into facilities management - running computer systems on behalf of customers - and disaster recovery through acquisition and is seeking to improve its representation in mainland Europe, principally Germany, by the same route.

The company was talking to a broad range of potential partners including Norsk Data of Norway, but no immediate acquisitions were in prospect.

Mr Bonfield said ICL's role as a member of Fujitsu's worldwide computer family had made a "terrific" difference to the company's market credibility.

Fujitsu was already marketing ICL's new mid-range Unix-based computers in the Far East and he expected the Japanese company to take more of ICL's industry standard products.

Fujitsu had left ICL to find its own financial feet and it had established a £250m three-year revolving line of credit with 11 banks including Commercial Bank, National Westminster and the Dai-ichi Kangyo Bank.

Mr Bonfield was sharply critical of protectionist attitudes among members of the European-owned industry; their decision to eject ICL from the European Information Technology Industry Round Table, a long-established manufacturers' lobby, had irritated him personally but caused no damage to ICL. "We have our own direct links to the Commission and our ability to put over our own views is unimpaired",

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1991 AWARDS

which will be presented later this year at a star-studded Gala Dinner to be held once again at the prestigious Hotel Hermitage, Monte Carlo in the beautiful Principality of Monaco.

The ten finalists and their guests will be flown in champagne style at twice the speed of sound in a SPECIALLY COMMISSIONED CONCORDE. The destination will be NICE on the Côte d'Azur, from where our chartered yacht will add a further touch of luxury as it eases its way across the blue Mediterranean, to the Monte Carlo Marina.

Here a reception will await and time made available to appreciate the delights of this most beautiful city. Later, following Dinner and the Presentations, the finalists will be our overnight guests, before returning to London on Concorde the following day.

ALL THIS AND, AS LAST YEAR, ENTRY IS FREE

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The Arrows 'Young Company of the Year' Awards 1991 will once again benefit Barnardos in recognition of their excellent work supporting projects for young people. Do you qualify? If your company was incorporated between 1974 and 1988 and has an annual turnover in excess of £1,000,000, we invite you to seek the recognition your company deserves. Please send for your application package to:

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Postel and US group in  
European joint venture

By Charles Batchelor

POSTEL INVESTMENT Management, the UK pension fund management group, has teamed up with Chancellor Capital Management, a New York-based money management company to make venture and development capital investments in Europe.

The joint venture, known as Chancellor-Postel Private Euro-capital, plans to raise funds primarily from US institutions. No decision has yet been taken on the size of the funds to be raised, but \$100m would be the minimum amount necessary to make a satisfactory return, Postel said.

This move represents a significant departure for Postel which has £200m worth of funds (£300m in venture capital) under management for the British Post Office and British Telecom but which has not previously managed funds for third party investors. It is also the first time Postel has teamed up with a partner in the venture capital field.

"We have been looking for third party business to capitalise on our strengths and to give us a commercial edge,"

said Mr Ray Maxwell, venture capital manager for Postel. "In the past we have been very much geared to investment performance." The investment team comprises Mr Maxwell and Mr John Brakell.

The new company will invest primarily in venture and development capital partnerships in Europe, including the UK, but may also make direct investments in companies. It is calling its activities "alternative asset investments" to avoid the unflattering venture capital label.

Most investments are expected to be in the form of later stage development capital rather than in early stage venture capital situations. The new fund will target funds specialising in or companies engaged in restructurings, buy-outs, buy-ins or expansion.

Chancellor Capital Management, a subsidiary of USF&G, the large but troubled Baltimore insurer, manages \$21bn for US institutions including pension funds, employee benefit plans and insurance companies. It has venture capital investments of \$1.2bn.

## DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Anglo Bond Int. ....	2.25	June 26	3.1	-	3.387
Archimedes Int. ....	9	Aug 5	7.25	-	20.5
British Airways ....	6.05	July 26	6.05	8.95	8.95
Brit & Amer Film ....	6.5	June 26	5.95	9.3	8.5
Compass ....	3.55	July 26	3.45	-	10.35
Cock (William) ....	9	Oct 1	8	14	12.45
Fairline Boats ....	7.15	July 24	7.15	-	21
Personal Assets ....	1.5	July 2	1	1.5	1
Petrucci ....	0.625	-	0.75	1.25	1.25
Readicut ....	2.81	Aug 10	2.81	3.44	3.44
Shree Invest ....	5.5	July 31	5.5	17.8	16.75
Tuesdale ....	2.15	July 22	2	-	5
Wills Corroon ....	3.3	July 1	-	-	-
Yorkshire TV ....	3.3	July 5	3.3	-	12
Young (H) ....	21	July 19	2	-	8

Dividends shown pence per share net except where otherwise stated. \*Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡For nine months.

## BOARD MEETINGS

Company	Date	Time	Chairman
Anglo Bond Int.	June 26	10.00	John Brakell
Archimedes Int.	Aug 5	10.00	John Brakell
British Airways	July 26	10.00	John Brakell
Brit & Amer Film	June 26	10.00	John Brakell
Compass	July 26	10.00	John Brakell
Cock (William)	Oct 1	10.00	John Brakell
Fairline Boats	July 24	10.00	John Brakell
Personal Assets	July 2	10.00	John Brakell
Petrucci	-	10.00	John Brakell
Readicut	Aug 10	10.00	John Brakell
Shree Invest	July 31	10.00	John Brakell
Tuesdale	July 22	10.00	John Brakell
Wills Corroon	July 1	10.00	John Brakell
Yorkshire TV	July 5	10.00	John Brakell
Young (H)	July 19	10.00	John Brakell

## NOTICE OF COLLATERAL RELEASE

To The Holders Of  
Macy Credit Corp.  
11 3/4 Notes due 1995

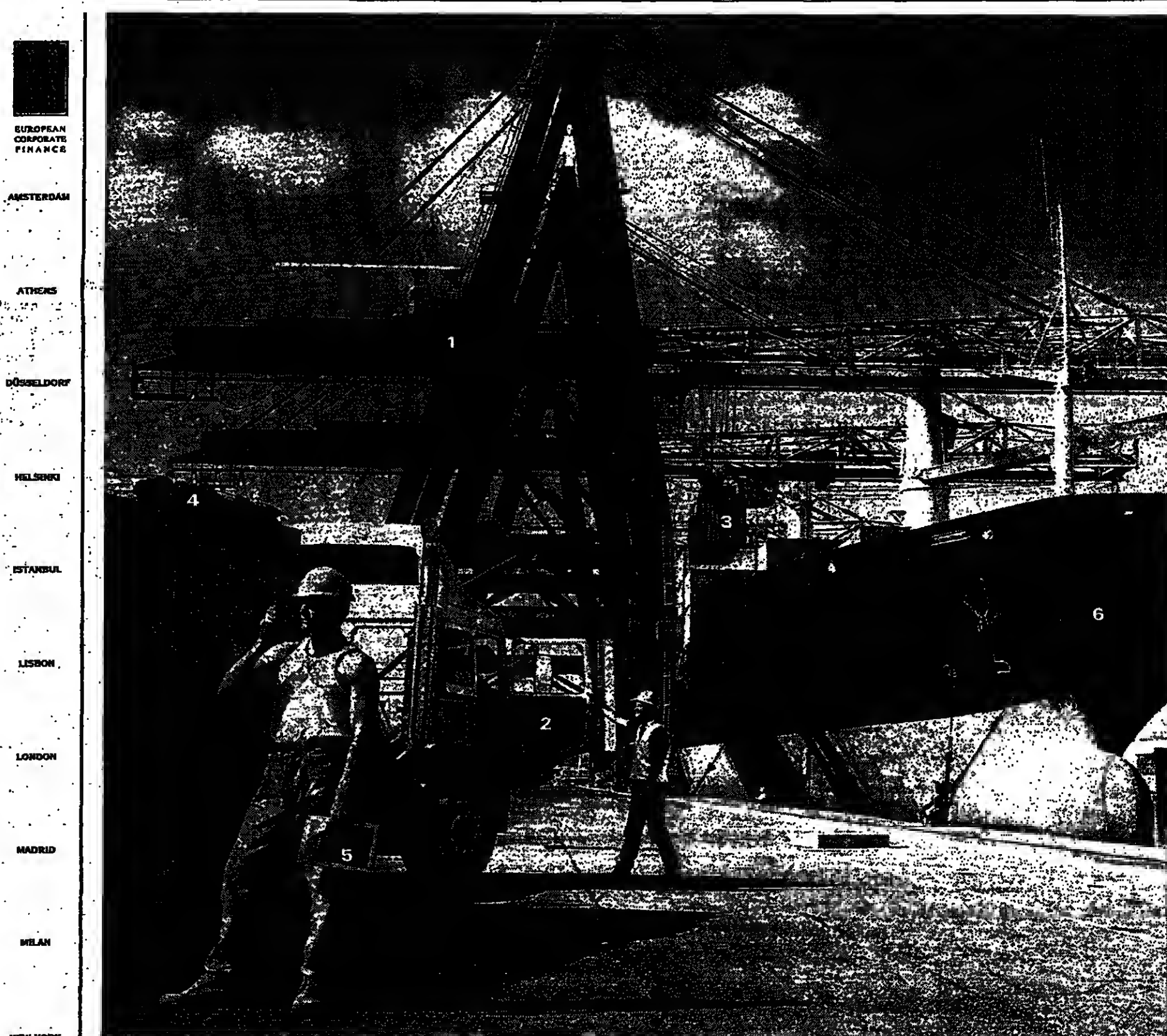
This Notice of Collateral Release is being given pursuant to Section 7.3 of the Trust Agreement dated as of July 10, 1986, as amended (the "Trust Agreement"), among Wilmington Trust Company, a Delaware banking corporation, as Corporate Trustee, and William J. Wade, as Individual Trustee (collectively, the "Trustees"); Macy Credit Corp., a Delaware corporation; and R.H. Macy & Co., Inc., Macy's South, Inc., Macy's California, Inc., Bullock's, Inc., I. Magnin, Inc., and Macy's Northeast, Inc., each a Delaware corporation. Capitalized terms used herein and not otherwise defined herein shall have the meanings assigned to them in the Trust Agreement.

The undersigned do hereby give notice that the release of Collateral pursuant to Section 7.2 of the Trust Agreement became effective on May 10, 1991.

WILMINGTON TRUST

not in its individual capacity, but solely as Corporate Trustee  
William J. Wade  
not in his individual capacity, but solely as Individual Trustee

Dated: May 14, 1991



1 Together with our Düsseldorf team at Trinks Montagu, we advised British Steel in the acquisition of Klockner Werke AG (Germany), the sectional steel division of Klockner Werke AG (Germany).

2 Our Oslo office were appointed as advisers and arrangers for the partial privatisation of Raurfos A/S (Norway), the state owned munitions, metals and auto-parts manufacturer.

3 Our German office Trinks Montagu, together with our Paris team, advised the construction group Walter Bau (Germany) in its disposal of a substantial interest in Fougere S.A. (France).

4 Together with our Athens team at Alpha Finance, we were retained by the Industrial Reconstruction Organisation S.A. to value Hecades General Cement Company (Greece).

5 Samuel Montagu advised Builder Group, the leading UK publisher of property and building periodicals, in its recommended offer from a subsidiary of CEP Communication (France).

6 Our Amsterdam office advised the Veder family (Netherlands) in the disposal of their shareholdings in Anthony Veder Group N.V., the shipping concern, to a group of investors.

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## UK COMPANY NEWS

## William Cook up 28% on rationalisation benefits

By Andrew Bolger

WILLIAM COOK, the Sheffield-based steel castings group, reported a 28 per cent increase in pre-tax profits, from \$9.52m to \$12.18m, in the year to March 30.

The group, which in February withdrew its \$38m hostile bid for Telfos, the railway engineering company, lifted turnover by some 12 per cent to \$133.22m (\$112.35m).

Earnings per share increased to 46.25p (45.18p). A recommended final dividend of 9p makes a total of 14p (12.5p).

Mr Andrew Cook, chairman and chief executive, said almost all of the growth had been organic, reflecting rationalisation and increased efficiency. Some 600 jobs were shed in the course of the year and reorganisation and redundancies led to an extraordinary cost of \$221,000.

There was also an extraordinary charge of \$680,000 to cover the costs of the bid for Telfos, which was abandoned after the railway group's auditors produced a damning report on its financial status.

Mr Cook said he was undaunted by this setback and still intended to establish a second leg for the company, but he had no particular target in mind at present.

The capital expenditure programme, which included the construction of two new foundries at Sheffield and Stanhope, was nearly completed, enabling the closure of the Chesterfield, Newcastle and Aycliffe sites. This led to substantial efficiency gains at William Cook Steel Castings and George Blair.

Mr Cook said: "The current year, although likely to be difficult, should benefit from the effect of our capital expenditure and rationalisation programmes." He also awaited with increasing frustration the government's "inexplicably delayed" decision on the Challenger 11 battle tank, which



Andrew Cook (left), seen after the press conference yesterday with Kevin Musgrove, finance director

was likely to benefit the company's foundries.

Faced with a strong pound and the threatened erosion of its market in the US, the group paid \$14m (\$8m) in January for Unitcast, a steel casting supplier based in Toledo, Ohio. Mr Cook said this had proved to be an excellent acquisition, having already made substantial profits and enabling the rationalisation of the group's activities in the US to follow.

In fact, this month's administrators' report has done much to stem the flood of rumours about the unit's imminent sale. "There are only a limited number of potential purchasers given sensitive Central American political considerations and United States anti-trust restrictions," it said. This, of course, would not

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## Prospects of a tie-up for the pick of the bunch

David Owen looks at the future of PPI Del Monte, Polly Peck's fresh fruit subsidiary

WHEN POLLY Peck International announced that it was buying Del Monte's fresh fruit operations - since renamed PPI Del Monte - on September 7 1989, its shares jumped by 70p or more than 23 per cent on the day. This was in spite of an accompanying 3-for-7 rights issue. The figures underlined just what degree the Florida-based banana and pineapple company is seen as the pick of Polly's bunch of businesses.

With about 15 per cent of the world banana trade and a dominant position in the much smaller market for pineapples, Del Monte is a heavyweight in its field by any standard.

It boasts some 14,000 employees and \$416m (\$242m) in net assets. It has apparently continued to perform well amid all the uncertainty about its future: in the year to December 31 1990, it made profits before interest and tax of \$60m on turnover of \$799m, about 77 per cent of which was derived from bananas.

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In fact, this month's administrators' report has done much to stem the flood of rumours about the unit's imminent sale. "There are only a limited number of potential purchasers given sensitive Central American political considerations and United States anti-trust restrictions," it said. This, of course, would not

be likely to benefit the company's foundries.

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angry well for the price the business might fetch.

Instead, the report held out the prospect of a tie-up with "a suitable strategic partner." Discussions would be held with "a small number of parties" with a view to "combining their strengths with those of PPI Del Monte," it said.

Synergies would principally be sought in Europe, where emerging eastern markets are seen as a source of rich potential, as are the impending changes in the EC's complicated banana import regime.

Del Monte's European market share is estimated at approximately 10 per cent, compared with 15 per cent and 45 per cent respectively for Dole and Chiquita Brands International, its two larger rivals.

Two distributors, with whom the group has longstanding profit-sharing arrangements, currently sell its produce in continental Europe. UK sales are conducted through a wholly-owned subsidiary.

Fruit sold in North America and Europe is sourced principally from Costa Rica and Guatemala. The Far East is supplied mainly from the Philippines.

Senior management has been promised "a major role" in any upcoming negotiations, according to Mr Brian Kearney, Del Monte's chief financial officer, who feels that seeking

a partner "could well be the right strategy."

Such a move would be one way of strengthening the company's sourcing and shipping arms to cater for growing demand. "The issue is that the market has grown so dramatically in the last year or two," Mr Kearney says.

Perhaps ironically, one of the first steps Polly Peck took when assuming control of Del Monte was to arrange the sale and charter-back of nine new refrigerated cargo vessels in a \$142m deal. (Three of the ships were ultimately sold outright.)

Mr Kearney estimates that the transaction effectively reduced Del Monte's 1990 profits by \$20-\$30m. "The charter-backs were expensive in the short term," he says, although "cash flow-wise it was an excellent idea for the greater group."

More efficient use of the vessels is expected to offset the impact of the arrangement on the company's 1991 results.

By the finance director's assessment, the tribulations of recent months have not sapped morale too badly although there is "a little bit of a feeling of insecurity."

"Del Monte has been through this sort of process a number of times in recent years. People are perhaps more used to this sort of thing than many others would be and are hardened to it to a degree."

Last October, controversy erupted when it emerged that \$32m belonging to Del Monte had found its way into a bank account belonging to Polly Peck. "The Administrators have worked closely with the PPI Del Monte management to

stabilise the banking relationships which were under threat as a result of the Administration," the report says.

That management is headed by the vastly experienced Mr Brian Haycox who - in his late 40s - has held a string of senior Del Monte posts over 21 years.

Since the year-end net asset value at May 3, excluding film rights and potential tax liability in respect of unrealised capital appreciation, was \$64.5p.

Earnings per share were 32.5p (\$20.04p). Directors are recommending a final dividend of 6.5p making a total for the year of 9.5p (\$3.3p).

At March 31 1991, the fully diluted net asset value of Shires Investment had fallen to 242.5p, from 247.35p a year earlier. In the year net revenue came to \$4.03m (\$3.01m) for fully diluted earnings of 17.71p (\$16.83p). The final dividend is 5.8p for a total of 17.8p (\$16.75p).

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The staff's peace of mind has been further bolstered by the knowledge that "the likelihood of either Chiquita or Dole being in a position to buy this company is very remote because of anti-trust issues."

Either of them would require very few of our people to assist them in running the business, with other partners that would be less the case," Mr Kearney says.

The company admits that it suffered "some disruption" to its operations in the wake of last month's Costa Rican earthquake but says that more or less normal service has now been restored. The rectification cost was "nominal" in the context of the overall business.

The administrators' report also emphasised that Del Monte is structured "so as to be financially independent of the rest of the PPI Group." The arrangements - set up at the time of the original purchase with the Credit Suisse First Boston-led banking consortium - require that the company's cash "must remain within the PPI Del Monte ring-fenced group."

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Brian Haycox: head of Del Monte's management team

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# EC farm ministers set out on price marathon

By David Gardner in Brussels

EC AGRICULTURE ministers began what looked set to become a marathon council meeting here yesterday, amid signs that the budgetary road which has prevented agreement on this year's farm price regime may be blowing itself out.

Officials from the European Commission and the member states were optimistic that a deal could be made after three months of dispute, but several expected that consensus would require all-night sittings.

Such labour would be designed to ensure a compromise which, at least formally, holds 1991 farm spending under the binding guidelines of Ecu2.5bn (\$3.5bn). This still represents a record 30 per cent rise of Ecu7.4bn on last year.

The commission, backed by the UK and the Netherlands, has held fast to the limit, while the 10 other member states, spearheaded by Mr Louis Marin, the French agriculture minister, have insisted the ceiling be raised to compensate for what they argue is the unforeseen cost of integrating east German farms into the

Common Agricultural Policy. Unanimity would be required to raise the guideline, not only of the farm ministers but of EC finance ministers, who also divided 10 to 2 on the issue in early April. Though the Dutch delegation has shown signs of wanting to lose the battle to the finance ministers, Mr John Gummer, the British agriculture minister, said yesterday there was no question of the UK relaxing its fiscal rigidity stance.

At the root of the dispute is the commission's contention that markets, for cereals, beef and dairy produce in particular, are so out of balance that to roll over last year's prices would break the guidelines by about Ecu300m this year, and at least Ecu2bn in 1992. The 10 member states opposing the commission insist that it is exaggerating.

At last month's council in Luxembourg, however, ministers put the budget issue to one side and engaged with Brussels' specific proposals to reduce overproduction. More significantly, there has been a growing feeling that this year's

spending may, after all, be manageable.

Senior commission officials say that their priority is to get their proposals for a radical overhaul of the CAP on the table next month.

There are wide differences to resolve in those areas where the commission is insisting on real cuts.

The UK and France, while recognising that cuts are needed to restrain cereals output, are unhappy with the plan to double the co-responsibility levy - a production tax - to 6 per cent. They see it as cumbersome to collect and an incentive to fraud. The UK is dissatisfied with the option of allowing farmers to either pay the levy, or set aside 15 per cent of their land. Mr Gummer says this discriminates against those already in voluntary set-aside programmes.

The UK and Germany want the milk quota reduced by about 5, rather than 2 per cent. Ireland opposes the proposed abolition of the "safety net" for surplus beef, where last year over two thirds of its beef output ended up.

# Gold expected to stay in established range

By David Blackwell

THE GOLD price is unlikely to move outside its established range for most of this year, according to the annual survey of the market by Gold Fields Mineral Services.

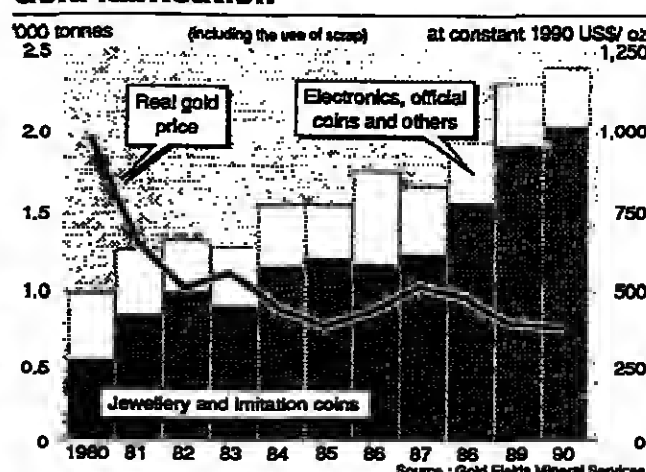
"The outlook is clouded by fears that any significant rise will be met with forward selling from producers. The growing awareness around the globe that producers may collectively cap the price has had a strong psychological effect upon the market," says the report.

The price averaged \$383.59 a troy ounce in London last year, fractionally above the 1989 average.

Gold producers and traders would prefer to forget 1990, the report suggests. Producers had to cope with a price fall in real terms for the third consecutive year, while traders faced a volatile market with no sign of a return to long-term investment interest.

The year saw the developing crisis in the Soviet Union; the

## Gold fabrication



invasion of Kuwait; realisation of the costs of economic reform in eastern Europe; and falling US property prices. It might have been seen as "a fertile environment for a resurgence

price within a relatively narrow trading range". Forward sales were up to 240 tonnes from 65 tonnes in 1989.

Fabrication demand last year rose by 4 per cent over 1989 to a record 2,380 tonnes, with jewellery absorbing 1,386 tonnes, up 6 per cent. However, jewellery fabrication "is likely to show little increase this year, assuming continued weakness in consumer spending", says the report.

Western mine production reached a record 1,734 tonnes. However, this was a rise of only 3 per cent over 1989 - the lowest increase since 1981. South African output, which was widely expected to fall, was almost unchanged at 605.4 tonnes "due to the concentration of mining on higher grade ore". Only the US and Australia showed increases of more than 10 per cent, rising to 11 per cent to 295 tonnes and by nearly 20 per cent to 241.3 tonnes respectively. The leap in Australian production came

ahead of the introduction of a tax on profits.

Hopes that the slower growth in Western mine production would tighten the market "were quashed by the additional supply of gold from producer forward sales, particularly at the start of the Gulf crisis".

Sales from the Soviet Union, China and North Korea totalled 380 tonnes in 1990, up from 295 tonnes the previous year. The Soviet Union is likely to maintain sales at a high level this year because of its economic and political difficulties, says the report. Last year sales totalled 285 tonnes, although mine output declined to 250 tonnes.

Scrap supplies increased to the highest level since 1986, rising to 441 tonnes from 324 tonnes, after some precautionary selling in the Middle East. Gold 1991. Gold Fields Mineral Services, Greenock House, Francis Street, London SW1P 1DH.

## New cotton contract proposed

By Barbara Durr in Chicago

JUST AS US cotton futures prices are setting record highs, the New York Cotton Exchange says it plans a new world cotton contract.

The two events are not unrelated. NYCE cotton futures have traditionally been used as a hedge for foreign cotton, but this year factors boosting New York prices have rendered the hedge virtually useless.

Mr Tom Bordini, an analyst for the exchange, said that tight stocks of American cotton and deep weather-related troubles for the 1991 US crop have combined with continued robust export demand and a prohibition on US mills to import cotton to send New York futures prices up 17 per cent since January 1, while world prices have fallen 2 per cent.

The exchange hopes the new world cotton contract will address the difficulty of price differences between New York futures and foreign cotton crops. The contract would be "tailor-made" and based on an index of world cotton prices, or may be for physical delivery in Europe, possibly Bremen.

NYCE says it will soon submit its contract proposal to the International Cotton Trading Commission for approval and hopes it can be launched by late this year or early in 1992.

Mr Joseph O'Neill, president of the NYCE, said there was "enormous interest" in the new contract idea from the European Community and other international dealers.

## Indonesia stokes its coal-mining

Claire Bolderson looks at attempts to become a major exporter

AFTER decades of neglecting one of its most abundant energy resources Indonesia is starting to exploit its estimated 250bn tonnes of coal reserves and is positioning itself to become a major domestic user and a significant exporter of coal by the end of the century.

The speed of growth in the Indonesian coal industry has been staggering. Industry figures show that between 1980 and 1990 annual coal output increased from 35,500 tons to 11.2m tons. This year production is forecast at 13.5m tons. It is expected to reach 25m by 1995, more than half of which will be exported.

However, the future development of coal mining and the ability of the industry to become what one mining company official in Indonesia calls a "significant player" in Asia's coal market will depend on how quickly the country responds to the urgent demand for an adequate infrastructure, particularly better transport.

Indonesia has had coal mines for more than 100 years. During the Second World War and the independence war against the Dutch which followed, they were run down. Efforts were concentrated on exploring and producing oil. For years oil has been Indonesia's export earnings and its domestic energy market.

However, Indonesia faces the prospect, possibly within 10 years, of becoming a net oil importer as domestic oil production slows and consumption soars to meet the demands of a rapidly expanding economy and a growing population.

The urgent need to find other sources than oil for domestic energy was the main catalyst for Indonesia's move towards large-scale coal production. Mr Gintandjar Kartasmita, Indonesia's minister for mines and energy, says he thinks "coal will eventually become the country's main source of energy". He is also looking beyond the domestic market to boost Indonesia's coal exports and make coal a major foreign exchange earner.

According to industry officials Indonesian coal is particularly attractive to the increasingly environment-conscious countries of industrialised Asia and Europe because of its low sulphur and low ash content. However, one senior foreign mining official said much of the coal - of low quality with a very low heating value - would not be worth shipping abroad.

Some private contractors starting production in the provinces of Kalimantan, on Borneo island, may therefore find themselves competing heavily for the Indonesian domestic market. The private contractors are relative newcomers to the coal industry in Indonesia and most operations are only just getting underway.

There are 11 and all but two are foreign companies. They operate under a production sharing agreement with the

state coal company, PT Tambora Batubara Bukit Asam (PTBA) in a deal which gives PTBA 13.5 per cent of the coal mined by each of the private contractors. PT Kalitim Prima Coal, a company owned by British Petroleum and CRY Ltd of Australia, has in East Kalimantan what Minister Gintandjar describes as the best quality coal mine in Indonesia.

The company itself says its coal has a high calorific value, low ash, low sulphur and low total moisture. It says once full production is reached in September, all 7m tons of Kalitim Prima's output will be sold for export to Asia and Europe.

Kalitim is fortunate to have a mine near the Kalimantan coast and a good harbour site. Nevertheless, it has invested \$500m (\$291m) in building roads, a covered conveyor, an airstrip, coal terminal and port facilities. It has also had to build up coal shipments to Surabaya.

The troubles have largely been sorted out and the Bukit Asam mine is supplying the Surabaya power station with about 350,000 tons of coal a month. But the difficulties experienced by the state coal company in south Sumatra were a taste of those plaguing some of the smaller private contractors in Kalimantan.

With the exception of just two underground mines, all Indonesian coal is extracted in open pit mining operations. Labour is cheap and production costs, relative to Australia for example, are low.

However, as Mr Ambyo Mangunwijaya, the president of PTBA, said: "Indonesia is a

cheap coal producer but we don't have a cheap transport system". For the larger private companies the solution is high capital investment in infrastructure. PT Kalitim Prima Coal, a company owned by British Petroleum and CRY Ltd of Australia, has in East Kalimantan what Minister Gintandjar describes as the best quality coal mine in Indonesia.

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## Mining group may take legal action

By Kevin Brown in Sydney

NEWCREST MINING, one of a group of companies seeking permission to develop the Coronation Hill gold mine in Australia's Northern Territory, yesterday said it would consider legal action if the federal government blocks development.

Mr John Quinn, managing director, said the Coronation Hill Joint Venture, which includes Newcrest, was considering its legal position, particularly in relation to property rights under mining leases granted in the past.

"We are investigating all options available to us to ensure that the 100,000 plus Australians who are shareholders of the joint venture companies are not disadvantaged by any adverse government decision," he said.

Mr Quinn's comments will raise the temperature of debate about Coronation Hill, which has come to be seen as a test of the federal Labor government's willingness to facilitate mining projects.

The cabinet is expected to make a final decision on the project within the next month. Mr Bob Hawke, the prime minister, has indicated that development may be banned, but other ministers have given conflicting signals about the mine's future.

A report by the Resource Assessment Commission, a government advisory body, concluded that development would have only minimal environmental consequences in the Coronation Hill area, which is next to the mining site.

However, the commission

said mining was opposed on religious grounds by the Jaowyn tribe, the traditional Aboriginal landowners.

Mining industry leaders have been lobbying hard for development permission, and there have been repeated warnings that investment may be diverted overseas if development is blocked.

Newcrest says the views of the Jaowyn have been misrepresented, and is pressing the government to approve development subject to agreement with the tribe.

Significant gold reserves have been identified at the site by the joint venture, which comprises Newcrest Mining (formerly BHP Gold Mines), Placer Dome Resources (formerly Placer Minerals (Gold)), and Norgold.

## MINOR METALS PRICES

Prices from Metal Bulletin (last week's in brackets).

ANTIMONY: European free market, 99.6 per cent, \$ per lb, in warehouse, 1,590-1,570 (1,540-1,520).

BISMUTH: European free market, 99.99 per cent, \$ per lb, in warehouse, 2,700-2,500 (2,650-2,500).

CADMIUM: European free market, 99.5 per cent, \$ per lb, in warehouse, 1,950-2,100 (2,000-2,150).

COBALT: European free market, 99.5 per cent, \$ per lb, in warehouse, 1,590-1,570 (1,540-1,520).

in warehouse, 1,430-1,450 (1,400-1,425).

MERCURY: European free market, 99.99 per cent, \$ per lb, in warehouse, 1,590-1,570 (1,540-1,520).

MOLYBDENUM: European free market, 99.99 per cent, \$ per lb, in warehouse, 2,700-2,500 (2,650-2,500).

SELENIUM: European free market, 99.5 per cent, \$ per lb, in warehouse, 1,950-2,100 (2,000-2,150).

TUNGSTEN ORE: European free market, standard min. 65 per cent, \$ per tonne (10

kg), 50-60 (45-50).

Vanadium: European free market, 99.99 per cent, \$ a lb, in warehouse, 1,590-1,570 (1,540-1,520).

Uranium: European free market, 99.99 per cent, \$ per lb, in warehouse, 1,590-1,570 (1,540-1,520).

Lead: 99.99 per cent, \$ per lb, in warehouse, 1,590-1,570 (1,540-1,520).

Zinc: 99.99 per cent, \$ per lb, in warehouse, 1,590-1,570 (1,540-1,520).

## WORLD COMMODITIES PRICES

### MARKET REPORT

London's robust coffee prices fell sharply yesterday afternoon as the market broke through the bottom of its trading range. The July contract closed at 254.7 a tonne, just above 10-year lows. "It was a sterling technical indicator, which started once we'd broken through the recent low of 253.3 in the second position and formed a double bottom on the charts," one trader said, adding there were no fundamental news behind the fall. The key to the market's next move was whether New York's arabica market closed below support at 86.90 cents in July, dealers said. By midday New York's July contract was 87.70 cents a lb. On

the LME copper eased, although the market was tempered by caution ahead of developments in current and upcoming Chilean copper talks. Another factor providing moderate support was the slowdown in the pace of stock increases. LME stocks rose by 1,125 tonnes to a fresh seven year high of 287,050 tonnes - less than expected. Nickel prices remained under pressure from mixed trade and commodity house selling ending near the lows. Much of the decline reflected technical factors, following yesterday's breach of \$8,300. The market has now become oversold, so a technical rally is likely. Compiled from Reuters

### London Markets

PRICE INDEXES		
Commodity	Unit	Change
Crude oil (per barrel FOB)		+ 0.01
Dubai	\$18.20-25.36	+1.25
WTI	\$18.20-25.10	+1.25
Brent Blend (dated)	\$18.20-25.10	+1.25
Brent Blend (Jul)	\$18.20-25.10	+1.25
WTI	\$18.20-25.10	+1.25
Oil products		
NWE prompt delivery per tonne FOB		+ 0.01
Premium Gasoline	\$24.25-25.10	+1.25
Gas Oil	\$18.20-25.10	+1.25
Heavy Fuel Oil	\$24.25-25.10	+1.25
Naphtha	\$21.25-21.40	+0.01
Petroleum Argus Estimates		
Other		+ 0.01
Gold (per troy oz)		
Silver (per troy oz)	\$35.50	+1.10
Gold (per troy oz)	\$45.50	+0.10
Platinum (per troy oz)	\$91.70	+0.10
Palladium (per troy oz)	\$384.50	+0.40
Aluminium (free market)		
Copper (US Producer)	104c	
Lead (US Producer)	40c	
Steel (flat mill)	\$21.75	-0.01
The Kuala Lumpur market	15.45c	
Tin (New York)	2570	
Zinc (five weight)	65c	
Cash (five weight)	111.25p	-0.11
Sherry (dark Northern)	37.75c	-0.10
Pigeon (light weight)	20.40c	+1.50
London daily sugar (raw)	\$202.00	+0.20
London daily sugar (white)	\$200.50	+0.25
Taste and Lytle export prices	\$224.00	+0.55
Barley (English best)		
Malt (No 1, 2 & 3 yellow)	\$17.75c	
Wheat (No 1 dark Northern)	\$17.75c	
Rubber (Jan/97)	\$3.00p	-0.20
Rubber (Jul/97)	\$3.00p	-0.20
Rubber (Oct/97)	\$3.00p	-0.20
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### COMMODITY PRICES

Month	Price	Previous	High/Low
Aug	177.00	174.00	172.20-181.00
Jul	177.00	170.00	170.00-177.00
Dec	173.00		173.00
Mar	176.00	172.00	172.00-181.00
Apr	176.00		176.00
White Gas	Previous	High/Low	
Aug	290.0	279.0	279.5-27.00
Oct	290.0	249.5	249.5-24.00
Dec	248.8	244.5	243.0-24.00
Mar	245.5	247.0	245.0-24.00
Turnover	Raw 938 (479) lots of 50 to 200		
Parts-White	(FFY per tonne)	Aug 1928	

CRUDE OIL - IPE			
	Latest	Previous	High/Low
Jul	18.82	18.57	18.77
Aug	18.77	18.57	18.77
Oct	20.00	20.05	20.11
Dec	20.20	20.05	20.20
IPE Index	19.57	19.40	
Turnover	9088 (8048)		

GAS OIL - IPE			
	Latest	Previous	High/Low
Jun	177.33	178.00	181.70-172.00
Jul	177.00	174.50	177.26-71.00
Aug	177.00	172.00	172.00-71.00
Sep	180.00	178.50	180.50-71.00
Oct	183.00	182.50	183.00-71.00
Nov	185.00	184.00	185.00-71.00
Dec	186.00	185.00	186.00-71.00
Jan	186.00	186.75	186.00-71.00
Feb	190.26		178.76-71.00
Turnover	8018 (2694) lots of 100 tonnes		

**OTTOMAN**  
Livehead-No spot or shipment sales recorded for the week ended July 17 against 17,000 tonnes in the previous week. Activity was severely restricted and business was conducted on narrow margins. High cost of new cotton delivered was increasing their purchases.

**JUTE**  
C and D (India): STD 845, 850C 351C 362C, 850D 364C, C and D (Sri Lanka): STD 894C 347D, STD 3445, 850D 344C.

### COMMODITY PRICES

		Close		Previous		High	
May	390	398	5				
Jul	689	613	76				
Sep	636	640	4				
Dec	671	676	5				
Jul	701	707	7				
May	729	730	1				
Jul	748	752	7				
Turnover: 3580 (2662) lots of 1000 indicator prices (GDRs)							
Price for May 21 1981 (£77.75) for May 21 1981 (£79.17)							
COPPER - London POX							
		Close		Previous <td colspan="2">High</td>		High	
May	019	539	5				
Jul	847	895	5				
Sep	977	967	10				
Nov	992	1000	8				
Jan	614	625	6				
May	255	258	3				
Turnover: 2454 (1436) lots of 0.1							
100 indicator prices (US cents)							
May 20 : Comp. daily 66.66 (66.62) (66.16)							
POTATOES - London POX							
		Close		Previous <td colspan="2">High</td>		High	
Mar	135.5	135.5					
Apr	133.3	136.2	2.9				
Turnover: 27 (102) lots of 40 to 400							
SOYABEAN - London POX							
		Close		Previous <td colspan="2">High</td>		High	
Jun	313.0	132.50	1				
Aug	399.0	130.00	2.5				
Turnover: 376 (70) lots of 30 to 120							
FREIGHT - London POX							
		Close		Previous <td colspan="2">High</td>		High	
May	1694	1691	3				
Jun	1599	1595	4				
Jul	1495	1489	6				
Oct	1599	1590	9				
Jan	1599	1600	1				
BPL	1677	1693	16				
Turnover: 375 (263)							
GRAINS - London POX							
		Close		Previous <td colspan="2">High</td>		High	
May	335.40	336.90	1.50				
Jul	333.10	332.50	0.60				
Sep	311.50	311.45	0.05				
Nov	314.10	314.40	0.30				
		Close		Previous <td colspan="2">High</td>		High	
Barley	100.00	100.00	0.00				
May	122.00	121.50	0.50				
Sep	107.00	107.00	0.00				
Nov	111.05	111.95	0.90				
Turnover: Wheat 143 (63), Barley 10, Turnover: Lowest 10 to 1000 tons							
PORK - London POX (Cash)							
		Close		Previous <td colspan="2">High</td>		High	
Jul	117.0	116.8	0.1				
Aug	114.5						
Sep	113.0						
Oct	113.0	112.8	0.2				
Nov	105.5						
Jan	102.0	108.0	6.0				
Turnover: Pork 229 (33) lots of 3.250 M							
RUBBER - London POX							
		Close		Prev.		High	
Index	140.00	140.74					
Jul	140.00	140.00	141.00				
Aug	140.00	141.00	141.00				
Sep	141.50	141.00	141.00				
Dec	142.70	141.00	140.00				

### COMMODITY PRICES

		CRUDE	
594		Abu Dhabi, 50.7% purity	
595		Cash	1294.5
593		3 months	1267.8
592		Copper, Grade A (2 per ton)	
727		Cash	1290.2
726		3 months	1300.5-1.0
725		Lead (2 per tonne)	
724		Cash	324.5
723		3 months	337-7.5
722		Michal (2 per tonne)	
721		Cash	6190-50
720		3 months	6150-7.0
719		Tin (2 per tonne)	
718		Cash	3595-15
717		3 months	3590-7.0
716		Zinc, Special High Grade	
715		Cash	1099-41
714		3 months	1105-6
713		1000 tonnes 675 index	
712		SIPOC: 7.1416	
LONDON BILLIONNAIRE MARKET			
(Prices supplied by N.M.F.C.)			
Gold (fin 24) 3 price			
Close			
398.40-357.50			
Opening			
398.40-357.50			
Closing fix			
357.75			
Afternoon fix			
359.30			
Day's high			
367.00-357.50			
Day's low			
358.00-355.00			
Gold (fin 18) 3 price			
1 month			
3.20			
2 months			
3.22			
3 months			
3.10			
Silver fix			
233.10			
Spot			
233.10			
3 months			
245.75			
6 months			
248.50			
12 months			
255.50			
GOLD COIN			
(Prices supplied by Anglo)			
3 price			
Kruggerand			
355.00-354.00			
Maple leaf			
355.00-354.00			
New Sovereign			
355.00-354.00			
TRADING OPTIONS			
Aluminium (20.7% C)			
Strike price 5 tonnes Jul			
1200			
1300			
1400			
Copper (Grade A)			
2150			
2250			
2350			
Coffee			
500			
550			
600			
Cocoa			
500			
550			
600			
650			
Brent Crude			
1550			
1650			
1750			
1850			

### COMMODITY PRICES

Commodity	Unit	Price	Change
Gold (per troy oz)	£383.59	+1.15	
Silver (per troy oz)	£45.50	+0.10	
Platinum (per troy oz)	£91.70	+0.10	
Palladium (per troy oz)	£384.50	+0.40	
Aluminium (per tonne)	£1,500	+5	
Copper (per tonne)	£1,500	+5	
Lead (per tonne)	£1,500	+5	
Heavy Fuel Oil	£39.71	+0.10	
Naphtha	£219.214	+0.10	
Petroleum Argus Estimates			
Other			

1297/1298	1298-9
1325-6	1330-1
1303-6	1297/1295
1310-4	1298-6
1313-4	1303-4
3321-3	3345/3352
3322-3	3345-25.0
3323-3	3345-25.0
3330-20	8150/8140
3350-50	8225/8128
5885-708	5890/5880
5915-5	5925/5910
1087-8	1088-7
1103-4	1103/5-8

months: 1.7177	0 months: 1.6885
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NET (per tonne)	
£ equivalent	
205.512	
205.013	
Rating Rule (Vs US\$)	
12 months	5.10
24 months	3.11
US \$50 equivalent	
404.00	
408.80	
415.00	
420.80	
and Metals	
£ equivalent	
50 205.00-206.50	
50 211.00-211.50	
45.25-46.75	
is	Pts
Jul	Jul
144	3 10
74	28 37
50	60 81
is	Pts
13131	24 56
50 68	101
44	125 184
Jul	Jul
74	2 9
77	16
26	44
Jul	Jul
48	1 13
22	12 37
8	48 74
Aug	Aug
3	
80	60

HIGH GRADE COPPER	
Close P	
May	101.25 11
Jun	101.00 11
Jul	99.50 20
Aug	99.00 20
Sep	98.50 21
Oct	98.20 20
Nov	97.75 20
Dec	97.45 20
Jan	97.15 20
Feb	96.75 20

GOLD 100 troy oz	
Close P	
May	367.2 3
Jun	367.9 3
Jul	359.8 3
Aug	360.3 3
Oct	363.3 3
Nov	365.3 3
Dec	372.5 3
Jan	375.3 3
Jun	376.3 3

PLATINUM 50 troy oz	
Close P	
Jul	385.9 3
Oct	400.3 3
Jan	404.6 4
Apr	408.1 4
Jul	412.0 4

SILVER 5,000 troy oz	
Close P	
May	403.5 4
Jun	403.7 4
Jul	403.8 4
Sep	411.2 4
Dec	418.1 4
Jan	420.1 4
Mar	425.0 4
May	430.9 4
Jul	436.1 4
Sep	441.8 4

### COMMODITY PRICES

Commodity	Unit	Price	Change
Gold (per troy oz)	£383.59	+1.15	
Silver (per troy oz)	£45.50	+0.10	
Commodity <th>Unit</th> <th>Price</th> <th>Change</th>	Unit	Price	Change
Crude oil (per barrel)	\$22.50	+0.05	
Heating oil (per gallon)	\$1.15	+0.01	
Commodity <th>Unit</th> <th>Price</th> <th>Change</th>	Unit	Price	Change
Wheat (per bushel)	\$1.15	+0.01	
Barley (per bushel)	\$0.85	+0.01	
Commodity <th>Unit</th> <th>Price</th> <th>Change</th>	Unit	Price	Change
Corn (per bushel)	\$0.75	+0.01	
Soybeans (per bushel)	\$1.25	+0.01	
Commodity <th>Unit</th> <th>Price</th> <th>Change</th>	Unit	Price	Change
Aluminum (per ton)	\$1,200	+10	
Copper (per ton)	\$3.50	+0.05	
Commodity <th>Unit</th> <th>Price</th> <th>Change</th>	Unit	Price	Change
Natural gas (per MMBtu)	\$4.50	+0.10	
Propane (per gallon)	\$0.50	+0.01	
Commodity <th>Unit</th> <th>Price</th> <th>Change</th>	Unit	Price	Change
Crude oil (per barrel)	\$22.50	+0.05	
Heating oil (per gallon)	\$1.15	+0.01	
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Wheat (per bushel)	\$1.15	+0.01	
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Aluminum			





FOR A QUICK  
REACTION  
TALK TO OUR TEAM IN  
ACQUISITION  
FINANCE.

Last March, The British School of Motoring put us to the test.

The management team required £25.5 million of Senior Debt finance for their proposed buy-out.

And time, as always, was tight.

Yet, reacting at great speed, we completed the deal with a marathon thirty-six hour session that ended on Good Friday morning.

The transaction was very nicely rounded off with the successful syndication being 55% over-subscribed.

How then, you may ask, did we turn it round so quickly?

We have a team of thirty expert personnel who work with the very latest information technology.

These resources ensure that we can structure most offers within three days.

Furthermore, we can underwrite the deal and handle the personal financial requirements of the management at the same time.

If you'd like to know more about the way in which we work, Theo van Hensbergen on 071-920 5234 will be pleased to put you in touch with one of the team. Give him a call and we'll get straight to you.

NatWest

Corporate  
Finance



## LONDON STOCK EXCHANGE

## Share gains extended in modest trade

TRADING VOLUME IN UK equities improved somewhat yesterday and share prices continued to move upwards as investors showed confidence in the medium-term outlook for the market. Once again, early gains were trimmed at mid-session but a good opening to the new session on Wall Street, which rose 22 Dow points in early trading, took London to a firm close at its best level for the day.

Utility stocks provided the best sector in the market as institutional investors focused on the attractions of good quality yields at a time when gains in share prices seem profoundly uncertain. National Power's move to reduce the workforce came just before the close of the stock market. Similar factors helped British Airways, where the expected

Account Opening Dates		
First Dealings	May 20	Jun 3
Open Dealings	May 20	Jun 3
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Open Dealings	May 20	Jun 3
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Open Dealings	May 20	Jun 3

poor results were offset by a maintained dividend. At the close, the FT-SE index was 181 points up at 2,432.7, comfortably extending its recovery above the 2,450 mark. Sea volume, sluggish at first, increased later to show a final total of 424,500 shares, against 327,200 on Monday.

The latest monthly figures on UK money supply and bank lending had little effect in the equity market. The market faces its next hurdle tomorrow

when the UK trade figures for last month will be released. Equity strategists look for a further modest reduction in the monthly deficit. Shares in ICI shaded easier, reflecting the further slackening of takeover tensions as the stock market predicted strong regulatory opposition to any further move from the Hanson camp. Barclays de Zoete Wedd commented that corporate acquisitions had already fallen to an eight-year low in the first quarter. However, BZW warns that last week's developments in ICI stock show how any large takeover could dramatically affect the supply/demand situation in the share market.

Another small rights issue, for £28.6m from Trade Indemnity, underlined the constant pressure on institutional cash balances. These balances have

been substantially reduced over the first quarter when overseas markets bit deeply into pension funds cash flows. Renewed vitality in the US market helped many Wall Street-favoured stocks in the London market. Rediff and Colman, always a thinly traded stock, moved up smartly but attracted volume of barely 200,000 shares. Reuters, BAT Industries and BOC all edged higher. There was activity among the leading oil shares but North Sea issues lacked direction. The pharmaceuticals lacked supporters and found it hard to hold recent gains.

An indication of the market's underlying confidence in prospects for further base rate cuts came from a rally in the retail sector, which was unsettled on the previous day

by the news of a drop of 3.3 per cent in high street sales last month. Marks and Spencer, GUS and some brewery issues managed gains yesterday. Nikko Securities argued the case for base rate optimism, predicting that base rates will be cut by a further half-point before the end of this month, "because of the severity of the recession and the necessity to improve government popularity". However, it shares this view expressed elsewhere in the market that a general election in June is now "an impossibility" in the wake of the government's heavy defeat last week at the Monmouth by-election, and that this will extend the period of uncertainty which has already cast its shadow across the equity market and caused trading volumes to fall.

## FINANCIAL TIMES STOCK INDICES

	May 21	May 20	May 19	May 18	May 17	Year Ago	High	Low	Since Completion
Government Secs	84.37	84.18	84.04	84.24	84.20	79.23	85.08	82.17	127.4
Fixed Interest	93.41	93.36	93.51	93.58	93.57	87.42	94.84	90.59	105.4
Ordinary Share	1942.5	1927.3	1928.2	1938.5	1929.2	1829.5	2014.5	1606.3	2014.5
Gold Mines	163.2	158.4	155.8	155.5	153.8	211.8	174.1	127.0	72.7
FT-SE 100 Share	2432.7	2406.8	2433.9	2471.9	2469.4	2311.3	2543.3	2054.8	2543.3
FT-SE Eurotrack 200	1162.66	1154.43	1151.02	1151.26	1146.26		1176.30	1050.62	1176.30
Ord. Div. Yield	4.93	4.85	4.98	4.84	4.98	5.02			
SEAD Bargain 4.50m	25.178	24.575	22.707	30.159	28.129	32.954			
Equity Turnover (m)	573.84	888.00	1288.22	850.81	1077.70				
Equity Bargains	24.468	32.384	29.532	28.076	25.267				
Share Traded (m)	278.8	408.7	454.0	375.4	320.8				
Ordinary Share Index	1942.5	1927.3	1928.2	1938.5	1929.2	1829.5	2014.5	1606.3	2014.5
FT-SE 100, Hourly changes	Day's High 2432.7	Day's Low 2406.8	Day's High 2433.9	Day's Low 2471.9	Day's Low 2469.4	Day's Low 2311.3	Day's High 2543.3	Day's Low 2054.8	Day's High 2543.3
FT-SE Eurotrack 200, Hourly changes	Day's High 1162.66	Day's Low 1154.43	Day's High 1151.02	Day's Low 1151.26	Day's Low 1146.26		Day's High 1176.30	Day's Low 1050.62	Day's High 1176.30

## Utilities lead advance

NATIONAL Power, the electricity generator floated on the market last December, spearheaded another general advance by the utilities sector, after the group revealed it is implementing plans to streamline its operations via the shedding of 4,000 jobs. Dealers said institutions were strong buyers of the shares on the basis of sharply reduced fixed costs. National shares climbed 8 to 144 1/2p with turnover expanding rapidly during the day to reach 10m. Also giving a boost was a note from County NatWest which said the stock was among its preferred choices in an electricity sector that with the flotation of the Scottish companies will be complete and comprise some 3 per cent of the FT-Actuaries index.

County's other buys include Eastern (up 9 at 159p), London (8 firmer at 215p), East Midlands (10 better at 215p) and South West Electricity (7 higher at 215p). Midland Electricity, 8 stronger at 218p, was given a big push by Hoare Govett, who said the company was among four likely to announce higher dividends than generally expected. The others are Anglian Water, 5 up at 310p, Severn Trent Water, 6 better at 280p, and South Wales Electricity, which rose 10 to 267p. The Electricity Package climbed 97 to 2225.

The Water Package added 3p to 215p, with evidence that more units were being unravelled and the more narrowly traded issues sold back into the market. Underperformers included Welsh Water, 2 off at 280p, and Southern, 4 lower at 285p.

## Mountleigh volatile

Property shares were unsettled by the news that Mr Nelson Peltz and Mr Peter May, the US entrepreneurs, had sold half of their 22 per cent stake in Mountleigh to The Gordon P. Getty Family Trust.

The stock initially advanced 4 to 85p as the market hoped that the move could be a prelude to a bid for the UK property company. On reflection, dealers began to believe that a rights issue, underwritten by the Getty Trust, would come first and Mountleigh closed a net 4 lower at 77p.

News of Getty's interest came too late for several disgruntled institutional shareholders, who were sellers of stock. On the Seaq screens, two large lots of Mountleigh stock totalling 13.1m shares were recorded as having changed hands at 75p and 74 1/2p. "They are a lot of disenchanted investors out there who are worried that this deal signals a rights issue," an analyst said.

## Airways relief

Relief that British Airways had maintained its final dividend and managed to report annual profits better than feared in spite of the sharp fall in air traffic during the Gulf war boosted the shares 5 to 164 1/2p.

Speculation that the dividend could be cut had undermined BA in the previous session. Mr Richard Fitzmaurice of UBS Phillips & Drew said: "The gloom appears to be lifting. A recovery in 1992/93 is in sight."

However, uncertainty over the timing of a recovery in air traffic continues to produce a wide range of estimates of BA's profits for this year. Barclays de Zoete Wedd believes it will break even, while UBS expects profits of £100m.

Glaxo was easier after its sharp rise last week. At one point the shares were down 21p, but they rallied to close only a penny off on balance at 117 1/2p. Mr Didier Cowling of Nomura Research Institute said the rise, prompted by the announcement that the company had won approval in the UK for its new anti-cancer drug, was overdue. "We still do not know what the restrictions on its use will be," he added.

Rothmans International picked up 9 to 85p on the back of news that the Australian subsidiary, George Wemyss, slipped 2 to 207p after a block of 3m shares were sold into the market at 206p, in spite of a broker's buy note: turnover in the stock reached 6m.

Medley, the fast-expanding UK pharmaceutical company which earlier this month made

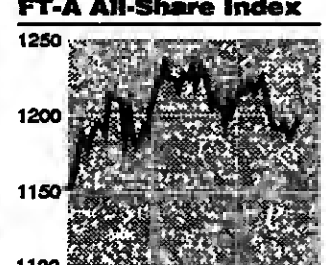
its first US acquisition at a cost of £44m, rose 6 1/2p to 181p, a 1991 closing peak of 185p. Several investment houses label the stock a buy, the latest being Societe Generale Strauss Turbunel Securities.

This rating is demanding that reflects Medley's perceived growth potential, said SCST analysts, who added: "Investors should be aware that there are likely to be numerous future acquisitions, which will probably be largely funded by rights issues." William Cook, the steel castings group, delivered increased annual profits in line with market estimates, together with a cautiously optimistic trading statement, and the combined move pushed the stock 4 1/2p to 215p. Fannine Gordon, a client recently to be underwritten of the metals sector, but urged purchases of Cook, the sole-seller of tank track to the Ministry of Defence, was warning that the stock was undervalued.

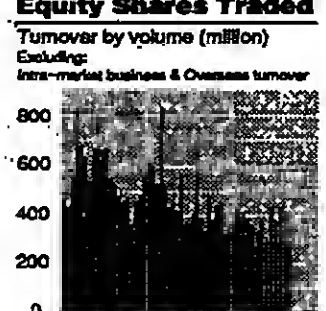
Compass Group, the contract catering and health services company, shed 5 to 433p after investment houses cut their forecasts for the company. County NatWest lowered its 1991 estimate by £1.5m to £32m and the 1992 figure by £5.5m to £35m. Mr Geoffrey Collier, of County, said the company, which sprang from a management buyout within a franchise, "is a very vulnerable and slightly more affected by recession". Broker James Capel reduced its 1991 estimate by £2m to £32m but said the downside was limited.

Investors continued to show scepticism over the flotation of Mr Robert Maxwell's Mirror

## FT-A All-Share Index

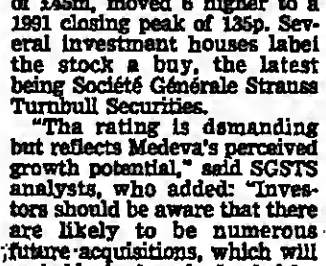


## Equity Shares Traded



## Turnover by volume (million)

Excluding intra-market business & overseas turnover



## NEW HIGHS AND LOWS FOR 1991

William Cook, the steel castings group, delivered increased annual profits in line with market estimates, together with a cautiously optimistic outlook statement. The combination of the steel price 4 higher to \$210. Pennine Gordon told clients recently to be unswerving of the metals sector but urged purchases of Cook, the sole supplier of tank tracks to the Ministry of Defense, as the pound that the stock was undervalued.

Compass Group, the contract catering and health services company, shed 5 to 43p after investment houses cut their forecasts for the company. The company's 1991 estimate by \$1.5m to \$32m and its 1992 figure by \$5.5m to \$35m. Mr Geoffrey Collier, of County, said the company was "sprung from a management buyout without any real reason in 1989. It was a very slightly more vulnerable and slightly more affected by recession". Broker James Capel reduced its 1991 estimate by \$2m to \$32m but said the downside was limited.

Analysts continued to show scepticism over the flotation of Mr Robert Maxwell's Mirror



## LONDON SHARE SERVICE

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AMERICANS									
1991	Stock	Price	%	1990	Stock	Price	%	1990	Stock
100	Alcoa	29.5	-1.5	100	Alcoa	29.5	-1.5	100	Alcoa
101	Amgen	100.0	0.0	101	Amgen	100.0	0.0	101	Amgen
102	Amgen	100.0	0.0	102	Amgen	100.0	0.0	102	Amgen
103	Amgen	100.0	0.0	103	Amgen	100.0	0.0	103	Amgen
104	Amgen	100.0	0.0	104	Amgen	100.0	0.0	104	Amgen
105	Amgen	100.0	0.0	105	Amgen	100.0	0.0	105	Amgen
106	Amgen	100.0	0.0	106	Amgen	100.0	0.0	106	Amgen
107	Amgen	100.0	0.0	107	Amgen	100.0	0.0	107	Amgen
108	Amgen	100.0	0.0	108	Amgen	100.0	0.0	108	Amgen
109	Amgen	100.0	0.0	109	Amgen	100.0	0.0	109	Amgen
110	Amgen	100.0	0.0	110	Amgen	100.0	0.0	110	Amgen
111	Amgen	100.0	0.0	111	Amgen	100.0	0.0	111	Amgen
112	Amgen	100.0	0.0	112	Amgen	100.0	0.0	112	Amgen
113	Amgen	100.0	0.0	113	Amgen	100.0	0.0	113	Amgen
114	Amgen	100.0	0.0	114	Amgen	100.0	0.0	114	Amgen
115	Amgen	100.0	0.0	115	Amgen	100.0	0.0	115	Amgen
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199	Amgen	100.0	0.0	199	Amgen	100.0	0.0	199	Amgen
200	Amgen	100.0	0.0	200	Amgen	100.0	0.0	200	Amgen

Amgen



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## LEISURE

1991	Stock	Price	%	Div	P/E
1240	1240 Leisure Group	1240	1.2	1.2	1.2
1241	1241 Leisure Group	1241	1.2	1.2	1.2
1242	1242 Leisure Group	1242	1.2	1.2	1.2
1243	1243 Leisure Group	1243	1.2	1.2	1.2
1244	1244 Leisure Group	1244	1.2	1.2	1.2
1245	1245 Leisure Group	1245	1.2	1.2	1.2
1246	1246 Leisure Group	1246	1.2	1.2	1.2
1247	1247 Leisure Group	1247	1.2	1.2	1.2
1248	1248 Leisure Group	1248	1.2	1.2	1.2
1249	1249 Leisure Group	1249	1.2	1.2	1.2
1250	1250 Leisure Group	1250	1.2	1.2	1.2
1251	1251 Leisure Group	1251	1.2	1.2	1.2
1252	1252 Leisure Group	1252	1.2	1.2	1.2
1253	1253 Leisure Group	1253	1.2	1.2	1.2
1254	1254 Leisure Group	1254	1.2	1.2	1.2
1255	1255 Leisure Group	1255	1.2	1.2	1.2
1256	1256 Leisure Group	1256	1.2	1.2	1.2
1257	1257 Leisure Group	1257	1.2	1.2	1.2
1258	1258 Leisure Group	1258	1.2	1.2	1.2
1259	1259 Leisure Group	1259	1.2	1.2	1.2
1260	1260 Leisure Group	1260	1.2	1.2	1.2
1261	1261 Leisure Group	1261	1.2	1.2	1.2
1262	1262 Leisure Group	1262	1.2	1.2	1.2
1263	1263 Leisure Group	1263	1.2	1.2	1.2
1264	1264 Leisure Group	1264	1.2	1.2	1.2
1265	1265 Leisure Group	1265	1.2	1.2	1.2
1266	1266 Leisure Group	1266	1.2	1.2	1.2
1267	1267 Leisure Group	1267	1.2	1.2	1.2
1268	1268 Leisure Group	1268	1.2	1.2	1.2
1269	1269 Leisure Group	1269	1.2	1.2	1.2
1270	1270 Leisure Group	1270	1.2	1.2	1.2
1271	1271 Leisure Group	1271	1.2	1.2	1.2
1272	1272 Leisure Group	1272	1.2	1.2	1.2
1273	1273 Leisure Group	1273	1.2	1.2	1.2
1274	1274 Leisure Group	1274	1.2	1.2	1.2
1275	1275 Leisure Group	1275	1.2	1.2	1.2
1276	1276 Leisure Group	1276	1.2	1.2	1.2
1277	1277 Leisure Group	1277	1.2	1.2	1.2
1278	1278 Leisure Group	1278	1.2	1.2	1.2
1279	1279 Leisure Group	1279	1.2	1.2	1.2
1280	1280 Leisure Group	1280	1.2	1.2	1.2
1281	1281 Leisure Group	1281	1.2	1.2	1.2
1282	1282 Leisure Group	1282	1.2	1.2	1.2
1283	1283 Leisure Group	1283	1.2	1.2	1.2
1284	1284 Leisure Group	1284	1.2	1.2	1.2
1285	1285 Leisure Group	1285	1.2	1.2	1.2
1286	1286 Leisure Group	1286	1.2	1.2	1.2
1287	1287 Leisure Group	1287	1.2	1.2	1.2
1288	1288 Leisure Group	1288	1.2	1.2	1.2
1289	1289 Leisure Group	1289	1.2	1.2	1.2
1290	1290 Leisure Group	1290	1.2	1.2	1.2
1291	1291 Leisure Group	1291	1.2	1.2	1.2
1292	1292 Leisure Group	1292	1.2	1.2	1.2
1293	1293 Leisure Group	1293	1.2	1.2	1.2
1294	1294 Leisure Group	1294	1.2	1.2	1.2
1295	1295 Leisure Group	1295	1.2	1.2	1.2
1296	1296 Leisure Group	1296	1.2	1.2	1.2
1297	1297 Leisure Group	1297	1.2	1.2	1.2
1298	1298 Leisure Group	1298	1.2	1.2	1.2
1299	1299 Leisure Group	1299	1.2	1.2	1.2
1300	1300 Leisure Group	1300	1.2	1.2	1.2

## PROPERTY

1991	Stock	Price	%	Div	P/E
1301	1301 Property Group	1301	1.2	1.2	1.2
1302	1302 Property Group	1302	1.2	1.2	1.2
1303	1303 Property Group	1303	1.2	1.2	1.2
1304	1304 Property Group	1304	1.2	1.2	1.2
1305	1305 Property Group	1305	1.2	1.2	1.2
1306	1306 Property Group	1306	1.2	1.2	1.2
1307	1307 Property Group	1307	1.2	1.2	1.2
1308	1308 Property Group	1308	1.2	1.2	1.2
1309	1309 Property Group	1309	1.2	1.2	1.2
1310	1310 Property Group	1310	1.2	1.2	1.2
1311	1311 Property Group	1311	1.2	1.2	1.2
1312	1312 Property Group	1312	1.2	1.2	1.2
1313	1313 Property Group	1313	1.2	1.2	1.2
1314	1314 Property Group	1314	1.2	1.2	1.2
1315	1315 Property Group	1315	1.2	1.2	1.2
1316	1316 Property Group	1316	1.2	1.2	1.2
1317	1317 Property Group	1317	1.2	1.2	1.2
1318	1318 Property Group	1318	1.2	1.2	1.2
1319	1319 Property Group	1319	1.2	1.2	1.2
1320	1320 Property Group	1320	1.2	1.2	1.2
1321	1321 Property Group	1321	1.2	1.2	1.2
1322	1322 Property Group	1322	1.2	1.2	1.2
1323	1323 Property Group	1323	1.2	1.2	1.2
1324	1324 Property Group	1324	1.2	1.2	1.2
1325	1325 Property Group	1325	1.2	1.2	1.2
1326	1326 Property Group	1326	1.2	1.2	1.2
1327	1327 Property Group	1327	1.2	1.2	1.2
1328	1328 Property Group	1328	1.2	1.2	1.2
1329	1329 Property Group	1329	1.2	1.2	1.2
1330	1330 Property Group	1330	1.2	1.2	1.2
1331	1331 Property Group	1331	1.2	1.2	1.2
1332	1332 Property Group	1332	1.2	1.2	1.2
1333	1333 Property Group	1333	1.2	1.2	1.2
1334	1334 Property Group	1334	1.2	1.2	1.2
1335	1335 Property Group	1335	1.2	1.2	1.2
1336	1336 Property Group	1336	1.2	1.2	1.2
1337	1337 Property Group	1337	1.2	1.2	1.2
1338	1338 Property Group	1338	1.2	1.2	1.2
1339	1339 Property Group	1339	1.2	1.2	1.2
1340	1340 Property Group	1340	1.2	1.2	1.2
1341	1341 Property Group	1341	1.2	1.2	1.2
1342	1342 Property Group	1342	1.2	1.2	1.2
1343	1343 Property Group	1343	1.2	1.2	1.2
1344	1344 Property Group	1344	1.2	1.2	1.2
1345	1345 Property Group	1345	1.2	1.2	1.2
1346	1346 Property Group	1346	1.2	1.2	1.2
1347	1347 Property Group	1347	1.2	1.2	1.2
1348	1348 Property Group	1348	1.2	1.2	1.2
1349	1349 Property Group	1349	1.2	1.2	1.2
1350	1350 Property Group	1350	1.2	1.2	1.2
1351	1351 Property Group	1351	1.2	1.2	1.2
1352	1352 Property Group	1352	1.2	1.2	1.2
1353	1353 Property Group	1353	1.2	1.2	1.2
1354	1354 Property Group	1354	1.2	1.2	1.2
1355	1355 Property Group	1355	1.2	1.2	1.2
1356	1356 Property Group	1356	1.2	1.2	1.2
1357	1357 Property Group	1357	1.2	1.2	1.2
1358	1358 Property Group	1358	1.2	1.2	1.2
1359	1359 Property Group	1359	1.2	1.2	1.2
1360	1360 Property Group	1360	1.2	1.2	1.2
1361	1361 Property Group	1361	1.2	1.2	1.2
1362	1362 Property Group	1362	1.2	1.2	1.2
1363	1363 Property Group	1363	1.2	1.2	1.2
1364	1364 Property Group	1364	1.2	1.2	1.2
1365	1365 Property Group	1365	1.2	1.2	1.2
1366	1366 Property Group	1366	1.2	1.2	1.2
1367	1367 Property Group	1367	1.2	1.2	1.2
1368	1368 Property Group	1368	1.2	1.2	1.2
1369	1369 Property Group	1369	1.2	1.2	1.2
1370	1370 Property Group	1370	1.2	1.2	1.2
1371	1371 Property Group	1371	1.2	1.2	1.2
1372	1372 Property Group	1372	1.2	1.2	1.2
1373	1373 Property Group	1373	1.2	1.2	1.2
1374	1374 Property Group	1374	1.2	1.2	1.2
1375	1375 Property Group	1375	1.2	1.2	1.2
1376	1376 Property Group	1376	1.2	1.2	1.2
1377	1377 Property Group	1377	1.2	1.2	1.2
1378	1378 Property Group	1378	1.2	1.2	1.2
1379	1379 Property Group	1379	1.2	1.2	1.2
1380	1380 Property Group	1380	1.2	1.2	1.2
1381	1381 Property Group	1381	1.2	1.2	1.2
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1383	1383 Property Group	1383	1.2	1.2	1.2
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1385	1385 Property Group	1385	1.2	1.2	1.2
1386	1386 Property Group	1386	1.2	1.2	1.2
1387	1387 Property Group	1387	1.2	1.2	1.2
1388	1388 Property Group	1388	1.2	1.2	1.2
1389	1389 Property Group	1389	1.2	1.2	1.2
1390	1390 Property Group	1390	1.2	1.2	1.2
1391	1391 Property Group	1391	1.2	1.2	1.2
1392	1392 Property Group	1392	1.2	1.2	1.2
1393	1393 Property Group	1393	1.2	1.2	1.2
1394	1394 Property Group	1394	1.2	1.2	1.2
1395	1395 Property Group	1395	1.2	1.2	1.2
1396	1396 Property Group	1396	1.2	1.2	1.2
1397	1397 Property Group	1397	1.2	1.2	1.2
1398	1398 Property Group	1398	1.2	1.2	1.2
1399	1399 Property Group	1399	1.2	1.2	1.2
1400	1400 Property Group	1400	1.2	1.2	1.2

## TRANSPORT - Contd

1991	Stock	Price	%	Div	P/E
1401	1401 Transport Group	1401	1.2	1.2	1.2
1402	1402 Transport Group	1402	1.2	1.2	1.2
1403	1403 Transport Group	1403	1.2	1.2	1.2
1404	1404 Transport Group	1404	1.2	1.2	1.2
1405	1405 Transport Group	1405	1.2	1.2	1.2
1406	1406 Transport Group	1406	1.2	1.2	1.2
1407	1407 Transport Group	1407	1.2	1.2	1.2
1408	1408 Transport Group	1408	1.2	1.2	1.2
1409	1409 Transport Group	1409	1.2	1.2	1.2
1410	1410 Transport Group	1410	1.2	1.2	1.2
1411	1411 Transport Group	1411	1.2	1.2	1.2
1412	1412 Transport Group	1412	1.2	1.2	1.2
1413	1413 Transport Group	1413	1.2	1.2	1.2
1414	1414 Transport Group	1414	1.2	1.2	1.2
1415	1415 Transport Group	1415	1.2	1.2	1.2
1416	1416 Transport Group	1416	1.2	1.2	1.2
1417	1417 Transport Group	1417	1.2	1.2	1.2
1418	1418 Transport Group	1418	1.2	1.2	1.2
1419	1419 Transport Group	1419	1.2	1.2	1.2
1420	1420 Transport Group	1420	1.2	1.2	1.2
1421	1421 Transport Group	1421	1.2	1.2	1.2
1422	1422 Transport Group	1422	1.2	1.2	1.2
1423	1423 Transport Group	1423	1.2	1.2	1.2
1424	1424 Transport Group	1424	1.2	1.2	1.2
1425	1425 Transport Group	1425	1.2	1.2	1.2
1426	1426 Transport Group	1426	1.2	1.2	1.2
1427	1427 Transport Group	1427	1.2	1.2	1.2
1428	1428 Transport Group	1428	1.2	1.2	1.2
1429	1429 Transport Group	1429	1.2	1.2	1.2
1430	1430 Transport Group	1430	1.2	1.2	1.2
1431	1431 Transport Group	1431	1.2	1.2	1.2
1432	1432 Transport Group	1432	1.2	1.2	1.2
1433	1433 Transport Group	1433	1.2	1.2	1.2
1434	1434 Transport Group	1434	1.2	1.2	1.2
1435	1435 Transport Group	1435	1.2	1.2	1.2
1436	1436 Transport Group	1436	1.2	1.2	1.2
1437	1437 Transport Group	1437	1.2	1.2	1.2
1438	1438 Transport Group	1438	1.2	1.2	1.2
1439	1439 Transport Group	1439	1.2	1.2	1.2
1440	1440 Transport Group	1440	1.2	1.2	1



## FT MANAGED FUNDS SERVICE

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## AUTHORISED UNIT TRUSTS

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## Guide to pricing of Authorised Unit Trusts

Compiled with the assistance of Lauro SS

**INITIAL CHARGE:** Charge made on sale of units. Used to defray marketing and administrative costs. This charge is included in the price of units.

**OFFER PRICE:** Also called offer price. The price at which units are offered to the public.

**UNIT PRICE:** Also called unit price. The price at which units are sold to investors.

**CANCELLATION PRICE:** The price at which units can be redeemed by investors.

**REDEMPTION PRICE:** The price at which units are redeemed by investors.

**NET ASSET VALUE:** The value of the assets of the unit trust.

**NAV:** Net Asset Value per unit.

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● Current Unit Trust prices are available on FT Gynline. Calls charged at 45p per minute peak and 34p off peak, inc VAT. To obtain your free Unit Trust Code Booklet ring (071) 625-2726

July 1945



● Current Unit Trust prices are available on FT Cityline. Calls charged at 45p per minute peak and 34p off peak, inc VAT. To obtain your free Unit Trust Code Booklet ring (071) 925-2128.

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## CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

## D-Mark gains against dollar

THE DOLLAR weakened and the D-Mark had a firmer tone after intervention by the German Bundesbank and Swedish Central Bank.

Both central banks sold dollars against the D-Mark yesterday morning in Europe, to counter trends caused by Sweden's recent decision to delink the krona from a basket of currencies in which the dollar had a large weighting.

The Swedish currency is now linked to the European currency unit, creating a situation where traders who had run short dollar positions against the krona, because of Stockholm's interest rate advantage over New York, have been forced to cover.

This buying of dollars had an adverse impact on the D-Mark, reflecting the high liquidity of the German currency compared with other ECU-linked units.

The D-Mark therefore suffered as a result of the Swedish move, but this trend was coming to an end yesterday as most positions had already been unwound.

Dealers said the move was well timed, with the dollar already in decline. The intervention by the Bundesbank and Swedish Central Bank therefore had a strong impact, accelerating the fall.

## £ IN NEW YORK

May 21	May 20	Previous
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£/US\$	US\$/£	£/US\$
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Forward premium and discount apply to the US dollar

## STERLING INDEX

May 21	May 20	Previous
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## CURRENCY MOVEMENTS

May 21	May 20	Previous
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## CURRENCY RATES

May 21	May 20	Previous
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## OTHER CURRENCIES

May 21	May 20	Previous
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## MONEY MARKETS

## Rates little changed

UK MONEY supply and bank lending figures were within the range of most forecasts yesterday and had little impact on London wholesale interest rates.

(Seasonally adjusted M0 rose 0.5 per cent and M4 1.3 per cent in April, while bank and building society lending (M4) climbed £3.4bn.

Three-month sterling interbank was quoted at 11½-11¾ against 11½-11¾ per cent, with 12-month money easing to 11½-11¾ from 11½-11¾ per cent.

UK clearing bank base lending rate 12 per cent from April 12, 1991.

## Short sterling futures were

firmer on Liffe. June delivery opened higher at 88.74 and touched a peak of 88.77 before closing at 88.75 compared with 88.72 previously.

Day-to-day credit was in moderately short supply on the London money market. The Bank of England initially forecast a shortage of £750m, but revised this to £550m at noon and to £600m in the afternoon. Total assistance of £622m was provided.

An early round of help was offered and at that time the authorities bought £100m bank bills outright in band 1 at 11½ per cent. Before lunch another £151m bank bills were

open market the Bundesbank also sold \$17.8bn at the Frankfurt fixing, when the dollar rose to DM1.7157 from DM1.7030 on Friday. The German market was closed on Monday for the Whitman holiday.

At the London close the dollar had fallen to DM1.7115 from DM1.7280; to ¥137.40 from ¥138.20; to Sfr1.4480 from Sfr1.4580; and to Ffr5.9076 from Ffr5.9625. On Bank of England figures the US currency declined to 65.9 from 66.4.

The D-Mark gained ground against the Japanese yen, rising to ¥80.30 from ¥79.95, but was little changed within the European exchange rate mechanism.

There was also little reaction to a general easing of European interest rates. Long dated money market rates eased in Madrid, amid speculation that yields will fall at

tomorrow's one-year Spanish Treasury bill tender, but the peseta held strong at the top of the ERM.

The average rate fell at the the Bank of Italy's repurchase tender, longer term London wholesale rates eased, and the average yield on Belgian three-month Treasury bills declined, but the lira, sterling and the Belgian franc were second, third and fourth strongest in the ERM.

In Copenhagen the Danish Central Bank announced a cut in its discount rate to 9 from 9½ per cent and in other important official interest rates, because of sluggish growth in the economy.

Sterling rose 1½ cents to \$1.7365. The pound also advanced to DM2.9725 from DM2.9620; to Ffr10.0850 from Ffr10.0775; and to ¥238.50 from ¥237.50. Its index climbed 0.3 to 92.0.

## EMS EUROPEAN CURRENCY UNIT RATES

Unit	May 21	May 20	Previous
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See central rates set by the European Commission. Centimes are for the French franc. Percentages are for the other currencies. Percentages show the change from the previous day's closing rate. Percentages show the change from the previous day's closing rate.

## POUND SPOT - FORWARD AGAINST THE POUND

May 21	May 20	Previous
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## DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

May 21	May 20	Previous
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## EURO CURRENCY INTEREST RATES

May 21	May 20	Previous
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## EXCHANGE CROSS RATES

May 21	May 20	Previous
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## FINANCIAL FUTURES AND OPTIONS

## LIFE LINE FUTURES OPTIONS

May 21	May 20	Previous
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## LIFE LINE FUTURES OPTIONS

May 21	May 20	Previous
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## LIFE LINE FUTURES OPTIONS

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## FINANCIAL FUTURES AND OPTIONS

## LIFE LINE FUTURES OPTIONS

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## LIFE LINE FUTURES OPTIONS

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## MONEY MARKET FUNDS

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## Money Market

May 21	May
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TOKYO - Most Active Stocks						
Tuesday 21 May 1981						
	Stocks Traded	Closing Prices	Change on day		Stocks Traded	Closing Prices
Nippon Steel	5.1	494	-5	Chubu	3.5	2,449
Japan Steel	5.1	494	-5	Ash Electric	3.5	1,716
Worin	7.8	775	+5	Sumitomo Steel	3.4	720
Hosoda	5.5	1,050	-50	Toda Construction	3.2	1,700
Industrial Bank	5.8	747	-5			

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*Data source: Chief Executives in Europe 1990*

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Continued on next page

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D-5300 Bonn 1



**NASDAQ NATIONAL MARKET**

3:15 pm prices May 21

[illegible]

## 3:00 pm prices May 21

[illegible]

## AUTOMATIC IDENTIFICATION

The FT proposes to publish this survey on **June 17 1991**. The Financial Times unsurpassed reputation for producing topical authoritative editorial, ensures that this survey will be an essential point of reference for all businessmen interested in fast and accurate automatic data capture. If you want to reach this important audience, call Jessica Perry on 071 873 4611 or fax 071 873 3062.

## FT SURVEYS

## FT SURVEYS



## AMERICA

## Demand from institutions lifts drug sector

## Wall Street

TECHNICAL short-covering and institutional demand for drug stocks pushed shares up 1.3% to 2,918.83. The more broadly based Standard & Poor's 500 was also higher, up 0.3% at 376.64 at 1 pm, while the Nasdaq composite, over-the-counter stocks, helped by a rally in technology stocks, was 3.6% higher at 483.75. Turnover on the New York SE was 112m shares by 1 pm, a substantial recovery from the low levels of Monday, and advances led declines by 890 to 523.

There was steady buying in the drug sector by institutional investors. Merck rose 2% to \$121.4, Bristol-Myers Squibb up 1% to \$52.4, Pfizer gained 1% to \$68.94, while Home Products rose 3% to \$60.4 and Schering Plough 1% to \$52.4.

The news that Cetus Corp's interleukin-2 cancer drug will be reviewed by the Food and Drug Administration's advisory committee in July lifted its shares 3% to \$15.6. Merrill Lynch, the broking house, reacted by raising its intermediate-term rating on the stock from neutral to above-average.

Minnesota Mining, which gave a late boost to the Dow on Monday when the company announced plans to repurchase up to 6m of its own shares (2.7 per cent of outstanding stock), maintained its strong form, rising another 1% to \$88.4. Secondary technology shares recovered from their recent declines, with Apple up 3% to \$146.4, Microsoft up 3% to \$102.2 and Adobe Systems up 3% to \$46.4.

Caterpillar fell 3% to \$49 after the company, the world's largest manufacturer of construction equipment, warned that the outlook for sales and profits in the second quarter had deteriorated, making a loss in the period a possibility. Deere & Co, the country's high-

## EUROPE

## Sweden jumps 3.5% after news of krona link to Ecu

BOURSES re-opened yesterday after Whit Monday, with Nordic markets prominent in the recent strength of the dollar, and on interest rates, writes *Our Markets Staff*. An ironic footnote to the European day was written in New York, as the dollar slid on central bank selling, and most foreign shares gained in the process.

STOCKHOLM came back from holiday, meanwhile, with a jump of 3.5 per cent in active trading, after a fall in interest rates which followed last Friday's late news that the krona would be linked to the Ecu, not the dollar. New York, however, had seen two days' trading on this news, and Swedish ADRs retreated further there on more profit-taking.

The Affarsvärlden General Index picked up from 170m to 171m, more than double Friday's SKR356m. Analysts warned, however, that the rally was unlikely to be sustained beyond the end of this week as the fundamentals were not good.

Skandia, the insurer, saw its B shares gain SKR14 or 8.4 per

cent to SKR180 and Volvo's B shares added SKR3 to SKR250 on the firmer dollar, before results today.

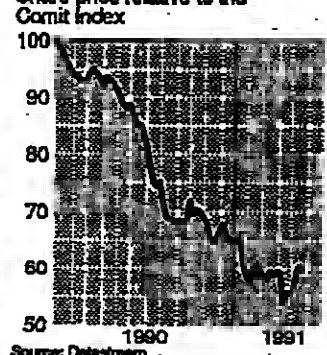
HELSINKI declined, but free shares registered a small rise after last week's comments by the central bank governor that Finland should consider more seriously linking the markka to the Ecu. The Hex index lost 4.2 to 1,037.4. Turnover grew from Monday's FM3.1m to FM21.7m, with free shares accounting for FM11.5m.

COPENHAGEN pushed close to its year's high as the CSE index rose 1.35 to 352.13. The strong dollar lifted selected exporters, such as biotechnology group Novo Nordisk which put on DKR6 to DKR462. A lift in bond prices, ahead of a late afternoon rise in base rates, took Den Danske Bank up DKR4 to DKR334.

MILAN was pulled off the day's low by a partial recovery in Fiat before the announcement of its 1990 dividend and results for the first quarter. Fiat's share price fell 3.43 to 569.92 in volume estimated at above Monday's thin L104bn.

## Fiat

Share price relative to the Comit index



Fiat officially ended down L185 at L5.46, reflecting its fall after hours on Monday, but rebounded later to L5.580. After the close Fiat proposed an unchanged dividend, in spite of a halving in the consolidated attributable net profit. News that Fiat was seeking shareholder approval for another share buy-back programme of up to L250m came as a surprise.

Analysts said that the dividend news should provide the

## FT-SE Eurotrack 100 - May 21

Hourly changes		2 pm		3 pm		Close	
Open	16 am	11 am	Noon	1 pm	2 pm	3 pm	Close
1120.73	1120.37	1120.26	1121.69	1122.45	1122.76	1122.88	1123.75
Day's High		Day's Low		May 20		May 17	
1124.47		1118.86		1120.04	1116.61	1115.17	1116.47

Note: value 1000 (20/1990)

Source: Datastream

market with a temporary fillip and that domestic funds would be pleased with the decision. However, they cautioned that Fiat would be under intense pressure to cut or omit the 1991 dividend in view of its investments at home and in eastern Europe.

Montedison eased L16 to L1.409 following Monday's release of 1990 profits and dividends. The stock edged up to L1.412 after hours. Banking stocks fell after a report on the increasing rate of bad loans among Italy's medium-to-small and mortgage banks, BCI falling L50 to L4.470.

FRANKFURT ended 1.2 per cent higher, the DAX index climbing 18.53 to 1,617.40 after a 3.84 rise to 681.79 in the FAZ

bourse at the weekend by the new prime minister, but Wall Street's early gains helped the GAC 40 index close 0.13 higher at 1,833.08.

Cap Gemini Societe continued to fall after last week's downward revision in its profits forecast. It lost FF11.80 to FF168.90 on 167,850 shares.

Fives LIA, the engineering company, gained FF7 or 2.5 per cent to FF235.10 on 40,950 shares. One dealer said that the stock, which was a favourite of speculators before the settlement of a lawsuit earlier this year, was attracting back fundamental buyers.

AMSTERDAM was supported by a rise in Royal Dutch and minor gains on Wall Street. The CSE Tendency index gained 0.6 to 93.3 in turnover of FF64.4m.

Royal Dutch firmed FI.470 to FI.157.50 and national carrier KLM, due to announce provisional 1990 results today, rose 90 cents to FI.26.50.

PARIS opened lower, after negative comments on the

## ASIA PACIFIC

## Nikkei recovers from early loss on bargain hunting

## Tokyo

High-technology issues, which had been weak on disappointing earnings, returned to favour after Sega Enterprises, the video game maker, revised its projections for the current year up from Y20bn to Y21.7bn. Sega gained Y60 to Y11,800.

Toshiba added Y8 to Y770 and Sony climbed Y40 to Y7,980. Hazama, the contractor, lost Y70 to Y1,010 on bleak earnings prospects for the current year. Reports that the company is likely to record a 27 per cent fall in pre-tax profits discouraged investors.

Yamaha, the music and sports equipment manufacturer, slipped another Y40 to Y1,630. Last week the company reported a 26 per cent pre-tax profits decline for last year. Maeda Road construction rose Y80 to Y2,690 on recommendations by a leading Japanese brokerage. Speculation that the company will benefit from the scheduled public works spending over the next 10 years supported the rise.

Y14,400 as buying of Sega attracted investors. Omron weakened Y50 to Y2,120 on forecasting a 6 per cent decline in pre-tax profits for the current year, due to a sharp rise in capital spending.

## Roundup

PACIFIC Rim markets put in a mixed performance yesterday. Seoul was closed for a holiday.

HONG KONG fell 2.2 per cent on rumours that the Sino-British talks on the new airport had failed and worries over China's trading status with the US. The Hang Seng index, which had risen to within 33 points of its record high on Monday, dropped 87.21 to 3,829.88. Turnover shrank to HK\$1.53m from HK\$1.88m.

Hopewell Holdings was suspended at Monday's closing price of HK\$4.30 before announcing a one-for-one rights issue at HK\$3 a share.

MANILA reached its best level since December 12, 1988. The composite index gained 17.25 or 1.5 per cent to 1,182.21. Last week's news of the postponement of the Ayala Land flotation freed funds allocated to the issue. Turnover expanded to 191m pesos from 161m.

The strength of Philippine Long Distance Telephone on the US market overnight was carried through to Manila trading, where the stock climbed 15 pesos to 575 pesos. Speculators sought oil shares.

AUSTRALIA rose slightly but the ASX300 worth of pending rights issues kept investors on the sidelines. The All Ordinaries index improved 4.5 to 1,536.1 in turnover of A\$265m, down from A\$292m.

Goodman Fielder Wattle retreated 11 cents to A\$1.87 after Fosters Brewing sold its stake of around 10m shares in the food company - 9 per cent of the share capital - to institutions at A\$1.80 apiece. The sale had been expected.

Adsteem, reliant on Monday, moved up 1/2 cent to 94 cents. Coca-Cola Amatil gained 23 cents to A\$0.50 on news that

it would buy two Coca-Cola bottling companies in Papua New Guinea.

NEW ZEALAND's early gain was eroded by Goodman Fielder Wattle, which lost 4 cents to NZ\$2.52 on news of the Fosters sale. The Barclays index reached 1,533.39 before closing 9.25 up at 1,551.94.

Turnover increased to NZ\$15.4m from NZ\$12.5m.

TAIWAN rose but was concerned about power rationing and student demonstrations. The weighted index gained 32.14 to 6,142.21 in volume of T\$90.95m, against T\$69.25m.

SINGAPORE followed Tokyo lower. The Straits Times Industrial index lost 4.23 to 1,517.96. Turnover fell to S\$95m from S\$113m. KUALA LUMPUR's composite index finished 0.75 up at 384.20 on volume of 28.9m shares, after 28.7m.

BOMBAY strengthened on expectations of a Congress party victory in the general election. The S&P index forged ahead 35.39 or 2.83 per cent to 1,890.54.

## Hong Kong stands out in easier week

## MARKETS IN PERSPECTIVE

	% change in local currency †			% change in US \$	% change in US \$
	1 Week	4 Weeks	1 Year	Start of 1981	Start of 1981
Austria .....	-0.46	-2.89	-17.48	+14.74	+2.04
Belgium .....	+0.58	-1.55	-0.80	+17.77	+4.73
Denmark .....	+0.18	-0.50	-0.82	+18.06	+14.76
Finland .....	-2.02	-4.34	-17.81	+21.31	+23.64
France .....	-1.43	+1.37	-13.82	+18.27	+16.22
Germany .....	-1.08	-0.24	-13.22	+12.74	+8.17
Ireland .....	-2.79	-5.12	-12.10	+16.45	+15.53
Italy .....	-0.51	-1.14	-4.74	+18.09	+16.36
Netherlands .....	-4.20	-2.81	-0.87	+18.64	+13.29
Norway .....	-2.29	+5.65	-12.28	+12.65	+10.53
Spain .....	+0.20	+1.55	+1.56	+27.43	+27.82
Sweden .....	+0.26	-1.72	-10.27	+22.18	+23.03
Switzerland .....	-0.43	+1.14	-4.74	+18.09	+16.36
UK .....	-2.72	-2.81	+6.91	+14.77	+14.77
EUROPE .....	-1.84	-1.79	-4.83	+15.86	+14.48
Australia .....	-1.20	+1.20	+0.60	+21.20	+23.01
Hong Kong .....	+0.97	+6.47	+32.29	+31.27	+47.83
Japan .....	-1.79	-1.82	-18.05	+12.37	+23.79
Malaysia .....	-0.84	-3.70	+5.01	+10.04	+21.22
New Zealand .....	-3.73	+4.89	-18.15	+20.35	+36.28
Singapore .....	-1.00	-1.87	-4.18	+27.85	+40.93
Canada .....	-1.07	-1.08	-1.55	+4.29	+18.29
USA .....	-0.91	-3.25	+5.31	+13.10	+27.17
Mexico .....	-0.38	+3.59	+109.99	+67.71	+66.26
South Africa .....	+2.14	+1.92	-3.97	+10.86	+23.99
WORLD INDEX .....	-1.37	-2.13	-5.47	+13.70	+23.90

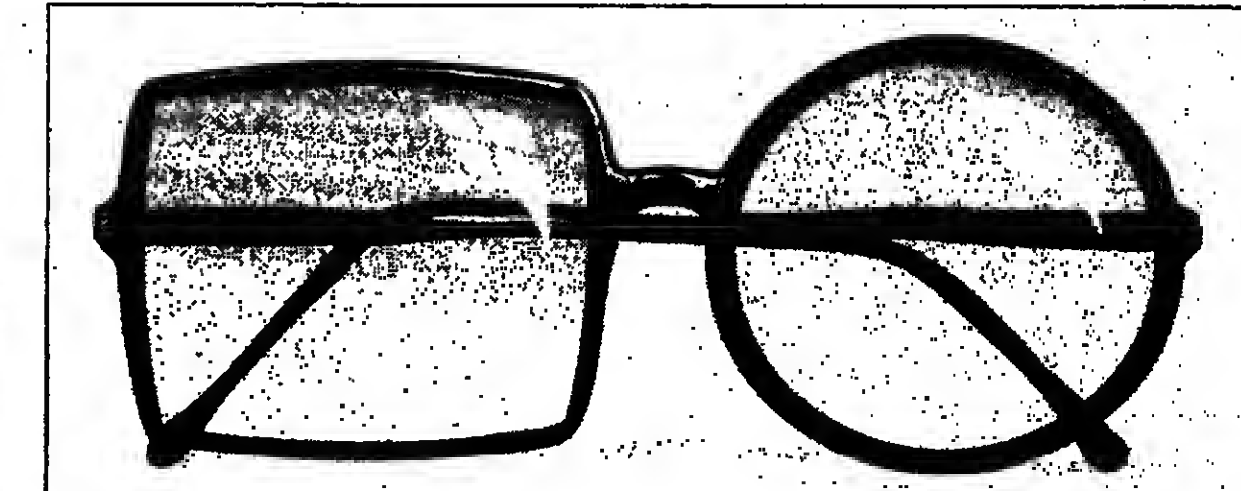
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## By Antonia Sharpe

GLOBAL stock markets were generally easier last week, with Japan's Nikkei index rising 1.4 per cent in local terms on the week, but excluding Japan the decline would have been reduced to 1.1 per cent.

Tokyo lost 1.8 per cent in local currency terms, overshadowed by weakness on Wall Street and an unexpected downward revision of earnings by Pioneer Electronic. Market sentiment was shaken further when the Nikkei average fell through the important support level of 26,000 for the first time in 10 weeks.

Mr Patrick Hogan at Nomura International says that in the near term, poor corporate earnings results and a growing long margin position should continue to depress Tokyo prices, although a fall in short-term interest rates should encourage investors to increase their weighting in domestic interest-sensitive sectors, such as steel, financials and shipbuilders.



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